



Employers Who Had Fifty or More Employees Using MassHealth, Commonwealth Care, or the Uncompensated Care Pool in State FY08

Appendices 2 – 3

April 2009

Deval Patrick, Governor
Commonwealth of Massachusetts
Timothy P. Murray
Lieutenant Governor



JudyAnn Bigby, Secretary
Executive Office of Health and Human Services
Sarah Iselin, Commissioner
Division of Health Care Finance and Policy



Appendix 2

**Employers with Fifty or More Employees Who Used Publicly Subsidized Health Care, State FY08
DOR Wage Match Data**

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
WAL MART ASSOCIATES INC	4,796	3,944	\$9,272,089	\$15,507,272	2712	3271	\$5,549,209	\$5,860,746	679	492	\$415,102	\$59,216	877	646	\$611,720	\$77,446	1643	185	\$2,696,057	\$237,776	87%
S&S CREDIT CO INC	4,731	2,616	\$9,095,405	\$13,106,744	2664	2145	\$5,347,121	\$3,710,083	590	348	\$534,594	\$39,866	803	429	\$627,836	\$77,066	1577	128	\$2,585,854	\$139,419	86%
COMMONWEALTH OF MASSACHUSETTS	3,785	2,801	\$7,084,078	\$10,433,401	1934	2193	\$4,599,975	\$3,122,508	440	423	\$192,273	\$49,937	554	483	\$227,601	\$44,181	1422	103	\$2,064,229	\$132,696	88%
LABOR READY NORTHEAST INC	3,716	891	\$5,505,278	\$6,110,824	2262	752	\$3,616,625	\$578,811	483	102	\$132,657	\$8,089	606	96	\$514,660	\$6,545	1058	266	\$1,057,336	\$12,102	79%
TARGET CORPORATION	2,479	1,710	\$1,578,884	\$5,650,746	1430	1407	\$2,059,277	\$1,983,206	352	258	\$155,794	\$15,640	413	267	\$249,864	\$18,398	852	52	\$1,113,949	\$54,598	99%
MAY DEPARTMENT STORES CO THE	2,385	1,452	\$3,715,362	\$5,637,613	1268	1173	\$2,151,132	\$1,757,991	250	173	\$106,574	\$15,814	433	245	\$325,488	\$47,713	895	80	\$1,122,168	\$100,834	75%
SHAW'S SUPERMARKET IN	2,334	1,368	\$4,691,382	\$6,946,332	1303	1095	\$2,783,763	\$2,109,660	344	242	\$227,350	\$42,199	425	254	\$307,765	\$27,470	790	66	\$1,377,504	\$80,620	100%
DEMOULAS SUPERMARKETS INC	2,281	1,271	\$4,291,891	\$6,365,515	1286	1067	\$2,500,320	\$1,939,490	271	150	\$135,092	\$29,517	346	202	\$245,326	\$25,475	842	77	\$1,411,153	\$79,582	85%
MASSACHUSETTS CVS PHARMACY, LL	2,276	1,493	\$4,457,825	\$7,016,430	1225	1244	\$2,566,205	\$2,441,982	284	177	\$158,138	\$22,055	400	215	\$308,855	\$30,281	835	60	\$1,424,628	\$64,286	70%
FRIENDLY ICE CREAM CORP	1,952	1,188	\$3,295,850	\$4,963,681	1148	1031	\$2,046,126	\$1,665,589	262	144	\$139,846	\$17,278	266	128	\$223,987	\$17,417	610	30	\$885,893	\$27,247	85%
VEDJOR NORTH AMERICA LLC	1,944	1,473	\$1,778,869	\$2,990,512	1009	1250	\$915,610	\$1,179,140	236	178	\$92,001	\$7,132	345	241	\$146,472	\$12,535	728	43	\$623,985	\$13,616	77%
KELLY SERVICES INC	1,931	1,223	\$2,308,606	\$3,506,244	939	1023	\$1,126,594	\$1,085,570	187	99	\$125,077	\$6,304	243	132	\$113,551	\$30,891	814	75	\$943,384	\$74,574	75%
ADECCO CS INC	1,872	1,176	\$2,343,507	\$3,578,561	995	1024	\$1,208,557	\$1,166,086	232	121	\$212,130	\$29,527	266	132	\$148,356	\$15,366	699	40	\$774,464	\$44,074	11
CI CITY OF BOSTON	1,731	1,509	\$4,024,157	\$6,806,113	874	1151	\$2,105,631	\$2,630,690	417	329	\$143,781	\$29,155	450	348	\$410,098	\$37,152	604	62	\$1,164,848	\$84,750	91%
UNICO SERVICE COMPANY	1,698	1,650	\$2,445,188	\$4,544,101	723	1165	\$972,341	\$1,960,826	242	872	\$598,392	\$76,501	612	82	\$874,455	\$61,866	0%				0%
HOMI DEPOT USA INC	1,689	1,250	\$2,824,458	\$4,667,656	868	996	\$1,574,111	\$1,666,736	286	208	\$254,494	\$61,297	340	230	\$246,315	\$42,302	541	56	\$749,537	\$72,863	0%
PAPA GIROS INC	1,652	889	\$2,609,047	\$4,051,057	851	712	\$1,448,195	\$1,387,731	231	135	\$157,460	\$17,797	303	173	\$171,560	\$11,246	599	35	\$831,834	\$25,237	80%
DEBBIES STAFFING SERVICES INC	1,426	980	\$2,059,099	\$3,177,537	680	762	\$896,949	\$1,018,617	185	161	\$77,195	\$6,914	305	199	\$189,520	\$13,130	651	78	\$895,444	\$79,777	0%
UNITED PARCEL SERVICE INC	1,370	727	\$1,565,887	\$2,093,732	729	641	\$790,833	\$594,476	95	51	\$257,265	\$1,282	199	70	\$127,076	\$4,221	508	21	\$599,714	\$17,865	0%
SEARS ROEBUCK & CO	1,356	800	\$2,220,350	\$3,155,928	724	677	\$1,243,990	\$987,317	142	73	\$61,042	\$15,400	190	100	\$178,389	\$9,702	559	35	\$736,929	\$32,155	85%
DIAMOND STAFFING INC	1,243	797	\$1,374,698	\$2,020,189	678	687	\$747,522	\$626,760	162	87	\$88,187	\$3,260	241	100	\$207,916	\$2,800	405	30	\$331,072	\$12,672	0%
WALGREEN EASTERN CO INC	1,181	772	\$1,993,720	\$3,091,688	637	644	\$1,080,395	\$1,058,408	151	95	\$99,293	\$3,364	171	83	\$92,829	\$10,661	454	29	\$720,203	\$25,535	63%
WENDY'S OLD FASHIONED HAMBURGER	1,176	811	\$1,898,904	\$3,062,258	651	657	\$1,126,567	\$1,053,668	171	133	\$62,098	\$61,365	241	185	\$129,500	\$14,556	382	20	\$580,739	\$33,764	11
UNICO SERVICE CO INC	1,158	1,365	\$790,156	\$1,572,826	531	918	\$314,371	\$650,344	595	685	\$328,604	\$125,464					238	20	\$147,181	\$6,863	88%
CUMBERLAND FARMS INC	1,094	703	\$1,513,554	\$2,476,404	633	602	\$954,957	\$916,186	118	60	\$50,765	\$16,287	188	110	\$89,618	\$16,676	355	17	\$418,214	\$14,301	83%
POMERANTZ PPS LLC	1,087	682	\$1,181,387	\$1,694,949	571	582	\$566,577	\$465,564	119	68	\$65,242	\$5,298	139	70	\$88,954	\$4,835	421	31	\$460,814	\$37,866	86%
SAS STAFFING, LLC	1,016	543	\$1,016,441	\$1,555,881	571	582	\$566,577	\$465,564	119	68	\$65,242	\$5,298	139	70	\$88,954	\$4,835	421	31	\$460,814	\$37,866	86%
YENCOR NURSING CENTERS EAST LL	969	1,255	\$1,497,353	\$2,996,630	567	971	\$907,994	\$1,366,004	278	209	\$77,867	\$40,914	233	307	\$127,087	\$49,004	288	34	\$383,505	\$43,555	80%
HEALTHCARE SERVICES GROUP INC	934	699	\$1,349,698	\$2,149,057	434	537	\$953,546	\$729,918	181	132	\$126,427	\$6,004	244	141	\$178,325	\$11,130	428	42	\$451,399	\$47,328	94%
BERTUCCI'S RESTAURANT CORP	908	442	\$1,304,619	\$1,850,600	412	349	\$725,748	\$504,054	142	85	\$90,866	\$3,165	208	92	\$103,370	\$13,138	361	25	\$384,634	\$25,665	67%
FAMILY DOLLAR STORES OF	882	512	\$1,255,381	\$1,850,600	412	349	\$725,748	\$504,054	142	85	\$90,866	\$3,165	208	92	\$103,370	\$13,138	361	25	\$384,634	\$25,665	67%
ANDOVER SERVICES INC	855	480	\$801,817	\$1,132,583	460	394	\$405,863	\$320,246	139	82	\$75,422	\$4,505	143	68	\$60,406	\$2,469	291	NA	\$260,126	\$3,546	11
TXI COMPANIES INC	848	546	\$1,474,289	\$2,263,012	475	435	\$875,945	\$677,545	81	72	\$27,463	\$25,751	139	90	\$67,697	\$24,538	314	43	\$503,184	\$60,890	83%
CITY OF SPRINGFIELD	831	900	\$1,845,872	\$3,385,832	564	825	\$1,310,108	\$1,494,853	127	51	\$23,351	\$1,306	103	88	\$78,272	\$6,712	247	23	\$434,141	\$37,067	90%
SIM EDUCATION EAST LLC	818	740	\$1,746,534	\$3,022,096	453	682	\$951,716	\$1,179,380	159	110	\$150,523	\$11,391	183	156	\$108,047	\$38,598	287	38	\$536,247	\$48,283	11
EXPRESS SERVICES INC	794	472	\$701,290	\$1,113,499	418	381	\$365,187	\$587,168	68	29	\$40,175	\$5,667	123	38	\$46,136	\$1,263	298	13	\$250,912	\$6,544	11
K MART CORPORATION	794	584	\$1,167,482	\$1,826,317	470	508	\$670,302	\$611,544	92	40	\$76,662	\$2,713	133	76	\$64,897	\$18,357	250	23	\$355,621	\$26,221	74%
PROFESSIONAL STAFFING GROUP IN	793	394	\$913,279	\$1,232,038	350	335	\$375,297	\$300,863	80	34	\$65,245	\$1,451	128	35	\$127,536	\$5,495	368	17	\$345,201	\$10,070	65%
JANITRONICS INC	765	706	\$1,730,643	\$3,144,162	436	557	\$792,945	\$1,366,229	192	154	\$119,990	\$7,538	238	201	\$143,563	\$12,297	355	22	\$674,745	\$27,454	78%
ATLANTIC TEMPORARIES INC	756	513	\$752,346	\$1,113,499	403	452	\$459,726	\$365,400	105	50	\$42,062	\$1,183	128	31	\$38,446	\$5,272	278	11	\$198,511	\$7,710	11
KOHLS DEPARTMENT STORES INC	748	643	\$752,346	\$1,201,066	403	534	\$470,211	\$431,192	158	81	\$24,311	\$6,374	236	66	\$27,757	\$1,827	256	28	\$220,067	\$19,526	88%
BANK OF AMERICA NT & SA	745	872	\$1,307,399	\$2,617,115	401	647	\$740,251	\$1,231,574	162	105	\$86,190	\$26,743	181	213	\$79,804	\$23,232	330	30	\$401,153	\$32,336	67%
ALLIED BARTON SECURITY SVCS LL	741	393	\$1,077,697	\$1,553,606	290	272	\$488,181	\$421,940	158	104	\$100,479	\$13,284	171	108	\$108,654	\$33,034	232	16	\$380,483	\$9,652	83%
LOWES HOME CENTERS INC	737	476	\$1,219,572	\$1,804,705	286	390	\$670,025	\$541,357	98	42	\$25,154	\$2,329	106	69	\$89,382	\$8,221	286	12	\$385,012	\$30,226	79%
ONSITE ENERGY & MANAGEMENT INC	737	469	\$806,620	\$1,221,549	390	395	\$435,539	\$399,158	95	64	\$54,103	\$3,351	111	37	\$57,190	\$2,940	255	12	\$259,788	\$9,480	83%
ABP ACQUISITION HOLDINGS CORP	734	535	\$1,138,213	\$1																	

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Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

Rank	Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)	
		Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs		
1	BIGY FOODS INC	508	284	\$632,078	\$914,103	296	248	\$433,469	\$271,637	63	30	\$18,165	\$602	50	24	\$20,420	\$1,904	163	13	\$160,024	\$7,882	92%	
2	COLLEY MCCOY MACO	508	304	\$768,018	\$1,237,559	261	238	\$400,475	\$427,680	81	38	\$36,858	\$1,219	94	46	\$77,781	\$9,547	180	27	\$252,904	\$36,086	87%	
3	UNITED PERSONNEL SERVICES INC	507	315	\$421,401	\$639,510	268	292	\$197,757	\$211,065	55	20	\$23,043	\$989	37	NA	\$11,084	\$784	200	NA	\$180,516	\$5,271	60%	
4	SDH SERVICES EAST LLC	499	453	\$803,223	\$1,417,047	243	324	\$409,152	\$539,523	99	83	\$66,519	\$28,502	155	164	\$99,789	\$19,601	152	23	\$227,764	\$26,199	U	
5	PEPPER DINING INC	472	285	\$661,800	\$1,117,201	232	235	\$363,387	\$456,950	61	26	\$22,536	\$528	92	47	\$58,894	\$5,962	151	NA	\$128,983	\$9,962	U	
6	RGS INVENTORY SPECIALISTS	471	247	\$626,761	\$837,416	258	213	\$334,175	\$190,439	30	24	\$8,042	\$1,314	62	26	\$36,294	\$2,143	187	11	\$250,149	\$14,759	0%	
7	KINNEY SYSTEMS INC	457	373	\$731,978	\$1,297,603	134	217	\$226,053	\$470,905	132	120	\$84,286	\$9,408	158	160	\$88,166	\$36,726	239	36	\$333,473	\$48,496	0%	
8	CHRISTMAS TREE STORES INC	449	267	\$664,435	\$945,058	240	221	\$384,946	\$259,320	40	24	\$18,727	\$1,168	63	44	\$54,983	\$11,651	173	NA	\$205,780	\$8,476	90%	
9	OLD NAVY LLC	447	298	\$610,601	\$1,006,829	268	266	\$331,286	\$375,742	39	24	\$20,340	\$8,401	63	33	\$33,957	\$1,196	161	NA	\$225,018	\$10,889	U	
10	COMPASS TWO LLC	446	366	\$632,240	\$988,296	221	275	\$295,130	\$139,991	110	86	\$119,676	\$14,510	95	68	\$54,645	\$6,214	144	16	\$162,788	\$15,341	U	
11	GAP INC THE	444	268	\$662,226	\$1,123,316	255	243	\$403,489	\$451,905	51	37	\$32,238	\$3,360	52	32	\$15,603	\$506	164	NA	\$210,895	\$3,319	88%	
12	STAPLES THE OFFICE SUPERSTORE	443	218	\$689,421	\$1,071,601	215	181	\$367,078	\$271,162	51	25	\$42,418	\$3,422	70	40	\$24,685	\$1,674	185	NA	\$255,238	\$8,412	U	
13	ADVANCE PROCESSING SYSTEMS, LL	433	254	\$328,959	\$503,329	226	232	\$164,118	\$159,000	59	75	\$15,887	\$6,908	78	27	\$33,379	\$5,510	149	NA	\$115,575	\$2,953	U	
14	FELDEX GROUND	432	183	\$486,919	\$672,661	199	148	\$228,446	\$181,297	38	12	\$10,490	\$17	55	28	\$19,553	\$1,292	191	NA	\$228,530	\$2,833	U	
15	STAEFING NOW INC	419	190	\$233,156	\$316,639	204	136	\$97,441	\$97,615	75	39	\$26,963	\$1,07	78	39	\$24,075	\$274	149	NA	\$84,676	\$3,298	U	
16	MICRO TECH CONSULTANTS INC	420	296	\$448,813	\$648,393	214	248	\$198,769	\$183,032	69	34	\$35,720	\$5,321	96	60	\$50,112	\$5,976	158	11	\$164,211	\$5,252	U	
17	MEDICAL RESOURCES HOME HEALTH	421	465	\$826,036	\$1,537,234	205	356	\$380,351	\$618,762	70	73	\$40,271	\$2,654	99	82	\$49,081	\$4,420	198	57	\$356,333	\$85,362	80%	
18	SAVATION ARMY OF MASS THE	420	175	\$614,461	\$738,471	120	148	\$448,041	\$125,217	17	NA	\$22,103	\$1,466	59	33	\$53,188	\$3,176	86	NA	\$91,128	\$4,152	90%	
19	PREFERRIED STATING INC	419	234	\$488,659	\$742,671	189	101	\$252,048	\$201,208	52	34	\$23,546	\$1,666	78	32	\$23,927	\$1,810	143	NA	\$164,864	\$8,229	U	
20	NEWTON HOSPITALITY	412	95	\$634,871	\$710,304	190	70	\$354,258	\$77,475	57	NA	\$47,739	\$1,58	76	27	\$102,618	\$454	170	NA	\$130,255	\$1,346	U	
21	ABERCROMBIE & FITCH STORES INC	410	76	\$386,569	\$447,637	205	63	\$154,355	\$52,194	39	12	\$52,354	\$741	72	14	\$21,934	\$429	165	NA	\$157,926	\$7,705	U	
22	BACK BAY RESTAURANT GROUP INC	404	190	\$575,799	\$768,953	137	127	\$173,306	\$172,765	88	40	\$77,138	\$2,053	106	59	\$143,423	\$5,315	153	12	\$181,932	\$13,021	0%	
23	CS RESTAURANT SERVICES INC	404	236	\$488,659	\$712,671	189	193	\$253,048	\$210,208	52	14	\$13,536	\$3,666	78	29	\$53,215	\$1,810	143	NA	\$168,860	\$8,329	U	
24	888 CONSULTING GROUP INC	402	285	\$418,926	\$714,879	215	233	\$229,520	\$252,895	45	41	\$13,971	\$25,109	55	36	\$33,522	\$7,538	140	NA	\$141,913	\$9,411	U	
25	ARAMARK SPORTS INC	402	207	\$458,262	\$655,392	180	164	\$217,196	\$184,270	112	56	\$76,050	\$4,995	168	NA	\$165,015	\$7,866	168	NA	\$165,015	\$7,866	U	
26	FIRST STUDENT TRANSPORTATION I	401	615	\$1,006,809	\$2,160,533	215	460	\$630,697	\$1,066,390	78	114	\$67,158	\$9,317	88	135	\$41,356	\$26,997	440	37	\$267,597	\$60,021	U	
27	TRUSTEES OF BOSTON UNIVERSITY	399	232	\$315,006	\$480,945	192	161	\$127,346	\$157,105	47	39	\$17,232	\$741	82	31	\$37,204	\$929	154	NA	\$133,223	\$7,164	U	
28	BOSTON MEDICAL CENTER CORP	398	482	\$474,399	\$1,027,387	201	343	\$240,267	\$255,792	118	148	\$46,179	\$11,576	89	112	\$36,990	\$7,338	124	NA	\$150,963	\$8,282	94%	
29	SUN HEALTH SPECIALTY SERVICES	398	462	\$645,860	\$1,335,674	234	379	\$399,452	\$675,860	58	57	\$47,068	\$3,244	69	72	\$20,409	\$3,598	103	12	\$178,930	\$7,113	50%	
30	CITIZENS BANK NA	397	404	\$647,986	\$1,047,682	212	332	\$391,682	\$601,999	77	103	\$60,722	\$4,241	109	99	\$52,729	\$7,898	142	NA	\$178,998	\$24,729	U	
31	SOVEREIGN BANK	396	428	\$610,176	\$1,177,854	217	320	\$403,786	\$559,181	60	78	\$26,040	\$3,831	70	96	\$20,496	\$18,729	131	16	\$159,854	\$15,938	84%	
32	CHILDRENS HOSPITAL CORP THE	395	408	\$640,767	\$1,202,878	191	297	\$327,832	\$537,440	77	87	\$52,803	\$3,249	91	111	\$33,093	\$10,101	130	11	\$224,040	\$11,311	97%	
33	CHIESECAR CORPORATION OF	394	192	\$649,391	\$901,095	165	146	\$342,173	\$223,670	66	31	\$42,027	\$5,712	109	55	\$90,288	\$5,846	148	NA	\$174,905	\$7,475	85%	
34	C & S WHOLESALE GROCERS INC	393	259	\$402,421	\$703,632	234	223	\$243,267	\$286,341	61	144	\$55,806	\$15,193	191	179	\$174,183	\$14,342	137	17	\$181,127	\$14,363	88%	
35	VICTORY DISTRIBUTORS INC	393	192	\$764,459	\$962,246	219	161	\$424,680	\$144,675	24	21	\$42,412	\$3,661	52	26	\$40,688	\$3,016	142	NA	\$156,695	\$10,178	83%	
36	GREATER BOSTON YOUNG MENS	391	267	\$775,369	\$1,154,154	180	208	\$440,220	\$370,661	75	38	\$51,043	\$560	86	48	\$42,707	\$1,768	168	NA	\$241,398	\$5,796	81%	
37	SOUTHCOST HOSPITALS GROUP INC	390	475	\$613,966	\$1,234,268	245	414	\$389,212	\$598,923	43	52	\$11,873	\$2,045	51	43	\$28,264	\$1,919	112	NA	\$184,617	\$17,415	87%	
38	ROYAL INSTITUTION SERVICES I	387	352	\$598,368	\$1,024,762	219	289	\$168,252	\$382,497	141	154	\$75,806	\$15,193	191	179	\$174,183	\$14,342	137	17	\$181,127	\$14,363	88%	
39	RIVERSIDE PARK ENTERPRISES INC	382	172	\$394,121	\$539,875	251	164	\$241,824	\$144,675	24	20	NA	\$24,017	\$134	29	NA	\$20,950	\$146	116	NA	\$107,241	\$499	U
40	KFC US PROPERTIES INC	377	238	\$600,088	\$937,704	210	185	\$312,751	\$308,430	68	68	\$65,895	\$6,404	75	50	\$30,192	\$1,608	133	16	\$191,250	\$21,773	U	
41	VERITUDE LLC	376	250	\$437,263	\$690,009	202	222	\$226,012	\$223,510	45	20	\$32,178	\$6,908	46	26	\$22,270	\$8,107	141	NA	\$156,795	\$14,200	0%	
42	BOSTON BREAD LLC	366	193	\$537,847	\$794,564	187	133	\$337,778	\$236,686	64	32	\$14,478	\$3,765	99	47	\$55,621	\$1,018	119	NA	\$129,973	\$6,248	U	
43	BENCHMARK ASSISTED LIVING LLC	366	367	\$556,590	\$995,800	209	310	\$326,048	\$560,490	56	62	\$26,842	\$4,036	81	62	\$28,108	\$6,010	105	NA	\$125,592	\$6,568	84%	
44	TANDY CORPORATION	363	179	\$526,226	\$686,360	182	149	\$235,822	\$157,107	31	12	\$37,347	\$841	56	25	\$56,125	\$1,888	152	NA	\$196,932	\$1,998	70%	
45	FB - OPERATIONS	358	238	\$654,248	\$998,203	187	181	\$393,750	\$319,678	62	31	\$25,094	\$1,724	84	53	\$50,201	\$4,994	127	19	\$185,203	\$17,558	U	
46	BAV COVE HUMAN SERVICES INC	350	268	\$609,285	\$895,191	200	189	\$408,783	\$262,638	70	86	\$26,028	\$6,120	68	66	\$52,035	\$9,737	98	NA	\$123,438	\$7,411	70%	
47	EDGE ROCK STATING GROUP LLC	349	189	\$430,756	\$670,149	139	127	\$230,149	\$80,846	53	31	\$43,498	\$481	22	NA	\$10,097	\$22	141	NA				

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Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
CITY OF WORCESTER	291	367	\$499,606	\$1,069,235	192	328	\$384,370	\$556,338	30	34	\$11,472	\$2,811	31	19	\$6,875	\$3,177	91	12	\$96,889	\$7,304	90%
BURLINGTON COAT FACTORY OF MAS	291	241	\$502,948	\$801,400	159	197	\$258,361	\$262,447	46	29	\$38,963	\$11,844	65	52	\$37,141	\$8,024	105	NA	\$168,484	\$16,138	U
INTEGRAL RESOURCES INC	293	53	\$576,832	\$614,679	189	57	\$351,862	\$26,246	20	NA	\$22,486	\$4,419	57	NA	\$96,998	\$799	83	NA	\$105,486	\$6,473	U
CAPE COD ENTERPRISES LLC	290	211	\$397,605	\$623,223	188	184	\$280,098	\$203,942	30	22	\$15,495	\$512	48	37	\$23,806	\$13,008	75	11	\$78,205	\$8,155	U
PETCO ANIMAL SUPPLIES INC	289	136	\$498,459	\$686,875	149	122	\$284,401	\$166,447	27	NA	\$8,559	\$102	43	NA	\$58,953	\$11	113	NA	\$146,516	\$1,655	90%
DROCKTON AREA MULTI-SERVICES I	288	321	\$452,169	\$960,457	165	264	\$294,968	\$441,052	52	36	\$9,969	\$2,055	61	64	\$32,440	\$3,179	89	NA	\$151,793	\$7,002	85%
H C WATSON CORP	288	198	\$400,148	\$611,231	148	173	\$204,468	\$197,975	48	19	\$36,394	\$3,797	49	21	\$37,759	\$1,746	112	NA	\$121,526	\$7,564	0%
NATIONAL SOFTWARE ASSOCIATES I	287	242	\$276,672	\$505,720	155	199	\$148,628	\$215,770	40	31	\$9,324	\$406	35	27	\$29,983	\$1,405	105	15	\$88,738	\$11,415	72%
BOSTON CONCESSIONS GROUP INC	284	170	\$374,370	\$616,082	147	147	\$214,485	\$233,595	32	25	\$8,612	\$4,028	37	23	\$17,144	\$1,854	123	NA	\$134,129	\$2,234	U
HOLLISTER ASSOCIATES INC	283	106	\$305,001	\$396,674	130	92	\$148,209	\$88,624	19	NA	\$21,965	\$379	39	NA	\$12,081	\$1,253	133	NA	\$122,648	\$1,796	0%
JUSTICE RESOURCE INSTITUTE	280	202	\$399,409	\$589,817	126	162	\$214,610	\$179,059	56	34	\$33,383	\$7,790	68	51	\$30,471	\$1,348	107	NA	\$120,945	\$10,772	100%
POTPOURRI COLLECTION ACQUISITI	278	240	\$372,270	\$617,830	171	219	\$244,743	\$237,803	31	24	\$13,529	\$3,821	43	27	\$30,246	\$3,747	85	NA	\$83,752	\$4,990	63%
Q2 SECURE STAFF INC	277	197	\$534,748	\$882,997	90	121	\$155,603	\$289,335	74	55	\$50,264	\$6,561	88	71	\$73,079	\$9,179	149	30	\$255,802	\$43,173	68%
OLD COLONY Y M C A	276	205	\$447,072	\$693,767	139	173	\$248,901	\$235,541	38	24	\$17,537	\$351	44	20	\$33,868	\$1,420	105	NA	\$146,765	\$9,484	70%
CITY OF LOWELL	276	232	\$468,378	\$803,602	166	192	\$322,128	\$320,511	25	30	\$3,827	\$665	31	27	\$13,020	\$3,509	91	NA	\$129,391	\$10,537	75%
NEW ENGLAND CONFECTIONERY CO	275	310	\$393,321	\$644,356	86	176	\$98,990	\$209,417	122	133	\$109,979	\$13,758	77	111	\$64,421	\$11,126	122	19	\$119,930	\$16,734	72%
VPNE PARKING SOLUTIONS, LLC	275	126	\$318,916	\$434,345	111	77	\$123,271	\$95,411	50	31	\$19,243	\$4,745	73	47	\$25,399	\$4,379	129	12	\$151,004	\$10,893	U
VANTAGE STAFFING LLC	274	215	\$327,900	\$548,716	141	169	\$149,378	\$197,097	46	51	\$33,545	\$1,612	45	24	\$27,201	\$43	111	17	\$127,776	\$22,065	U
EVERETT STUDENT TRANSPORTATION	274	423	\$630,724	\$1,441,817	166	353	\$412,877	\$780,384	35	52	\$13,743	\$2,204	48	70	\$22,120	\$5,738	94	14	\$180,894	\$19,766	80%
COMMAND TEMPORARY SERVICES INC	272	25	\$645,224	\$661,260	160	21	\$362,487	\$15,621	65	NA	\$100,919	\$12	52	NA	\$111,984	\$395,834			\$20	\$20	U
BOSTON PUBLIC HEALTH COMMISSIO	272	125	\$661,490	\$799,650	192	81	\$531,859	\$135,852	40	25	\$38,787	\$783	55	45	\$33,292	\$1,280	53	NA	\$57,552	\$2,466	97%
RELIABLE TEMPS INC	272	159	\$185,125	\$272,818	139	142	\$104,353	\$84,739	36	11	\$9,613	\$307	28	NA	\$5,408	\$352	96	NA	\$65,750	\$2,256	U
NEW ENGLAND MEDICAL CENTER	270	292	\$474,774	\$867,138	132	223	\$244,523	\$351,558	52	69	\$24,945	\$5,850	57	61	\$24,907	\$10,297	94	NA	\$140,390	\$14,639	86%
ENCORE STAFFING SERVICES LLC	269	162	\$299,744	\$439,650	147	144	\$171,602	\$136,358	32	11	\$19,610	\$917	48	19	\$40,385	\$470	84	NA	\$68,148	\$2,161	U
NBC DISTRIBUTORS INC # 896	269	277	\$243,991	\$570,662	138	187	\$120,761	\$261,037	55	78	\$12,465	\$5,593	81	80	\$19,985	\$40,236	82	23	\$90,780	\$19,805	U
OCB RESTAURANT CO	268	132	\$474,544	\$645,186	136	105	\$248,769	\$166,590	39	23	\$25,237	\$833	63	34	\$58,094	\$1,606	97	NA	\$142,443	\$1,695	U
BOSTON WYMAN INC	267	160	\$381,561	\$581,561	135	135	\$227,314	\$31,067	34	NA	\$1,067	\$1	40	24	\$32,653	\$121,409	81	NA	\$121,633	\$9,778	85%
DEPENDABLE BUSINESS ALTERNATIV	266	119	\$273,566	\$378,661	142	103	\$138,486	\$98,838	34	13	\$15,275	\$4,448	38	NA	\$25,007	\$304	99	NA	\$394,798	\$1,505	0%
NORTHEAST SECURITY INC	265	150	\$474,282	\$708,931	89	101	\$179,083	\$194,082	45	30	\$14,691	\$4,379	76	44	\$86,896	\$9,102	126	19	\$193,611	\$27,085	U
NATIONAL AMUSEMENTS INC	261	112	\$554,865	\$881,608	144	106	\$336,087	\$326,093	28	NA	\$7,012	\$9	28	NA	\$22,235	\$39	108	NA	\$189,531	\$2,253	U
BUGABOO CREEK HOLDINGS INC	261	160	\$397,123	\$659,113	134	141	\$249,363	\$191,220	28	16	\$17,729	\$1,799	47	25	\$22,235	\$419	89	NA	\$108,594	\$5,744	U
SUNRISE ASSISTED LIVING MGMT I	261	287	\$429,666	\$810,931	158	232	\$262,875	\$339,938	48	48	\$54,093	\$23,513	57	65	\$22,620	\$33,373	78	14	\$90,078	\$5,441	74%
INTERNATIONAL HEALTH SERVICES	261	516	\$359,611	\$1,024,384	156	442	\$228,808	\$621,214	17	48	\$3,288	\$3,911	37	45	\$15,968	\$12,495	100	31	\$111,547	\$27,155	U
CITY OF NEW BEDFORD	261	234	\$403,963	\$661,218	159	200	\$273,017	\$240,666	45	40	\$9,788	\$2,416	75	40	\$9,788	\$2,416	86	NA	\$121,158	\$14,173	75%
MULTICULTURAL RESOURCES INC	260	322	\$464,292	\$947,704	138	255	\$268,500	\$465,409	41	50	\$19,933	\$1,563	72	79	\$28,569	\$2,722	99	17	\$147,399	\$15,717	86%
MASACHUSETTS HEALTH CARE SVC	260	291	\$456,167	\$810,372	158	202	\$261,517	\$341,957	30	26	\$17,097	\$3,571	55	29	\$16,101	\$400	108	NA	\$161,453	\$11,536	80%
CHILDRENS PLACE RETAIL STORES	260	239	\$400,412	\$673,722	188	228	\$293,876	\$268,371	20	NA	\$18,653	\$236	23	12	\$21,229	\$1,257	63	NA	\$66,653	\$3,655	U
AGE INSTITUTE OF MASSACHUSETTS	259	328	\$443,112	\$898,173	192	298	\$339,245	\$444,852	26	21	\$7,373	\$1,086	40	38	\$23,661	\$1,815	55	NA	\$72,831	\$7,308	50%
MORGAN MEMORIAL GOODWILL	257	154	\$725,801	\$925,185	101	101	\$619,970	\$188,727	33	25	\$18,167	\$5,631	42	46	\$34,468	\$10,754	45	NA	\$65,196	\$2,743	90%
NORTHEASTERN UNIVERSITY	257	181	\$337,083	\$599,220	84	71	\$78,566	\$106,997	14	67	\$6,789	\$1,440	46	17	\$27,883	\$2,032	142	NA	\$179,232	\$3,237	70%
PRIDE CONVENIENCE INC	256	181	\$337,083	\$599,220	150	168	\$221,292	\$246,310	23	19	\$8,102	\$4,460	26	NA	\$10,593	\$369	83	NA	\$107,096	\$3,907	9%
MAX TAYLOR	256	81	\$325,054	\$351,093	142	32	\$208,058	\$22,116	22	NA	\$8,954	\$333	51	13	\$52,832	\$1,680	74	NA	\$55,209	\$1,910	U
FLORA SPORTS INTERNATIONAL LLC	256	112	\$375,117	\$522,032	94	74	\$162,234	\$144,289	33	NA	\$17,567	\$545	44	NA	\$34,970	\$588	128	NA	\$160,345	\$1,493	67%
F J ROBERTS & CO INC	253	112	\$331,843	\$462,080	120	92	\$180,848	\$21,606	27	NA	\$1,801	\$4	37	NA	\$8,101	\$8	105	NA	\$132,746	\$4,438	U
ALL CARE RESOURCES INC	253	208	\$539,195	\$920,921	155	259	\$347,437	\$373,775	42	27	\$19,830	\$1,483	44	56	\$15,115	\$368	87	NA	\$156,813	\$6,100	84%
HELPING HANDS CO INC	252	235	\$493,220	\$811,791	95	160	\$177,278	\$270,058	61	48	\$56,364	\$3,959	70	59	\$31,144	\$3,829	129	35	\$228,435	\$40,726	50%
WORK INC	252	99	\$374,594	\$565,097	185	77	\$614,128	\$95,949	29	20	\$23,927	\$1,434	36	75	\$29,926	\$7,093	50	NA	\$86,613	\$6,116	83%
DOBBIE TEMPORARY SERVICES INC	250	152	\$276,649	\$464,313	118	126	\$118,217	\$87,215	37	17	\$44,870	\$692	27	NA	\$11,239	\$1	101	NA	\$102,303	\$8,246	0%
PR MANAGEMENT CORP	249	163	\$318,528	\$497,208	140	146	\$172,299	\$147,917	16	11	\$13,517	\$1,004	50	30	\$26,458	\$7,000	83	NA	\$116,255	\$1,668	60%
RESOURCE MANAGEMENT INC	249	190	\$303,849	\$566,531	118	154	\$177,147														

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Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
REGIS CORPORATIONS	218	180	\$174,680	\$315,251	132	171	\$113,427	\$138,253					16	NA	\$4,904	\$101	75	NA	\$56,349	\$2,218	U
ST ELIZABETHS MEDICAL CENTER O	218	238	\$381,525	\$706,999	113	172	\$225,307	\$304,779	44	56	\$14,226	\$7,977	52	66	\$39,954	\$3,532	69	NA	\$102,038	\$11,147	83%
CITIZENS BANK OF MASS	217	280	\$101,085	\$221,543	107	186	\$56,530	\$109,693	83	109	\$22,838	\$7,674	60	66	\$12,576	\$1,218	42	NA	\$21,717	\$3,090	U
AJ WRIGHT MERCHANTS INC	217	243	\$254,793	\$562,845	136	198	\$168,055	\$296,571	36	41	\$8,429	\$2,022	41	56	\$12,576	\$1,218	60	NA	\$65,733	\$8,241	83%
HEBRREW REHABILITATION CENTER	215	253	\$416,179	\$925,019	110	197	\$230,982	\$498,002	53	56	\$37,111	\$8,70	58	60	\$44,684	\$5,848	64	NA	\$103,403	\$4,120	90%
BAYADA NURSES INC	215	209	\$254,269	\$425,992	126	185	\$150,856	\$180,621	43	33			32	33	\$16,329	\$4,355	76	NA	\$67,074	\$6,748	0%
YANKER CANDLE CO INC	214	173	\$308,781	\$513,939	113	146	\$185,706	\$197,423	16	17	\$4,601	\$770	32	20	\$17,229	\$486	87	NA	\$101,244	\$6,480	81%
SHOP N SAVE MASS INC	214	159	\$362,711	\$642,107	117	131	\$200,252	\$263,668	25	22	\$6,295	\$1,325	28	20	\$15,915	\$765	81	NA	\$140,250	\$13,637	0%
KNF & T INC	213	99	\$248,614	\$305,892	75	80	\$58,773	\$56,013	24	11	\$49,616	\$160	35	11	\$67,519	\$110	105	NA	\$27,704	\$996	U
LAHEY CLINIC HOSPITAL INC	214	244	\$263,450	\$629,495	130	205	\$162,735	\$348,850	26	33	\$6,414	\$5,144	54	57	\$8,113	\$3,495	68	NA	\$86,188	\$8,557	U
AMERICARE HEALTH SERVICES INC	210	237	\$214,355	\$401,900	122	206	\$117,156	\$180,580	37	26	\$16,671	\$2,912	53	40	\$27,783	\$1,755	63	NA	\$52,645	\$2,999	0%
DIMOCK COMMUNITY FOUNDATION IN	209	217	\$455,403	\$778,348	114	150	\$241,884	\$304,624	58	74	\$31,792	\$8,649	75	72	\$71,501	\$5,038	65	NA	\$110,225	\$4,634	86%
OJ STEIN STAFFING SERVICES CORP	208	98	\$255,752	\$336,535	90	75	\$129,920	\$57,639	28	18	\$9,131	\$4,250	28	NA	\$7,026	\$16,298	95	NA	\$109,675	\$2,596	0%
TRIMBLAY'S BUS CO. LLC	208	170	\$449,205	\$696,492	104	142	\$214,852	\$214,477	18	14	\$4,884	\$321	21	18	\$6,323	\$539	107	21	\$223,145	\$31,750	U
BED BATH & BEYOND INC	207	122	\$364,904	\$550,750	120	102	\$249,013	\$181,119	21	NA	\$15,278		28	23	\$7,800	\$784	66	NA	\$92,812	\$3,743	80%
SERVICE UNITED STATES CORP	207	205	\$252,490	\$467,420	81	145	\$122,714	\$198,729					80	86	\$23,718	\$9,230	91	11	\$106,058	\$7,472	U
SURBURAN CONTRACT CLEANING INC	207	199	\$393,854	\$728,110	95	158	\$197,926	\$325,560	50	41	\$20,534	\$541	59	50	\$51,792	\$2,165	80	NA	\$123,602	\$5,989	U
CONSOLIDATED STORES INTL CORP	206	150	\$345,191	\$599,449	113	133	\$203,762	\$249,032	21	NA	\$3,856	\$420	24	21	\$13,123	\$197	79	NA	\$124,450	\$1,409	86%
BICKFORDS FAMILY RESTAURANTS I	206	145	\$368,020	\$602,145	126	127	\$232,185	\$217,670	31	21	\$17,177	\$1,103	36	21	\$16,529	\$4,311	68	NA	\$102,129	\$11,042	0%
WALDWIN GROUP INC THE	205	114	\$287,920	\$439,970	102	98	\$146,606	\$101,462	27	15	\$25,219	\$1,61	43	22	\$27,997	\$349	80	NA	\$87,770	\$2,405	U
SALEM YOUNG MENS CHRISTIAN	203	145	\$398,630	\$614,939	109	127	\$280,186	\$204,945	15	14	\$5,051	\$1,264	17	18	\$4,276	\$1,041	89	NA	\$109,117	\$9,059	65%
PILGRIM PARKING INC	203	146	\$245,317	\$353,185	60	92	\$55,789	\$79,411	48	65	\$14,214	\$5,767	53	54	\$30,589	\$5,754	112	15	\$144,725	\$16,936	79%
WASHINGTON INVENTORY SERVICE	203	60	\$189,741	\$67,708	120	64	\$189,741	\$67,708	12	NA	\$4,612	\$1,436	27	NA	\$9,676	\$5,978	71	NA	\$65,703	\$2,358	U
MARSHALLS WOBURN MERCHANTS INC	202	257	\$312,345	\$778,849	121	216	\$206,327	\$445,161	34	42	\$11,948	\$1,928	41	42	\$14,764	\$2,140	64	13	\$79,307	\$17,275	80%
MERCY HOSPITAL D/B/A PROV HOSP	202	230	\$330,876	\$658,322	130	203	\$218,054	\$322,462	19	22	\$3,762	\$680	17	14	\$3,772	\$224	64	NA	\$105,288	\$4,080	81%
HURLEY OF AMERICA, INC	201	261	\$124,553	\$246,466	137	138	\$52,509	\$101,960	108	166	\$37,842	\$14,036	17	18	\$4,276	\$1,041	91	11	\$34,202	\$5,916	86%
BROWN'S SULLIVAN INC	201	222	\$249,719	\$425,459	117	187	\$178,596	\$292,832	29	43	\$6,394	\$3,202	49	43	\$14,503	\$24,229	50	NA	\$82,400	\$8,270	81%
NEW PATRIOTS STADIUM LLC	201	129	\$155,015	\$208,149	95	110	\$72,941	\$52,918	17	NA	\$1,317	\$45	35	15	\$5,583	\$8	90	NA	\$75,174	\$1,64	U
CRACKER BARREL OLD COUNTRY STO	201	178	\$330,433	\$517,130	107	143	\$194,178	\$179,204	23	21	\$9,763	\$316	32	21	\$6,568	\$1,136	75	NA	\$119,924	\$6,040	66%
LAWRENCE TEMPORARY AGENCY	200	121	\$286,599	\$394,799	94	103	\$125,544	\$104,892	29	15	\$8,080	\$908	44	28	\$22,542	\$1,365	89	NA	\$130,432	\$1,035	U
DRUMS PETROL FUM CO INC	199	135	\$392,964	\$561,903	124	126	\$236,413	\$161,708	23	NA	\$15,508	\$613	28	68	\$14,870	\$2,54	11	NA	\$97,155	\$4,753	U
TEAMOPS LLC	199	104	\$227,782	\$339,386	105	70	\$156,675	\$65,062	14	NA	\$2,530	\$181	21	NA	\$24,483	\$1	89	NA	\$89,094	\$1,360	U
QUALITY TEMPS INC	198	104	\$250,058	\$325,883	106	96	\$150,237	\$74,585	23	NA	\$25,209		25	NA	\$5,217	\$683	78	NA	\$69,396	\$557	U
CITY OF SOMERVILLE	198	169	\$338,254	\$612,889	104	136	\$163,904	\$221,187	28	38	\$22,525	\$5,804	40	43	\$46,674	\$10,435	61	NA	\$135,151	\$7,128	89%
ADVANCE CAREER SERVICES INC	197	78	\$235,036	\$280,555	105	65	\$142,517	\$35,987	21	NA	\$7,468	\$380	32	NA	\$30,026	\$2,665	83	NA	\$54,925	\$2,887	U
FUND FOR PUBLIC INTEREST	195	25	\$161,483	\$275,813	19	25	\$81,431	\$101,780	NA	NA	\$1,473		24	NA	\$37,471	\$376	84	NA	\$41,108	\$1,082	0%
AMES DEPARTMENT STORES INC	195	160	\$104,906	\$184,841	121	149	\$80,346	\$34,537					40	16	\$7,279	\$226	64	NA	\$17,281	\$1,171	U
EASTERN BUILDING SERVICE CORP	192	190	\$376,202	\$767,461	102	168	\$164,289	\$382,121	37	36	\$54,912	\$513	43	33	\$22,430	\$356	80	NA	\$134,571	\$8,269	66%
SOUTH SHORE HOSPITAL INC	192	208	\$258,615	\$595,623	113	165	\$201,825	\$296,992	20	30	\$15,572	\$2,603	29	35	\$11,181	\$455	61	NA	\$100,037	\$6,978	92%
FRITON STAFFING GROUP LLC	192	164	\$317,071	\$333,738	96	144	\$67,330	\$131,738	12	NA	\$6,047	\$1,78	22	NA	\$26,057	\$1,75	84	NA	\$77,007	\$4,186	U
FUNCO INC	190	85	\$190,110	\$282,681	87	78	\$78,623	\$89,515	13	NA	\$6,659	\$230	23	NA	\$11,494	\$33	85	NA	\$93,333	\$2,793	U
SERVICECNET INC	190	133	\$340,903	\$484,532	102	113	\$204,902	\$133,206	28	15	\$19,935	\$1,099	29	19	\$11,872	\$867	76	NA	\$104,194	\$8,366	65%
HOME STAFF LLC	187	208	\$313,099	\$519,469	111	196	\$55,833	\$87,502	12	12	\$3,276	\$255	13	NA	\$2,158	\$323	70	NA	\$45,108	\$2,545	U
SPECTACOR MANAGEMENT GROUP	187	89	\$337,413	\$551,226	96	73	\$178,174	\$132,516	16	12	\$1,985	\$255	36	13	\$27,915	\$960	83	NA	\$129,336	\$8,222	U
SALLY BEAUTY CO INC	186	125	\$313,867	\$501,126	111	111	\$190,892	\$176,594	25	16	\$18,247	\$601	22	14	\$13,738	\$1,537	68	NA	\$90,990	\$8,526	U
CONNECTION GROUP LLC	186	84	\$137,811	\$181,079	84	69	\$58,530	\$44,654	17	NA	\$5,815	\$141	21	NA	\$9,368	\$141	81	NA	\$64,098	\$1,473	U
RAINBOW USA INC	185	192	\$298,338	\$545,451	131	177	\$211,440	\$240,872	16	NA	\$5,645	\$459	22	22	\$9,459	\$1,098	47	NA	\$71,795	\$2,684	U
CO SALLICO INC	185	101	\$152,067	\$214,627	101	64	\$146,088	\$127,486	21	NA	\$16,108	\$662	29	11	\$13,773	\$216	62	NA	\$27,832	\$2,084	0%
PUBLISHERS CIRCULATION	185	141	\$256,541	\$427,789	83	104	\$98,721	\$128,177	38	24	\$22,689	\$26,447	38	32	\$17,996	\$2,189	47	16	\$117,134	\$14,766	71%
TOWARD INDEPENDENT LIVING AND	184	172	\$225,108	\$381,384	85	127	\$100,808	\$141,577	44	47	\$10,198	\$5,468	50	50	\$30,102	\$5,504	70	NA	\$84,000	\$3,726	78%
ZAL DELAWARE INC	183	116	\$242,318	\$367,006	114	106	\$161,410														

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Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)	
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs		
KAY BEE TOY HOBBY SHOPS INC	168	121	\$195,466	\$303,839	99	109	\$114,307	\$101,100	15	12	\$7,841	\$5,554	22	11	\$20,959	\$1,719	56	NA	\$52,359		U	
AC MANAGEMENT INC	168	112	\$198,138	\$201,654	111	100	\$143,531	\$92,634	14	NA	\$2,654	\$4,800	15	NA	\$3,348		47	NA	\$49,604	\$402	U	
ORIGINAL RANGDOON CO INC THE	167	192	\$263,162	\$495,450	27	48	\$19,537	\$41,378	58	76	\$11,606	\$6,203	37	50	\$6,807	\$4,592	136	112	\$225,212	\$180,114	78%	
HONEY FARMS INC	167	97	\$189,430	\$296,937	88	84	\$128,545	\$103,310	28	11	\$9,585	\$231	24	NA	\$10,369	\$861	49	NA	\$40,931	\$3,105	71%	
LIFESTREAM INC	167	228	\$259,009	\$549,796	107	179	\$174,677	\$279,898	21	26	\$3,914	\$2,201	20	42	\$10,958	\$3,113	38	NA	\$69,461	\$5,475	86%	
MIDTOWN HOME HEALTH	167	118	\$365,834	\$546,803	28	36	\$49,857	\$47,792	40		NA	\$8,487	\$4,358	35	21	\$10,915	\$3,412	131	42	\$296,215	\$121,407	11%
O'CONNELL OIL ASSOCIATES INC	167	112	\$246,716	\$402,278	95	103	\$141,312	\$157,272	21		NA	\$7,158	\$163	20	NA	\$17,352	\$49	59	NA	\$80,894	\$2,029	75%
SPECTRUM HEALTH SYSTEMS INC	166	174	\$255,715	\$417,217	83	135	\$123,609	\$155,067	27	26	\$21,118	\$257	49	40	\$41,390	\$1,314	55	NA	\$69,598	\$4,864	76%	
ABLE TEMPS INC	165	73	\$209,017	\$259,638	98	60	\$118,940	\$50,505	11	NA	\$4,687	\$0	25	12	\$32,875	\$115	50		\$52,516		86%	
ENVIRONMENTAL INC	164	60	\$121,967	\$180,407	52	39	\$45,587	\$52,693	13		NA	\$6,179	\$2,400	36	12	\$14,182	\$81	90	NA	\$58,018	\$2,428	54%
ONPROCESS TECHNOLOGY INC	164	156	\$261,020	\$478,464	113	147	\$189,143	\$214,334	NA		NA	\$1,858	\$137	18	22	\$6,245	\$974	47		\$65,773		60%
RESOURCE CONNECTION INC	164	128	\$200,375	\$341,424	85	112	\$103,789	\$134,210	18	12	\$16,481	\$811	30	16	\$11,528	\$885	66	NA	\$68,577	\$5,144	11%	
CITY OF PITTSFIELD	164	141	\$271,467	\$404,112	89	122	\$142,766	\$172,167	13	NA	\$11,939	\$278	15	19	\$4,310	\$1,542	75	NA	\$112,451	\$8,658	80%	
CREDIT CONTROL SVCS INC	163	119	\$119,640	\$206,441	87	94	\$74,664	\$84,303	34	26	\$10,153	\$1,466	25	18	\$6,216	\$1,033	38		\$28,587		75%	
ASSOCIATION FOR COMMUNITY LTVI	163	189	\$221,061	\$466,076	105	171	\$163,873	\$238,924	18	18	\$5,140	\$612	16	12	\$3,632		49	NA	\$48,415	\$5,429	67%	
AFFILIATED PUBLICATIONS INC	163	52	\$285,254	\$349,669	70	36	\$108,913	\$53,816	15	NA	\$12,083	\$2,224	34	NA	\$22,253	\$665	79	NA	\$142,005	\$7,710	11%	
DT MANAGEMENT LLC	163	197	\$136,097	\$229,042	75	138	\$79,596	\$83,631					61	87	\$21,078	\$4,194	60	NA	\$35,423	\$5,121	11%	
NORTH SHORE ASSN FOR RETARDED	162	77	\$379,699	\$518,356	100	52	\$288,517	\$144,245	21	16	\$5,220	\$9	26	19	\$39,039	\$224	43	NA	\$47,842	\$4,470	74%	
DAVIS COMPANIES INC THE	162	144	\$232,445	\$399,937	84	130	\$146,573	\$157,000	23	NA	\$9,662	\$58	26	18	\$15,411	\$1,206	58	NA	\$60,796	\$9,159	85%	
HILLCREST EDUCATIONAL CENTERS	162	137	\$209,296	\$356,861	81	113	\$115,037	\$142,002	33	21	\$10,723	\$446	30	17	\$18,470	\$1,02	50	NA	\$65,067	\$5,015	11%	
TVI INC	161	141	\$324,671	\$584,661	101	129	\$235,927	\$252,460	15	NA	\$9,854	\$4,430	22	17	\$14,269	\$495	47	NA	\$64,620	\$2,605	83%	
HULMES TRANSPORTATION SERV LTD	161	109	\$199,912	\$307,269	89	100	\$116,489	\$150,492	NA		NA	\$2,108	\$513	23	14	\$11,202	\$583	63	NA	\$70,113	\$969	0%
ULTIMATE PARKING LLC	161	167	\$192,085	\$402,660	49	77	\$142,754	\$29,818	28	17	\$8,131	\$416	34	16	\$25,377	\$3,107	96	NA	\$119,743	\$4,524	11%	
TLC NURSING INC	161	155	\$208,684	\$298,293	90	131	\$136,252	\$85,145	41	28	\$19,541	\$287	26	13	\$14,045	\$82	49	NA	\$38,846	\$4,176	33%	
BANANA REPUBLIC LLC	160	75	\$199,469	\$266,475	70	59	\$83,431	\$64,891	21	NA	\$13,679	\$23	23	12	\$19,828	\$203	71	NA	\$82,531	\$1,912	11%	
ENGINEERING MGMT SUPPORT INC	160	170	\$215,748	\$391,876	88	144	\$124,605	\$170,440	23	26	\$12,918	\$2,134	22	21	\$6,771	\$349	59	NA	\$71,455	\$3,204	11%	
TORIN CORPORATION	160	167	\$271,381	\$426,687	80	127	\$126,668	\$221,017	34		\$2,096		34	NA	\$83,925		11		\$83,925		100%	
FIVE STAR QUALITY CARE INC	160	164	\$194,368	\$361,104	85	114	\$116,045	\$136,714	18	27	\$1,532	\$15,134	32	45	\$4,630	\$8,832	54	NA	\$72,161	\$6,056	72%	
INDEPENDENCE HEALTHCARE CORP	159	198	\$189,586	\$369,162	112	190	\$111,864	\$174,905	NA		NA	\$11,955	16	18	\$4,971	\$92	47	NA	\$60,796	\$4,978	0%	
CLP RESOURCES INC	159	97	\$155,879	\$216,649	82	86	\$80,513	\$48,900	20	NA	\$8,078	\$4,236	23	NA	\$7,660	\$1,490	56	NA	\$59,628	\$6,143	0%	
ALTERNATIVE SOLUTIONS INC	159	165	\$207,308	\$387,408	100	151	\$126,543	\$146,945	29		NA	\$12,044	\$2,943	29		\$20,953	\$1,003	48		\$48,668		60%
LOWELL GENERAL HOSPITAL	159	190	\$255,193	\$550,660	109	172	\$173,116	\$288,554	19	20	\$9,637	\$1,031	19	19	\$14,992		36	NA	\$57,448	\$5,882	81%	
ENTERPRISE ASSOCIATES, LLC	158	110	\$176,381	\$316,442	87	89	\$108,330	\$19,438	37	23	\$21,026	\$560	47		NA	\$47,025	\$64		NA			100%
EXPRESS, LLC	157	30	\$95,730	\$115,171	66	25	\$39,345	\$19,329	21	NA	\$4,611		25	NA	\$5,481	\$56	65	NA	\$46,293	\$57	11%	
COMMONWEALTH OF MASS BRISTOL C	157	90	\$247,868	\$348,868	66	72	\$117,598	\$72,986	13	NA	\$2,496	\$3,606	68	NA	\$1,984	\$1,558	88	15	\$125,790	\$16,850	11%	
LORI DONUTS INC	157	83	\$232,256	\$416,667	115	79	\$172,083	\$158,891	32	NA	\$3,301	\$677	12	NA	\$4,520	\$293	37	NA	\$52,353	\$1,172	0%	
CATHOLIC CHARITIES ARCHDIOCESE	156	154	\$310,171	\$535,521	81	109	\$180,972	\$213,536	35	46	\$19,868	\$3,351	33	38	\$15,990	\$1,326	59	NA	\$93,341	\$2,139	85%	
MASSACHUSETTS INSTITUTE OF	156	132	\$248,533	\$432,604	63	107	\$112,601	\$174,942	21	13	\$11,635	\$464	26	28	\$21,467	\$4,537	70	NA	\$102,830	\$4,128	80%	
MARSHFIELD PAYROLL SERVICES, INC	156	191	\$131,825	\$224,829	73	125	\$72,609	\$161,281	45	62	\$13,120	\$9,123	28	36	\$6,888	\$7,274	45	15	\$39,208	\$15,446	82%	
BEVERLY HOSPITAL CORP	156	154	\$261,134	\$466,667	83	130	\$154,237	\$194,431	23	21	\$14,902	\$262	65	21	\$14,902	\$262	65	NA	\$92,396	\$7,840	80%	
ALPHA PERSONNEL INC	156	100	\$174,419	\$274,437	77	90	\$72,437	\$73,109	22	NA	\$44,590	\$354	17	NA	\$5,008	\$277	58	NA	\$52,384	\$898	11%	
AMERICAN OIL CHANGE CORP	155	74	\$233,225	\$303,944	80	62	\$126,482	\$67,899	21	13	\$11,257	\$909	25	NA	\$13,028	\$1,820	56		\$82,458		79%	
LAWRENCE GENERAL HOSPITAL	154	231	\$222,608	\$368,165	105	194	\$226,997	\$399,575	18	22	\$4,171	\$933	23	33	\$7,134	\$1,261	33	NA	\$53,233	\$2,261	90%	
CAMBRIDGE LAW OFFICE P C	154	100	\$159,691	\$289,175	83	89	\$91,696	\$129,114	21	NA	\$5,666	\$372	34	NA	\$11,043				\$31,284		100%	
ALDO US INC	154	55	\$147,471	\$187,459	67	48	\$58,634	\$39,349	15	NA	\$3,727	\$517	28	NA	\$9,195		66	NA	\$75,916	\$1,222	11%	
NORDSTROM, INC	154	70	\$215,640	\$274,603	61	54	\$115,911	\$52,381	17	NA	\$4,239	\$466	28	NA	\$27,462	\$1,085	65	NA	\$68,028	\$5,031	11%	
INSTITUTE FOR DEVELOPMENTAL	153	161	\$264,450	\$531,459	87	136	\$154,633	\$249,465	32	21	\$10,423	\$448	27	20	\$21,493	\$12,659	51	NA	\$77,801	\$4,437	81%	
HERSHMAN HOSPITALITY MGMT LP	153	166	\$252,212	\$446,667	78	119	\$129,493	\$240,135	38	47	\$14,836	\$3,696	40	52	\$17,364	\$92	60	NA	\$90,463	\$2,710	11%	
EASTERN BANK	153	144	\$254,982	\$439,167	68	111	\$121,066	\$168,971	20	26	\$3,738	\$1,622	21	22	\$5,674	\$1,052	74	NA	\$124,504	\$12,540	83%	
ULTIMATE STAFFING SERVICES LP	152	92	\$150,495	\$226,268	77	85	\$74,149	\$73,418	NA		NA	\$2,075	\$85	18	NA	\$18,268		61	NA	\$56,004	\$2,271	11%
CAPE MANAGEMENT TEAM LLC	152	112	\$188,424	\$276,330	104	103	\$128,954	\$83,771	20	NA	\$8,211	\$51	30	NA	\$17,717	\$499	38	NA	\$33,542	\$3,486	11%	
KINDRED BRAINTRUST HOSPITAL, LL	152	229	\$171,520	\$373																		

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Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
IPARTY RETAIL STORE CORP	141	61	\$179,651	\$296,106	81	53	\$102,224	\$115,601	14	NA	\$1,603	\$60	22	14	\$12,207	\$388	51	NA	\$63,616	\$406	U
CITIZENS FOR CITIZENS INC	141	89	\$285,815	\$464,284	82	74	\$175,162	\$177,633	NA	NA	\$2,589	\$127	19	14	\$1,866	\$45	51	NA	\$96,198	\$629	75%
LENSCRAFTERS INC	141	89	\$226,933	\$368,044	76	83	\$112,818	\$139,699	15	NA	\$3,778	\$1,412	21	NA	\$20,869	\$9	53	NA	\$89,469	\$82%	82%
JETRO HOLDINGS INC	142	52	\$278,364	\$97,462	91	46	\$166,162	\$98,812	26	NA	\$25,367	\$53	27	NA	\$41,822	\$9	36	NA	\$45,014	\$1,824	U
HAIR CUTTERY OF GREATER BOSTON	141	117	\$263,002	\$484,200	84	111	\$153,818	\$215,938	14	NA	\$10,458	\$487	14	13	\$10,118	\$2,892	57	NA	\$88,609	\$1,882	U
MASTORAN RESTAURANTS INC	140	71	\$168,673	\$254,905	77	62	\$93,504	\$83,910	17	NA	\$2,422	\$192	27	13	\$8,269	\$1,138	48	NA	\$64,478	\$792	U
ITEN HOTEL MANAGEMENT INC	140	118	\$180,911	\$274,491	65	88	\$77,699	\$84,051	23	26	\$13,125	\$1,564	30	26	\$12,609	\$1,262	66	11	\$82,478	\$6,702	U
VALENTINE & KEBARTAS INC	139	92	\$146,147	\$248,921	92	85	\$88,821	\$101,580	20	NA	\$8,290	\$101	24	NA	\$21,313	\$1,093	23	NA	\$27,723	50%	50%
FOLLETT COLLEGE STORES CORP	139	58	\$137,603	\$195,955	73	58	\$61,062	\$58,352	14	NA	\$17,821	NA	NA	NA	\$1,930	NA	58	NA	\$56,790	U	U
F N T INC	139	101	\$262,299	\$380,155	79	82	\$143,698	\$106,587	14	11	\$30,158	\$3,925	27	22	\$15,344	\$3,396	50	NA	\$73,100	\$3,975	U
MARriott HOTELS SERVICES INC	139	173	\$177,923	\$276,113	83	146	\$78,408	\$136,443	32	27	\$15,405	\$2,083	17	18	\$3,997	\$872	33	NA	\$30,512	\$8,737	90%
PARTNERSHIP EMPLOYMENT WORCEST	138	112	\$130,024	\$229,218	88	103	\$76,619	\$98,977	NA	NA	\$20,424	\$186	18	NA	\$4,740	\$31	34	NA	\$28,241	U	U
ASH-GAGE LLC	138	115	\$216,254	\$403,794	87	101	\$148,425	\$186,150	15	17	\$1,582	\$1,008	NA	NA	\$3,552	\$382	46	NA	\$62,696	U	U
EDGE ROCK STAFFING INC	138	58	\$97,747	\$121,733	76	52	\$54,224	\$32,627	NA	NA	\$4,839	\$558	14	NA	\$4,455	\$180	60	NA	\$39,068	\$1,719	U
GOOD SAMARITAN MEDICAL CENTER	137	177	\$281,204	\$354,508	81	153	\$182,055	\$539,100	13	19	\$5,386	\$3,745	18	20	\$10,321	\$2,362	54	NA	\$83,412	\$8,096	87%
HUDSON GENERAL LLC	137	99	\$194,850	\$400,058	56	73	\$83,087	\$180,730	29	24	\$13,621	\$19,957	32	29	\$10,394	\$3,921	67	NA	\$87,748	\$4,099	0%
DURHAM D & M LLC	137	202	\$385,156	\$812,068	87	176	\$249,755	\$419,234	17	23	\$15,156	\$521	19	15	\$13,854	\$414	45	NA	\$106,391	\$6,743	0%
VALLLEY OPPORTUNITY COUNCIL INC	136	171	\$237,356	\$500,458	89	141	\$155,650	\$277,276	21	21	\$4,839	\$558	21	23	\$6,421	\$528	40	NA	\$70,446	\$4,741	0%
ADP TOTAL SOURCE M XXX INC	136	122	\$90,342	\$221,059	65	97	\$47,569	\$125,405	NA	NA	\$959	\$745	20	22	\$3,130	\$1,828	57	NA	\$38,683	\$2,740	80%
WESTSTAFF INC	136	102	\$84,699	\$149,395	83	95	\$50,405	\$63,643	17	NA	\$13,374	NA	NA	NA	\$795	\$1,053	37	NA	\$20,124	U	U
TWIN COAST ENTERPRISES INC	135	78	\$170,602	\$307,238	77	60	\$99,025	\$127,003	12	17	\$2,439	\$6,511	31	19	\$5,769	\$997	41	NA	\$63,369	\$2,126	U
BANKSTATE INDUSTRIAL SERVICES I	135	1	\$302,307	\$302,307	95	67	\$255,721	NA	NA	NA	NA	NA	42	NA	\$35,146	NA	19	NA	\$11,440	U	U
MIDDLESEX COMMUNITY COLLEGE	135	72	\$173,321	\$229,673	61	67	\$78,189	\$82,256	17	13	\$78,189	NA	13	NA	\$91,161	\$921	76	NA	\$91,163	\$4,972	0%
KRIPALU YOGA FELLOWSHIP	135	72	\$288,926	\$389,061	51	53	\$140,814	\$85,533	18	NA	\$7,048	\$234	29	15	\$20,818	\$1,508	65	NA	\$120,246	\$12,859	50%
GOODWILL INDUSTRIES OF THE	135	111	\$275,734	\$423,162	110	105	\$206,674	\$144,449	NA	NA	\$2,653	\$412	NA	NA	\$2,896	\$277	24	NA	\$63,511	\$2,289	75%
PREMIERE STAFFING SERVICES, LL	134	87	\$135,529	\$214,964	91	84	\$101,381	\$79,436	20	NA	\$4,839	NA	20	NA	\$4,342	NA	35	NA	\$29,806	U	U
ANODYNE CORP	134	69	\$212,472	\$280,393	61	87	\$87,738	\$130,383	17	17	\$1,885	NA	17	NA	\$4,352	\$15	51	NA	\$42,498	\$38	U
FALLON CLINIC INC	134	180	\$220,615	\$477,543	96	164	\$153,798	\$253,008	NA	NA	\$1,464	\$213	13	NA	\$21,587	\$1,206	28	NA	\$33,765	\$2,501	85%
HYATT CORPORATION	134	121	\$223,571	\$346,120	36	59	\$72,803	\$105,443	40	54	\$18,258	\$2,705	50	45	\$45,177	\$6,540	56	11	\$87,333	\$7,862	72%
EAST BOSTON NEIGHBORHOOD HEALT	133	180	\$194,993	\$431,589	72	120	\$128,002	\$233,339	19	NA	\$18,516	\$35	46	72	\$22,162	\$834	34	NA	\$44,829	\$2,432	90%
ASSOCIATED HOME CARE INC	133	138	\$167,815	\$256,933	68	123	\$84,996	\$128,776	16	NA	\$1,069	\$35	16	NA	\$3,423	\$16	47	NA	\$53,428	\$1,993	0%
PEISSMART INC	133	44	\$222,378	\$277,026	71	40	\$145,437	\$53,330	19	NA	\$2,447	NA	23	NA	\$18,710	\$159	49	NA	\$55,784	\$1,189	U
MSS DEL AWARE INC	133	43	\$143,519	\$199,001	67	43	\$73,538	\$48,483	11	NA	\$6,365	NA	11	NA	\$1,078	NA	58	NA	\$62,538	U	U
BARNES & NOBLE BOOKSELLERS USA	132	42	\$128,726	\$163,388	56	39	\$62,835	\$34,662	16	NA	\$5,109	NA	16	NA	\$2,621	NA	67	NA	\$58,162	78%	78%
135 BENTON DRIVE OPERATING CO	132	211	\$168,582	\$422,741	109	192	\$133,700	\$258,939	12	12	\$2,933	\$78	13	18	\$13,273	\$141	18	NA	\$18,676	U	U
KOR STAFFING INC	132	78	\$167,488	\$292,438	60	67	\$72,939	\$60,149	17	NA	\$9,932	\$773	26	12	\$2,939	\$459	48	NA	\$45,257	\$4,097	U
STERLING INC	132	92	\$125,354	\$261,533	58	72	\$60,541	\$127,179	16	NA	\$4,841	\$1,546	24	12	\$7,983	\$545	53	NA	\$51,989	\$6,909	U
DYNAMIC STAFFING INC	132	87	\$128,511	\$246,520	77	81	\$75,410	\$115,644	15	NA	\$10,753	\$203	24	NA	\$11,298	\$304	36	NA	\$31,051	\$1,859	U
ADP TOTAL SOURCE FL XXX INC	131	115	\$159,947	\$316,553	63	88	\$58,722	\$145,377	17	19	\$4,332	\$646	25	34	\$25,468	\$3,461	58	NA	\$74,225	\$9,122	U
TOWN FAIR FIRE CENTERS INC	131	83	\$224,899	\$312,436	45	53	\$125,938	\$41,696	23	NA	\$11,336	\$1,877	34	17	\$27,070	\$1,756	46	NA	\$70,555	\$5,975	U
ATKINSON STAFFING OF MASS INC	131	61	\$97,595	\$164,377	77	54	\$63,035	\$45,352	NA	NA	\$1,574	NA	NA	NA	\$3,395	\$83	45	NA	\$29,951	\$1,348	U
DANA FARBER CANCER INSTITUTE I	130	137	\$154,610	\$349,244	59	102	\$64,303	\$177,734	25	27	\$15,271	\$4,727	26	35	\$18,253	\$4,035	47	NA	\$56,783	\$8,538	92%
AHEAD HEADGEAR INC	130	119	\$179,258	\$343,499	69	101	\$102,792	\$161,811	18	14	\$4,256	\$290	32	21	\$13,409	\$815	41	NA	\$58,801	\$1,425	58%
HEALTH CARE STAFFING SERVICES	130	63	\$127,610	\$203,396	43	43	\$52,007	\$35,506	13	NA	\$7,204	\$339	50	25	\$14,197	\$449	68	NA	\$54,201	\$988	U
CITY OF REVERE	130	177	\$250,199	\$497,744	77	135	\$156,384	\$213,856	14	19	\$3,675	\$2,160	27	39	\$10,913	\$9,844	46	15	\$97,226	\$21,685	0%
CONSOLIDATED SERVICE CORP	130	117	\$275,467	\$711,893	56	84	\$114,852	\$420,005	40	36	\$11,088	\$10,396	49	43	\$27,594	\$5,207	57	NA	\$121,934	\$8,818	83%
ANTONS CLEANERS INC	130	88	\$243,891	\$368,483	69	73	\$130,924	\$116,204	11	NA	\$5,846	\$1,321	23	12	\$21,915	\$1,549	56	NA	\$85,206	\$6,707	0%
STATON OPERATORS INC	130	106	\$257,635	\$458,231	75	95	\$149,047	\$149,015	14	NA	\$6,649	\$145	34	12	\$20,957	\$3,433	40	NA	\$53,127	\$2,525	U
HEARTHSTONE PARTNERS, LLC	129	75	\$319,733	\$418,771	54	52	\$245,786	\$90,734	23	15	\$6,746	\$2,366	43	30	\$14,297	\$614	51	NA	\$55,005	\$5,325	U
PERSONAL TOUCH HOME AIDES	129	153	\$220,173	\$435,178	90	132	\$139,724	\$217,945	11	NA	\$3,339	\$21	20	25	\$4,356	\$2,975	37	NA	\$62,754	\$4,065	0%
QUALIFIED RESOURCES INTNL LLC	129	67	\$107,899	\$170,315	64	67	\$54,462	\$52,665	19	NA	\$3,682	NA	18	NA	\$4,363	\$255	46	NA	\$45,392	\$9,495	U
HOLY FAMILY HOSPITAL INC	129	168	\$257,635	\$458,231	87	139	\$191,859	\$275,148	20	32	\$6,698	\$1,413</									

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SFY 2008
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	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated	
Employer (1)	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employer % Contribution (7)	
H LG MERCHANTS	120	67	\$127,240	\$180,911	65	47	\$81,017	\$46,037	19	15	\$18,340	\$1,257	15	16	\$3,199	\$4,935	40	NA	\$24,684	\$1,442	U	
NEILSON WATSON & ASSOCIATES	120	86	\$193,985	\$303,734	72	82	\$130,225	\$108,278	13	NA	\$20,945	\$1,255	30	NA	\$13,461	\$285	23	NA	\$29,354		U	
MUSEUM OF FINE ARTS	120	45	\$224,365	\$326,537	39	39	\$82,301	\$87,578	13	NA	\$8,437	\$2,506	24	12	\$24,143	\$7,890	73	NA	\$109,584	\$4,198	85%	
MAXIMUS INCORPORATED	120	89	\$148,002	\$276,799	69	76	\$114,311	\$126,693	25	13	\$9,453	\$413	21	NA	\$5,338	\$1,267	28	NA	\$18,901	\$423	77%	
BERKSHIRE COUNTY ASSOC FOR	119	91	\$174,336	\$300,443	72	69	\$126,493	\$125,132	14	13	\$4,684	\$27	18	21	\$3,075	\$695	32	NA	\$40,083	\$253	67%	
HARBOR HEALTH SERVICES INC	119	154	\$298,931	\$533,626	74	124	\$196,260	\$222,453	32	41	\$46,033	\$919	25	35	\$10,636	\$2,571	30	NA	\$46,002	\$8,753	82%	
FOREVER 21 RETAIL INC	119	46	\$122,820	\$156,615	56	43	\$47,834	\$33,382	NA	NA	\$3,138		12	NA	\$4,044	\$31	58	NA	\$67,804	\$399	U	
CANYON RANCH MANAGEMENT LLC	119	85	\$160,930	\$254,042	46	67	\$55,072	\$86,074	14	12	\$6,412	\$2,653	18	NA	\$15,579	\$860	58	NA	\$83,867	\$3,526	72%	
LAZ PARKING LTD INC	118	84	\$88,999	\$147,646	41	50	\$28,551	\$52,148	57	44	\$39,193	\$4,018	25	41	\$20,174	\$1,449	37	NA	\$21,255	\$2,482	0%	
RIVERSIDE HOLDING CORP	118	151	\$183,137	\$421,604	68	114	\$90,824	\$222,362	30	43	\$15,198	\$1,098	25	NA	\$27,410		42	NA	\$56,941	\$4,558	83%	
DLCC CORP	118	29	\$119,073	\$132,690	48	24	\$40,174	\$11,616	16	NA	\$3,352	\$198	NA	NA	\$27,410	\$1,449	37	NA	\$48,737	\$1,403	U	
STATEWIDE INC	118	57	\$93,077	\$119,831	59	47	\$54,779	\$24,328	16	NA	\$2,616	\$276	13	NA	\$9,473	\$288	42	NA	\$26,209	\$1,862	U	
AIRPORT MANAGEMENT SERVICES, I	117	107	\$180,434	\$379,298	34	69	\$58,742	\$164,313	39	47	\$19,467	\$15,582	38	42	\$38,791	\$10,220	63	15	\$61,433	\$8,749	71%	
ML NURSING RESTORATIVE CTR INC	117	149	\$205,624	\$506,786	77	137	\$147,702	\$286,931	12	15	\$2,580	\$1,852	17	17	\$3,929	\$1,466	34	NA	\$51,412	\$1,014	57%	
ADVANCE STORES COMPANY INC	117	84	\$139,687	\$202,919	55	57	\$70,003	\$57,965	16	21	\$6,279	\$734	20	18	\$3,535	\$3,403	45	NA	\$59,870	\$1,130	69%	
T H MCCOY RESTAURANT GROUP LLC	117	100	\$150,075	\$306,776	69	85	\$88,050	\$150,921	14	20	\$4,740	\$1,681	25	16	\$12,646	\$2,266	30	NA	\$44,640	\$1,834	U	
KPB STAFFING INC	116	88	\$108,437	\$185,817	62	61	\$54,123	\$69,657	NA	NA	\$7,525	\$4,054	26	NA	\$6,486	\$434	47	NA	\$40,303	\$3,235	U	
JOINNY APPLESEDS INC	116	91	\$232,840	\$340,965	63	84	\$111,541	\$106,155	13	NA	\$15,835	\$139	19	16	\$43,132	\$308	46	NA	\$62,343	\$1,463	0%	
WADSWORTH CONFESSIONS LLC	116	71	\$96,836	\$192,381	49	56	\$49,565	\$91,887	20	18	\$7,217	\$391	24	NA	\$8,699	\$345	51	NA	\$30,857	\$4,422	U	
H & M HENNES & MAURITZ LP	116	31	\$222,553	\$252,840	50	27	\$27,976	\$30,287	17	NA	\$36,581		23	NA	\$35,701		50	NA	\$77,296		U	
ACP CLEANING INC	116	117	\$143,829	\$261,608	51	84	\$42,055	\$95,980	46	48	\$18,406	\$1,402	38	41	\$29,433	\$17,494	41	NA	\$53,936	\$2,963	U	
SERVICE STATIONS	116	64	\$206,379	\$266,554	61	56	\$84,008	\$58,468	16	NA	\$47,956		20	NA	\$24,517	\$699	36	NA	\$49,897	\$1,008	U	
QUALITY PACKAGING CO INC	116	69	\$148,073	\$238,375	50	64	\$58,723	\$77,121	16	NA	\$23,272	\$19	19	55	\$28,702	\$1,826	60	NA	\$79,262	\$6,236	0%	
MCBEE ENTERPRISES	116	75	\$191,091	\$300,597	69	64	\$116,586	\$105,318	15	NA	\$8,454	\$1,602	20	NA	\$22,664	\$192	32	NA	\$43,386	\$2,395	U	
INITIAL MANAGEMENT CORP	115	56	\$180,548	\$267,055	49	48	\$98,816	\$83,590	15	11	\$5,501	\$1,598	13	NA	\$3,456	\$745	38	NA	\$72,776	\$5,773	U	
ENTERPRISE RENT A CAR CO BOSTO	115	37	\$144,971	\$185,042	40	25	\$52,734	\$32,977	17	NA	\$3,700	\$535	21	14	\$9,253	\$4,184	59	NA	\$79,284	\$2,735	0%	
PI ASTY PACKAGING CORP	115	79	\$177,215	\$282,752	70	64	\$130,279	\$179,682	NA	NA	\$1,847		11	NA	\$1,992	\$46	51	NA	\$43,094		U	
CAREER GROUP STAFFING SERVICES	115	79	\$149,982	\$253,256	70	71	\$98,341	\$81,524	NA	NA	\$7,666		11	NA	\$4,768	\$46,107	55	NA	\$46,107	\$1,729	U	
B K V INC	115	92	\$161,408	\$277,562	67	82	\$100,054	\$112,487	21	19	\$7,289	\$763	40	19	\$7,289	\$763	40	NA	\$54,064	\$2,903	U	
HOLYOKE HOSPITAL INC	115	144	\$205,084	\$409,422	78	124	\$155,231	\$203,120	12	15	\$2,580	\$1,852	17	17	\$3,929	\$1,466	34	NA	\$51,412	\$1,014	57%	
COVILIN INC	115	64	\$161,432	\$246,600	64	54	\$90,600	\$77,461	12	NA	\$8,601		41	NA	\$4,501	\$4,623	41	NA	\$54,501	\$1,166	0%	
CREATIVE HOST SVCS INC	115	112	\$133,011	\$255,946	49	75	\$60,235	\$103,274	36	43	\$14,193	\$2,034	27	29	\$8,060	\$3,208	49	NA	\$50,522	\$14,420	U	
BUILDING 19 INC	114	98	\$203,448	\$364,389	60	79	\$90,645	\$127,823	19	21	\$6,312	\$17,524	31	27	\$19,375	\$7,589	49	NA	\$87,116	\$8,005	60%	
L P COLLEGE INC	114	104	\$229,066	\$421,023	68	91	\$132,689	\$187,459	14	14	\$6,672	\$1,654	20	22	\$7,260	\$1,546	48	NA	\$82,444	\$1,297	61%	
MIDDLESEX VILLAGE DONUT CORP	114	64	\$133,196	\$200,448	71	51	\$77,010	\$59,105	16	13	\$2,146	\$4,295	17	7	\$47,880	\$1,779	36	NA	\$47,880	\$1,779	U	
AMERICAN MEDICAL RESPONSE OF M	114	140	\$191,762	\$411,489	64	122	\$108,455	\$213,181	14	16	\$12,537	\$1,259	16	13	\$9,746	\$262	35	NA	\$61,025	\$2,772	77%	
GREATER LAWRENCE COMMUNITY	114	184	\$215,004	\$500,916	85	162	\$164,785	\$284,443	12	12	\$4,811	\$157	19	27	\$11,272	\$420	25	NA	\$34,135	\$893	90%	
LYNN COMMUNITY HEALTH INC	114	181	\$193,152	\$484,542	78	149	\$145,143	\$284,808	21	30	\$3,457	\$607	29	47	\$10,752	\$1,729	23	NA	\$33,800	\$4,245	84%	
JULIAN'S CHEESECAKES INC	114	86	\$182,832	\$306,761	47	57	\$68,106	\$111,157	35	31	\$15,142	\$1,239	41	34	\$34,079	\$6,233	45	NA	\$65,508	\$4,319	50%	
MARYLOUS NEWS INC	114	52	\$106,311	\$183,389	45	47	\$51,577	\$50,132	15	NA	\$12,351		18	NA	\$4,623	\$57	53	NA	\$36,184	\$646	U	
D & P ASSOCIATES	113	69	\$147,055	\$232,392	52	49	\$77,911	\$64,167	NA	NA	\$1,049	\$1,480	39	19	\$13,489	\$3,084	35	11	\$54,607	\$16,066	U	
GREAT BROOK VALLEY HEALTH	113	153	\$221,716	\$452,147	60	109	\$155,632	\$216,665	38	43	\$16,172	\$5,809	53	72	\$17,431	\$4,779	16	NA	\$32,542	\$3,008	76%	
YOUVILLE LIFE CARE INC	113	105	\$181,995	\$338,855	47	81	\$72,911	\$119,832	22	24	\$22,136	\$1,981	25	24	\$10,882	\$4,593	52	11	\$76,067	\$10,544	75%	
INTERIM HEALTHCARE OF WESTERN	113	133	\$128,038	\$231,034	79	119	\$90,359	\$100,617	NA	NA	\$2	\$29	586	11	NA	\$2,737	\$133	30	NA	\$34,913	\$2,360	U
AULSON COMPANY INC THE	112	59	\$109,002	\$147,560	41	43	\$35,031	\$56,598	23	11	\$21,513	\$85	26	16	\$11,143	\$1,140	53	NA	\$41,315	\$735	U	
RAD EMPLOYMENT SERV INC	112	47	\$122,018	\$198,318	45	40	\$44,221	\$75,613	NA	NA	\$6,405		19	NA	\$15,183		55	NA	\$56,210	\$687	U	
KELLYS WORLD FAMOUS ROAST	112	65	\$152,620	\$247,466	55	53	\$67,256	\$91,895	16	14	\$9,948	\$479	28	24	\$15,971	\$653	39	NA	\$59,448	\$1,918	0%	
DOBBINS EMPLOYMENT SERVICES I	112	46	\$106,311	\$133,389	45	47	\$53,440	\$72,901	17	NA	\$8,729		17	NA	\$4,728	\$179	54	NA	\$41,529	\$1,472	U	
TEWKSBURY DONUT CORP	111	90	\$217,872	\$384,939	71	75	\$158,208	\$165,776	11	NA	\$1,440	\$139	12	NA	\$7,873	\$569	36	NA	\$50,352	\$1,083	U	
FREIBER G DALE ASSOC INC	111	87	\$127,244	\$228,797	43	70	\$50,505	\$99,189	24	NA	\$18,959	\$7	34	19	\$25,658	\$340	41	NA	\$32,123	\$2,017	U	
STEVE & BARRY'S UNIVERSITY SPOR	111	43	\$84,725	\$109,317	61	42	\$42,783	\$24,592	NA	NA	\$1,324		15	NA	\$4,234		41	NA	\$36,384		U	
JARD MARKETING CORPORATION	111	65	\$241,953	\$360,937	42	45	\$97,958	\$110,057	24	15	\$2>											

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Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
PREMIUM RETAIL SERVICE INC	105	50	\$125,293	\$191,954	43	35	\$53,354	\$64,162	12	11	\$1,772	\$154	18	12	\$14,538	\$728	53	NA	\$55,628	\$1,618	U
PIER 1 IMPORTS US INC	105	51	\$115,451	\$166,271	47	46	\$47,064	\$48,030	NA	NA	\$1,845	\$220	14	11	\$5,713	\$329	51	NA	\$60,829	\$2,240	U
DEPENDABLE PARKING INC	105	47	\$138,263	\$170,580	29	25	\$34,941	\$22,347	27	18	\$12,562	\$188	32	18	\$12,597	\$2,405	61	NA	\$78,163	\$7,378	U
PIER FIVE SERVICES INC AT WORK	105	126	\$111,488	\$238,829	49	77	\$51,620	\$115,570	24	33	\$6,562	\$1,648	29	34	\$12,164	\$1,558	45	11	\$41,142	\$8,564	75%
INTERSEMINARIAN PROJECT	105	13	\$380,879	\$403,454	78	12	\$336,059	\$22,575	13	13	\$5,462		18	NA	\$13,318		20	NA	\$26,040		U
BUCA RESTAURANTS S INC	104	53	\$155,454	\$227,892	42	37	\$80,286	\$71,949	20	NA	\$12,586	\$99	26	17	\$17,060	\$182	42	NA	\$45,522	\$208	U
SAGE CLIENT 289 LLC	104	124	\$185,299	\$318,175	65	103	\$88,421	\$129,350	14	14	\$2,079	\$633	24	26	\$27,439	\$725	41	NA	\$72,360	\$2,168	U
CARITAS NORWOOD HOSPITAL INC	104	146	\$123,602	\$300,733	62	125	\$90,480	\$175,682	NA	11	\$2,092	\$220	22	22	\$8,588	\$592	25	NA	\$22,442	\$638	75%
CHRISTIAN BOOK DISTRIBUTORS LL	104	129	\$172,535	\$371,102	63	112	\$119,601	\$191,163	12	19	\$2,624	\$2,053	19	19	\$4,951	\$2,600	36	NA	\$45,359	\$2,751	50%
R F OWENS CO INC	103	50	\$227,030	\$329,174	54	47	\$141,470	\$96,734	NA	NA	\$4,416	\$466	NA	NA	\$1,838	\$321	45	NA	\$79,307	\$4,632	50%
FALCON HOTEL CORPORATION	103	82	\$206,426	\$395,919	62	76	\$110,022	\$184,896	15	NA	\$2,652		13	NA	\$12,268	\$69	42	NA	\$81,483	\$2,528	60%
CITY OF WESTFIELD	103	119	\$125,145	\$281,993	60	110	\$79,830	\$149,998	NA	NA	\$1,388	\$933	NA	17	\$1,916	\$2,398	40	NA	\$42,011	\$3,519	80%
RENTA-CENTERS INC	103	83	\$128,847	\$215,884	49	61	\$58,109	\$84,006	22	15	\$16,218	\$1,846	22	14	\$12,280	\$695	28	NA	\$42,240	\$401	U
REPUBLICAN CO THE EXECUTIVE	103	65	\$216,179	\$319,452	51	60	\$130,560	\$107,764	15	NA	\$4,671	\$181	13	NA	\$9,970	\$179	45	NA	\$71,177	\$1,779	77%
NESTLE USA FOOD DIVISION INC	103	94	\$152,575	\$290,098	59	76	\$81,928	\$130,472	15	14	\$4,880		22	21	\$10,122	\$5,849	34	NA	\$55,646	\$1,801	U
ST JOSEPH MANOR NURSING	103	131	\$174,969	\$374,959	64	102	\$115,427	\$186,169	14	15	\$3,559	\$2,788	24	32	\$7,805	\$3,003	34	NA	\$48,179	\$8,030	0%
OMNIGLOW CORPORATION	102	86	\$165,207	\$340,541	67	81	\$108,443	\$170,545	11	NA	\$2,322	\$2,825	14	11	\$4,025	\$1,610	32	NA	\$50,416	\$354	0%
JOULE TECHNICAL STAFFING INC	102	84	\$127,408	\$219,943	49	78	\$66,295	\$88,199	NA	NA	\$2,544	\$585	12	NA	\$19,876		39	NA	\$38,694	\$1,771	U
MIRIDIAN ASSOCIATES FOR PROGRA	102	87	\$141,642	\$225,814	68	75	\$103,710	\$76,107	NA	NA	\$2,546	\$668	14	17	\$2,290		29	NA	\$33,096	\$6,187	0%
BROOKLINE MANOR NURSING HM INC	102	134	\$168,092	\$313,392	46	81	\$86,938	\$177,593	28	37	\$9,293	\$5,147	34	36	\$21,109	\$16,593	31	NA	\$50,751	\$5,968	70%
HEARTH N KETTLE OF HYANNIS INC	102	69	\$143,996	\$204,240	40	53	\$67,057	\$49,228	14	NA	\$2,932	\$48	29	17	\$16,966	\$395	46	NA	\$57,041	\$10,573	U
TOWN OF PLYMOUTH	102	124	\$158,167	\$288,176	60	111	\$97,334	\$172,986	NA	NA	\$864	\$12	NA	NA	\$8,121	\$291	41	NA	\$51,847	\$6,720	85%
CLASS INC	102	80	\$605,164	\$805,308	83	75	\$584,308	\$200,029	NA	NA	\$2,307	\$696	NA	NA	\$2,913		12	NA	\$15,635		72%
ROAD TO RESPONSIBILITY INC	102	109	\$191,836	\$329,426	52	88	\$118,634	\$155,901	21	14	\$9,206	\$469	29	32	\$17,604	\$823	39	NA	\$46,392	\$397	72%
COURTYARD MANAGEMENT CORP	101	90	\$101,303	\$161,842	49	69	\$63,218	\$58,110	28	22	\$7,167	\$554	24	18	\$6,001	\$713	23	NA	\$24,917	\$1,162	0%
CRAWFELL MANAGEMENT CORP	101	64	\$145,881	\$225,273	50	53	\$74,956	\$85,644	NA	NA	\$977	\$12	13	NA	\$11,744	\$39	46	NA	\$58,205	\$3,697	0%
SKILL BUREAU THE	101	67	\$247,337	\$440,662	49	95	\$206,790	\$157,265	13	NA	\$4,051		NA	NA	\$1,828		26	NA	\$34,667		32%
ROLYNDA SALONS INC	101	30	\$115,745	\$140,289	55	27	\$51,897	\$24,522	13	NA	\$4,822		NA	NA	\$2,651		39	NA	\$56,374	\$22	U
ROBERT BAKER INC	101	7	\$112,472	\$115,784	67	NA	\$64,583	\$3,408	12	NA	\$14,366	\$104	NA	NA	\$1,843		24	NA	\$31,480		91%
BOSTON PRIVATE INDUSTRY COUNCIL	101	78	\$204,485	\$326,357	72	67	\$236,157	\$112,738	NA	NA	\$277		13	NA	\$2,001	\$129	22	NA	\$35,351		U
BLOOMINGDALES INC	100	74	\$228,531	\$356,963	42	49	\$100,209	\$127,001	26	26	\$34,471	\$3,180	25	18	\$27,052	\$1,893	38	NA	\$66,800	\$1,359	U
GATEHOUSE MEDIA MASSACHUSETTS	100	66	\$187,563	\$298,057	41	52	\$103,609	\$99,206	13	NA	\$2,934	\$349	16	11	\$6,899	\$2,657	46	NA	\$74,121	\$8,282	56%
STARWOOD RESERVATIONS LLC	100	72	\$191,697	\$299,949	52	61	\$98,237	\$101,500	23	NA	\$7,008	\$354	23	13	\$39,064	\$563	32	NA	\$46,787	\$3,835	0%
NAUSEET INC	100	41	\$491,873	\$561,049	72	34	\$442,653	\$68,310	NA	NA	\$4,746	\$596	15	NA	\$9,761	\$359	22	NA	\$34,713		0%
GLOBE FACILITY LTD PTNSP	100	28	\$107,465	\$134,733	51	25	\$44,050	\$27,767	NA	NA	\$1,497	\$1	13	NA	\$15,144		41	NA	\$46,774		U
DUNHILL STAFFING SYSTEM INC	100	63	\$66,742	\$91,493	64	56	\$33,743	\$24,606	17	11	\$10,712	\$145	NA	NA	\$2,117		26	NA	\$20,170		U
ALTERNATIVES UNLIMITED INC	100	104	\$245,726	\$347,510	73	90	\$206,170	\$94,883	NA	NA	\$1,619	\$52	17	29	\$7,329	\$4,924	21	NA	\$30,609	\$1,933	U
OLYMPIA SPORT CENTER INC	100	29	\$133,743	\$251,536	47	26	\$84,490	\$16,874	NA	NA	\$5,072	\$17	15	NA	\$9,240		39	NA	\$34,941	\$902	U
BERKSHIRE COMMON HILTON	99	62	\$150,725	\$234,371	59	54	\$89,403	\$85,546	15	NA	\$15,561		19	NA	\$12,190		28	NA	\$33,671		0%
VETERANS TRANSPORTATION SERV I	99	92	\$119,631	\$199,403	39	59	\$35,581	\$48,936	31	32	\$15,151	\$12,552	26	25	\$18,745	\$8,356	41	NA	\$50,154	\$10,028	80%
NEW ENGLAND BAPTIST HOSP	99	105	\$130,850	\$340,179	51	67	\$74,531	\$168,159	19	23	\$6,609	\$26,085	24	28	\$7,220	\$9,050	37	NA	\$42,491	\$6,036	84%
PAUL MARC ASSOCIATES INC	99	40	\$74,811	\$99,987	61	39	\$42,842	\$22,611	NA	NA	\$2,503		11	25	\$2,772		25	NA	\$26,694	\$1,364	U
JETRU AIRWAYS CORPORATION	99	98	\$173,039	\$213,039	42	82	\$70,242	\$128,480	16	11	\$14,248		22	15	\$25,443	\$771	35	NA	\$62,907	\$970	75%
HUNTLEIGH USA CORPORATION	99	70	\$134,435	\$224,754	37	48	\$54,691	\$86,922	25	17	\$11,712	\$696	25	13	\$13,251	\$464	43	NA	\$54,781	\$2,217	U
KEORCE FLEXIBLE SOLUTIONS LLC	99	70	\$97,451	\$146,773	49	49	\$44,131	\$45,791	13	NA	\$3,994	\$632	13	13	\$20,334	\$302	38	NA	\$28,993	\$2,596	U
HASHIRO INC	99	143	\$84,795	\$129,258	64	132	\$56,880	\$127,296	NA	NA	\$5,308	\$307	12	15	\$4,067	\$690	21	NA	\$18,541	\$6,70	87%
CLIANCO MAINTENANCE CORP	99	134	\$149,280	\$349,596	49	64	\$84,596	\$124,769	30	33	\$12,769	\$4,514	41	34	\$18,268	\$2,768	23	NA	\$33,646	\$2,285	50%
HOLYOKE HEALTH CENTER INC	99	160	\$169,506	\$436,677	71	120	\$134,792	\$284,865	25	47	\$4,335	\$561	36	52	\$9,113	\$1,357	21	NA	\$21,266	\$347	77%
CITY OF SALEM	98	67	\$151,427	\$228,919	47	49	\$78,217	\$71,973	NA	16	\$1,049	\$107	NA	NA	\$1,597	\$774	46	NA	\$70,563	\$4,639	85%
ADAMS & ADAMS BUILDING SERVICE	98	77	\$101,488	\$140,477	58	58	\$53,748	\$35,678	NA	NA	\$635	\$143	NA	17	\$2,051	\$1,330	39	NA	\$45,014	\$1,479	U
FAMILY HEALTH & SOCIAL SERVICE	98	160	\$204,149	\$455,039	60	118	\$144,642	\$322,391	25	38	\$7,559	\$1,117	32	42	\$10,878	\$911	21	NA	\$41,071	\$6,471	85%
AT YOUR SERVICE BOSTON INC	98	10	\$96,840	\$103,687	30	NA	\$25,362	\$6,847	NA	NA	\$1,037		16	NA	\$39,050		57	NA	\$31,391		U
HEALTH CARE STAFFING INC	98	96	\$121,287	\$196,051	43	72	\$54,115	\$69,718	16	25	\$1,6,										

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Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
HEALTH ALLIANCE HOSPITALS INC	92	127	\$113,587	\$393,738	59	109	\$85,659	\$278,021	11	11	\$929	\$1,238	12	15	\$4,434	\$891	22	22	\$22,565	\$5,973	75%
DONOVAN SERVICES INC	92	56	\$114,110	\$382,557	47	45	\$46,683	\$61,860	15	15	\$6,991	\$483	24	NA	\$2,269	\$140	29	NA	\$33,137	\$5,973	50%
19 VARNUM STREET OPERATING CO	92	125	\$106,623	\$286,799	51	97	\$57,657	\$131,731	NA	NA	\$1,061	\$347	26	40	\$11,221	\$1,061	26	NA	\$36,685	\$817	U
TOWN OF BARNSTABLE	92	73	\$145,982	\$251,914	39	61	\$87,593	\$104,471	NA	NA	\$788	\$21	12	11	\$4,672	\$1,028	44	NA	\$52,929	\$412	50%
OVERLOOK HOME HEALTH INC	92	108	\$126,314	\$249,286	52	89	\$75,361	\$117,413	13	NA	\$4,089	\$1	15	20	\$2,351	\$657	37	NA	\$46,514	\$4,902	60%
COLLEGE OF THE HOLY CROSS	92	39	\$151,289	\$199,960	50	38	\$67,172	\$39,644	NA	NA	\$442	NA	NA	NA	\$2,027	\$27	45	NA	\$81,647	\$27	77%
DEPENDABLE LAUNDRIES &	92	91	\$154,547	\$251,262	48	53	\$77,773	\$81,090	21	28	\$17,614	\$1,725	22	29	\$7,420	\$1,012	35	NA	\$51,740	\$12,993	70%
FRIENDLY FRUIT INC	92	52	\$242,296	\$309,557	51	37	\$199,492	\$62,105	18	12	\$5,456	\$818	13	15	\$4,089	\$1,284	28	NA	\$33,259	\$3,055	50%
NATIONAL SECURITY PROTECTIVE	92	70	\$124,086	\$205,336	36	60	\$46,717	\$78,789	NA	NA	\$4,395	\$0	13	NA	\$14,787	\$296	46	NA	\$58,187	\$2,165	80%
REDAIATION ARMY OF MASS INC	92	57	\$273,541	\$426,526	49	52	\$209,667	\$151,158	NA	NA	\$2,635	\$96	14	NA	\$7,977	\$1,375	30	NA	\$53,842	\$3,551	U
MASSASOIT COMMUNITY COLLEGE	92	68	\$198,799	\$270,507	39	54	\$102,805	\$60,242	NA	NA	\$4,229	NA	NA	NA	\$2,789	\$769	49	NA	\$88,976	\$10,697	U
REDBERRY RESTO BRANDS INTL INC	92	53	\$144,965	\$212,086	48	41	\$78,456	\$66,857	NA	NA	NA	NA	24	14	\$22,478	\$684	34	NA	\$44,030	\$1,581	U
IMPERIAL DISTRIBUTORS INC	92	100	\$137,841	\$325,337	50	83	\$78,821	\$184,508	15	14	\$3,549	\$578	26	33	\$12,087	\$1,646	36	NA	\$43,384	\$765	58%
MASS EXTERIORS INC	92	54	\$95,713	\$305,753	71	48	\$43,101	\$29,530	NA	NA	\$1,542	\$4	NA	NA	\$1,633	\$4	19	NA	\$11,140	\$0	U
CHILDRENS SERVICES OF ROXBURY	91	89	\$83,663	\$188,579	51	79	\$44,981	\$100,497	NA	NA	\$2,043	NA	NA	NA	\$1,690	\$190	36	NA	\$34,949	\$4,231	87%
DONNELLY SERVICE GROUP INC	91	116	\$149,908	\$360,171	59	100	\$94,693	\$209,266	17	12	\$15,667	\$126	18	17	\$11,464	\$156	22	NA	\$28,090	\$694	U
SUPER 88 MARKET 11	91	82	\$203,537	\$313,944	24	33	\$64,439	\$37,918	12	16	\$1,584	\$613	13	15	\$3,191	\$2,330	72	43	\$134,322	\$69,547	U
CITY OF MALDEN	91	105	\$112,810	\$253,686	48	88	\$49,422	\$128,385	NA	NA	\$3,767	\$334	16	18	\$17,651	\$1,633	33	NA	\$41,971	\$10,521	0%
TOWN OF AMHERST	91	55	\$150,668	\$213,484	42	36	\$82,195	\$58,006	17	16	\$9,444	\$1,296	19	12	\$15,511	\$1,115	30	NA	\$48,018	\$2,999	96%
CITY OF EVERETT	91	89	\$155,510	\$285,135	58	76	\$105,161	\$124,473	NA	NA	\$1,077	NA	NA	NA	\$2,214	\$54	29	NA	\$47,059	\$5,098	U
TEAM JOANN INC	91	66	\$116,222	\$150,954	48	50	\$34,980	\$33,165	NA	NA	\$3,597	\$94	16	NA	\$6,886	\$143	32	NA	\$50,759	\$1,331	U
COUNTRY ESTATES NURSING, LLC	90	127	\$177,994	\$317,106	64	121	\$107,106	\$212,985	NA	NA	\$2,941	\$35	NA	11	\$28,455	\$1,085	22	NA	\$28,455	\$2,182	U
STAFFMARK LLC NORTHEAST	90	60	\$78,325	\$121,087	49	41	\$29,040	\$25,140	21	22	\$16,210	\$10,761	NA	NA	\$4,251	\$1,357	32	NA	\$28,824	\$5,504	U
MORAN FOODS INC	90	71	\$174,233	\$321,491	58	63	\$109,275	\$137,407	14	NA	\$6,363	\$1,089	19	13	\$20,816	\$7,750	22	NA	\$37,780	\$1,011	U
OCEAN STATE TEMP AGENCY, LLC	90	114	\$92,269	\$221,005	72	105	\$66,197	\$135,951	NA	11	\$580	\$1,789	11	NA	\$8,968	\$0	15	NA	\$16,524	\$1,022	U
COMMUNITY TEAMWORK INC	90	118	\$152,742	\$286,915	67	106	\$114,006	\$286,915	12	NA	\$565	\$1	NA	11	\$25,302	\$355	16	NA	\$25,302	\$3,145	82%
MAR AZR FOODS INC	90	75	\$92,221	\$172,087	39	41	\$42,131	\$63,345	19	24	\$3,539	\$496	22	36	\$8,237	\$12,641	46	NA	\$38,314	\$3,384	U
SOUTH SHORE YMCA	90	61	\$106,101	\$141,949	47	52	\$51,201	\$33,493	NA	NA	\$1,138	\$483	NA	NA	\$1,253	\$715	39	NA	\$52,509	\$1,157	71%
COMMUNITY DAY CARE CTR	89	109	\$155,274	\$338,422	56	90	\$109,016	\$181,276	16	22	\$2,602	\$1,468	15	20	\$4,013	\$403	24	NA	\$39,643	\$43	84%
ULTIMATE SERVICES INC	89	105	\$139,722	\$239,641	50	83	\$39,641	\$39,783	NA	NA	\$1,668	\$1	NA	11	\$2,628	\$1,088	31	NA	\$21,628	\$1,008	68%
CHARLS RIVER LABORATORIES INC	89	101	\$122,614	\$244,172	44	81	\$54,909	\$215,131	12	NA	\$3,380	\$1,946	23	27	\$7,178	\$1,830	30	NA	\$57,141	\$2,570	75%
JEWISH NURSING HOME OF WESTERN	89	122	\$176,887	\$436,918	69	118	\$138,692	\$256,780	NA	NA	\$1,828	\$37	NA	NA	\$2,710	\$3	19	NA	\$33,658	\$3,215	75%
SECCO OF PALMER INC	89	76	\$208,585	\$294,218	34	52	\$100,376	\$74,299	12	14	\$1,047	\$1,170	NA	12	\$1,440	\$637	53	NA	\$105,722	\$9,528	0%
HENRY HEYWOOD MEMORIAL HOSP	89	120	\$119,629	\$255,720	58	94	\$85,835	\$128,301	NA	17	\$527	\$469	15	29	\$3,166	\$1,058	26	NA	\$29,501	\$5,963	70%
BAIRD MOTOR SALES COMPANY FKA	89	73	\$147,739	\$249,510	50	61	\$74,750	\$81,491	NA	NA	\$1,301	\$1	NA	31	\$47,241	\$7,875	31	NA	\$47,241	\$7,875	75%
DOTS LLC	89	75	\$141,035	\$248,693	59	72	\$96,673	\$105,010	NA	NA	\$1,954	NA	NA	NA	\$5,462	\$254	28	NA	\$36,947	\$2,394	75%
LITTLE SPROUTS CHILD ENRICHMENT	88	78	\$126,747	\$254,887	59	69	\$97,119	\$120,849	11	12	\$1,944	\$1,537	NA	NA	\$2,009	\$1,800	24	NA	\$25,674	\$3,955	0%
GENIVIA CERTIFIED HEALTHCARE-C	88	102	\$172,021	\$449,066	53	88	\$99,948	\$269,687	13	12	\$4,240	\$1,001	NA	NA	\$16,603	\$604	29	NA	\$51,229	\$7,199	80%
SELF HELP INC	88	152	\$145,314	\$245,756	67	123	\$113,058	\$300,556	14	13	\$1,805	\$3,921	12	11	\$4,434	\$629	17	NA	\$24,014	\$3,936	72%
AC RAYNHAM HOLDINGS INC	88	60	\$122,661	\$188,583	63	57	\$88,099	\$62,869	19	NA	\$1,848	\$250	NA	NA	\$2,593	\$85	15	NA	\$20,121	\$2,719	U
NEW ENGLAND STATES TRANSPORT I	88	102	\$64,551	\$147,156	34	55	\$16,159	\$64,318	16	21	\$7,505	\$6,880	24	30	\$5,519	\$1,562	38	15	\$35,368	\$9,845	67%
260 EAST HAMPTON ROAD OPERATING	88	124	\$120,053	\$297,600	58	111	\$80,875	\$176,512	16	19	\$2,851	\$131	12	NA	\$5,409	\$107	21	NA	\$30,921	\$795	55%
WORCESTER COMMUNITY ACTION	88	47	\$38,516	\$61,355	39	43	\$35,305	\$61,355	13	NA	\$1,006	\$1	NA	NA	\$254	\$21	21	NA	\$21,861	\$1,149	80%
DEUTSCHES ALTENHEIM INC	88	93	\$85,114	\$170,102	39	67	\$33,750	\$76,170	23	32	\$5,280	\$1,157	31	40	\$9,869	\$6,858	33	NA	\$36,215	\$803	90%
MD MANAGEMENT CO	88	75	\$67,147	\$115,947	46	65	\$34,303	\$47,585	18	16	\$10,221	\$217	18	16	\$10,221	\$217	32	NA	\$22,622	\$998	U
DYONVILLE MANOR LOWELL MASS	88	94	\$92,282	\$173,968	45	67	\$55,945	\$77,267	NA	NA	\$660	\$53	16	22	\$6,218	\$3,486	28	NA	\$29,459	\$881	75%
DUNHAM HEALTHCARE	88	43	\$109,356	\$216,318	46	59	\$60,036	\$80,270	NA	17	\$9,927	\$88	19	NA	\$12,283	\$1,036	34	NA	\$45,895	\$2,805	51%
EVERETT MANAGEMENT CORP	88	40	\$134,336	\$177,875	37	34	\$48,519	\$39,857	NA	NA	\$2,162	\$218	18	NA	\$14,742	\$2,213	43	NA	\$68,912	\$1,233	U
GERIATRIC HOME HEALTHCARE INC	88	110	\$61,175	\$99,945	50	90	\$31,644	\$37,211	NA	NA	NA	NA	24	24	\$8,124	\$537	32	NA	\$21,408	\$1,021	U
VALZAR LLC	87	64	\$80,675	\$124,546	51	60	\$42,525	\$43,740	14	NA	\$14,545	\$130	NA	NA	\$4,013	\$0	28	NA	\$19,592	\$1,783	0%
BOBS STORES CORP	87	43	\$109,356	\$148,839	40	38	\$42,189	\$33,656	11	NA	\$5,289	\$94	NA	NA	\$13,128	\$500	38	NA	\$50,750	\$1,493	0%
BRUEGGERS ENTERPRISES INC	87	48	\$104,625	\$172,835	50	41	\$63,688	\$66,315	23	16	\$11,247	\$222	15	NA	\$13,996	\$753	19	NA	\$15,694	\$919	U
JIMINY PEAK INC	87	40	\$93,621	\$128,888	56	36	\$57,699	\$34,734	NA	NA	\$4,933	NA	NA	NA	\$1,271	\$0	30	NA	\$29,717	\$533	0%
AA TRANSPORTATION CO INC	87	140	\$257,726	\$506,324	65	115	\$216,086	\$240,397	11	21	\$7,425	\$209	NA	17	\$8,175	\$500	18	NA	\$26,039	\$7,492	0%
J GUSTAFSON ASSOCIATES INC	87	43	\$100,295	\$121,373	48	56	\$70,754	\$39,085	NA	NA	\$2,511	\$317	NA	NA	\$2,442	\$48	24	NA	\$24,589	\$1,626	U
ROMAN CATHOLIC ARCHDIOCESE	86	14	\$206,311	\$220,473	46	NA	\$156,743	\$1,808	16	NA	\$5,475	\$948	31	NA	\$26,472	\$4,597	12	NA	\$17,621	\$6,908	U
WILL WORK INC	86	28	\$77,481	\$84,365	43	17	\$42,187	\$6,733	11	NA	\$4,781	\$3	11	NA	\$10,562	\$132	34	NA	\$19,951	\$17	U
RIVERSIDE INDUSTRIES INC	86	39	\$451,530	\$503,759	71	34	\$423,460	\$48,504	NA	NA	\$407	NA	NA	NA	\$8,779	\$945	14	NA	\$18,885	\$2,780	69%
BOSTON SYMPHONY ORCHESTRA INC	86	32	\$93,460	\$143,444	29	20	\$32,849	\$44,781	NA	NA	\$2,201	\$95	NA	NA	\$1,881	\$659	51	NA	\$65,529	\$4,449	U
CITY OF TAUNTON	86	84	\$120,063	\$199,242	54	70	\$76,961	\$77,499	NA	NA	\$553	\$558	14	NA	\$4,632	\$332	26	NA	\$37,916	\$4,799	75%
SPORTS AUTHORITY INC THE	86	27	\$108,977	\$131,482	33	25	\$49,399	\$21,889	NA	NA	\$3,932	\$242	14	NA	\$7,765	\$375	21	NA	\$47,881	\$0	U

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	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
RECORD TOWN INC	83	22	\$134,634	\$164,129	21	15	\$62,480	\$28,681	NA	NA	\$1,720	\$630	20	U	NA	\$15,050	\$183	38	U	\$55,384	
MILTON HEALTHCARE LLC	83	116	\$123,980	\$249,567	43	73	\$55,922	\$114,548	33	51	\$16,455	\$4,326	19	NA	NA	\$16,045	\$3,391	19	NA	\$35,558	\$3,322
SPRINGFIELD DAY NURSERY CORP	83	115	\$131,281	\$358,134	65	114	\$108,245	\$196,847	NA	NA	\$194	\$5	NA	NA	NA	\$446		18	NA	\$22,397	
JARSEN MGMT OF NEW ENGLAND LLC	83	60	\$84,567	\$157,265	49	47	\$45,987	\$72,417	15	16	\$5,104	\$19	15	12	\$6,724	\$262	22	NA	\$26,752		
GREATHER BOSTON HOME HEALTH	83	93	\$106,913	\$156,813	52	75	\$51,792	\$409,089	19	22	\$14,068	\$806	16	19	\$5,453	\$5	23	NA	\$35,601		
SHERILL HOUSE INC	83	125	\$163,011	\$353,924	42	82	\$87,740	\$162,812	22	34	\$12,956	\$1,575	31	40	\$10,176	\$687	27	NA	\$52,139	\$7,838	
JEWISH REHABILITATION CENTER F	83	135	\$147,601	\$280,253	52	97	\$91,362	\$177,693	21	35	\$9,708	\$1,591	21	25	\$10,711	\$1,581	23	NA	\$35,820	\$2,788	
SOUTH CENTRAL REHABILITATIVE	82	83	\$96,891	\$174,034	36	52	\$47,115	\$73,200	15	13	\$4,684	\$486	20	27	\$4,892	\$1,275	37	NA	\$40,199	\$2,082	
ALLIED WASTE NORTH AMERICA INC	82	91	\$92,539	\$176,495	37	67	\$43,387	\$76,887	15	13	\$5,309	\$73	26	24	\$23,491	\$3,337	18	NA	\$20,351	\$3,659	
BLUE CROSS BLUE SHIELD OF MASS	82	83	\$91,977	\$177,571	53	80	\$60,455	\$85,436	NA	NA	\$12,762	\$158	NA	NA	\$2,877		19	NA	\$15,882		
SALVATION ARMY THE	82	32	\$181,768	\$225,794	55	29	\$129,700	\$427,731	12	NA	\$4,532	\$2	14	NA	\$9,807	\$1,252	19	NA	\$37,730		
METROPOLITAN HOME HEALTH	82	109	\$150,557	\$291,892	46	84	\$86,487	\$135,374	28	33	\$6,284	\$851	26	34	\$18,229	\$1,320	18	NA	\$39,557	\$3,791	
SELLIA CORPORATION	82	75	\$123,974	\$249,402	55	72	\$68,244	\$124,438	12	NA	\$3,358	\$270	18	12	\$31,531	\$359	16	NA	\$20,842		
CHARLOTTE RUSSK INC	82	41	\$96,912	\$138,552	53	40	\$41,635	\$41,635	NA	NA	\$2,024		NA	NA	\$8,224		29	NA	\$28,424		
ZWICKER AND ASSOCIATES PC	82	71	\$156,810	\$282,007	46	59	\$105,386	\$125,138	13	NA	\$3,228	\$58	20	15	\$10,994		23	NA	\$37,202		
MIDLAND HOTEL CORP	82	94	\$101,460	\$204,058	39	58	\$59,837	\$89,074	18	21	\$4,948	\$832	30	30	\$10,507	\$4,919	25	NA	\$26,169	\$7,772	
GSWA SERVICES INC	82	103	\$180,407	\$368,170	51	95	\$131,055	\$175,282	NA	NA	\$1,433	\$72	NA	NA	\$6,917	\$10,697	24	NA	\$41,001	\$1,712	
LOGKIAN HILLS INC	82	56	\$129,827	\$208,045	32	37	\$61,516	\$64,082	20	17	\$8,824	\$1,180	20	12	\$10,269	\$620	33	NA	\$49,219		
KAMMAN FOOD LLC	82	93	\$167,074	\$306,763	22	40	\$25,795	\$55,085	22	25	\$4,470	\$2,774	13	17	\$2,492	\$1,787	61	44	\$134,316	\$80,083	
BRIDGE OF CENTRAL MASSACHUSETT	82	66	\$111,485	\$193,645	47	58	\$57,944	\$80,341	NA	NA	\$595	\$123	14	13	\$11,066	\$214	27	NA	\$41,879	\$1,675	
SUPER 8S MARKET MALDEN II LLC	82	83	\$125,615	\$216,958	21	36	\$9,900	\$23,868	20	26	\$9,205	\$2,188	12	14	\$4,461	\$1,214	62	41	\$102,049	\$64,071	
JORDANS FURNITURE INC	82	79	\$93,322	\$161,858	44	64	\$61,259	\$65,532	11	NA	\$2,690		12	14	\$2,428	\$2,343	25	NA	\$26,956	\$2,651	
BLOOMSBURY LINES INC	81	126	\$254,149	\$469,132	60	110	\$157,904	\$290,871	NA	14	\$3,381	\$2,911	NA	NA	\$38,728	\$125	26	NA	\$54,136	\$11,077	
NCS PEARSON INC	81	65	\$59,968	\$77,818	43	60	\$21,552	\$17,546	NA	NA	\$1,415		12	NA	\$1,876	\$116	31	NA	\$35,125	\$188	
618 MAIN CLOTHING CORP	81	63	\$84,700	\$150,040	58	56	\$52,320	\$64,891	NA	NA	\$3,594	\$337	NA	NA	\$3,903	\$112	22	NA	\$24,883		
ADVANCE PATRIOT INC	81	37	\$151,327	\$194,891	25	26	\$80,040	\$42,328	14	NA	\$5,999	\$704	17	NA	\$21,825	\$533	33	NA	\$44,362		
BOSTON CHICK CASHIERS #1 INC	81	83	\$137,232	\$256,620	45	76	\$228,046	\$220,635	16	16	\$22,630	\$285	15	15	\$17,397	\$802	33	NA	\$69,158	\$4,666	
YOUNG MENS CHRISTIAN ASSOCIATI	81	73	\$129,468	\$221,135	46	70	\$64,375	\$85,672	11	NA	\$3,320	\$1	NA	NA	\$7,572	\$1,278	31	NA	\$54,202	\$4,716	
CHADWICKS OF BOSTON INC	81	118	\$109,888	\$247,935	49	91	\$88,745	\$126,240	20	26	\$3,611	\$6,471	16	18	\$2,055	\$4,818	16	NA	\$23,476	\$519	
N.E. FARM WORKERS COUNCIL INC	81	73	\$98,377	\$208,203	57	57	\$71,600	\$108,005	NA	NA	\$2,285		NA	NA	\$2,623	\$423	14	NA	\$21,869	\$1,488	
CHB OPERATIONS LLC	81	71	\$78,756	\$140,262	33	61	\$74,457	\$59,084	21	24	\$10,475	\$704	24	NA	\$24,284	\$54	29	NA	\$31,741		
ROUTE 13 DONUTS LLC	80	88	\$136,114	\$283,923	54	80	\$90,662	\$136,100	12	NA	\$1,448	\$318	NA	NA	\$3,888	\$10,854	17	NA	\$30,116	\$4,857	
QUABBIN VALLEY CONVALESCENT	80	106	\$116,801	\$214,684	52	87	\$83,622	\$89,945	NA	20	\$1,392	\$2,294	13	22	\$3,606	\$646	23	NA	\$28,182	\$4,998	
MULTICULTURAL COMM SERVICES OF	80	97	\$106,474	\$205,516	57	92	\$82,140	\$97,745	NA	NA	\$86	\$425	NA	NA	\$558		24	NA	\$23,690	\$871	
JANITECH INC	80	99	\$78,236	\$148,800	41	55	\$34,425	\$63,103	21	24	\$8,825	\$1,603	NA	NA	\$2,534	\$303	32	NA	\$34,452	\$2,555	
PRODUCTION LINE SUPPORT INC	80	89	\$80,497	\$143,185	41	78	\$43,185	\$51,904	NA	NA	\$2,255	\$160	12	11	\$3,397	\$72	30	NA	\$31,659	\$3,305	
SUPER 8S MARKET INC	80	67	\$149,768	\$272,251	20	31	\$17,674	\$54,157	14	15	\$14,737	\$689	12	NA	\$3,744	\$2,029	59	34	\$113,614	\$65,608	
GEPI HTI LLC	80	22	\$46,059	\$62,031	22	19	\$12,254	\$14,077	NA	NA	\$1,246	\$4	NA	NA	\$1,055		53	NA	\$31,504	\$1,892	
NEWTON WELLESLEY HOSPITAL	79	100	\$105,937	\$158,916	50	84	\$55,059	\$46,949	25	27	\$43,497	\$5,424	NA	NA			12	NA	\$7,381	\$605	
B.F. DONUTS INC	79	53	\$56,127	\$115,616	58	48	\$42,212	\$59,534	NA	NA	\$1,238	\$15	18	NA	\$1,287	\$40	49	NA	\$12,687	\$402	
PRESIDENT & TRUSTEES OF WILLIA	79	35	\$98,484	\$132,220	26	30	\$30,723	\$28,555	NA	NA	\$1,343	\$21	NA	NA	\$1,493		49	NA	\$64,925	\$5,160	
LONGWOOD SECURITY SERVICES INC	79	49	\$107,132	\$157,609	27	36	\$39,574	\$45,321	26	18	\$11,196	\$2,887	23	13	\$22,028	\$909	27	NA	\$34,154	\$1,360	
CITY OF LEOMINSTER	79	95	\$82,976	\$170,689	46	82	\$46,598	\$68,280	NA	NA	\$524	\$4	NA	NA	\$1,173	\$160	30	NA	\$34,682	\$1,288	
FRATERNAL ORDER OF POLICE MASS	79	22	\$111,452	\$193,511	37	19	\$60,551	\$22,016	NA	NA	\$1,538		16	NA	\$7,577		26	NA	\$26,785	\$43	
SHOWBIZ PIZZA TIME INC	79	26	\$161,115	\$198,366	46	23	\$67,281	\$77,057	NA	NA	\$19,618		14	NA	\$18,255	\$194	30	NA	\$55,962		
CENTRAL MASS HEALTH SYSTEMS IN	79	97	\$102,262	\$207,783	48	87	\$69,595	\$104,612	NA	NA	\$3,275	\$64	NA	11	\$2,271	\$844	25	NA	\$27,122		
CEC PARTNERSHIP LP	79	65	\$137,763	\$199,301	39	51	\$75,359	\$34,824	NA	NA	\$11,649	\$513	12	NA	\$4,436	\$270	32	NA	\$46,319	\$5,932	
CAMBRIDGE HOSPITAL PROFESSIONA	79	62	\$118,717	\$209,334	35	48	\$49,364	\$73,062	NA	NA	\$6,833	\$34	18	21	\$10,341	\$88	33	NA	\$52,180	\$5,644	
BEALIES LLC	79	78	\$156,553	\$445,606	32	62	\$64,827	\$116,656	17	NA	\$7,079	\$5	26	32	\$32,281	\$835	33	NA	\$55,366		
LOWELL PUBLISHING COMPANY	79	33	\$101,871	\$134,391	38	31	\$43,820	\$32,220	NA	NA	\$1,176	\$141	12	NA	\$7,155	\$159	38	NA	\$49,720		
BOSTON HOUSING AUTHORITY	79	85	\$126,959	\$211,392	38	53	\$71,532	\$79,826	13	17	\$3,411	\$1,361	23	35	\$19,108	\$1,134	22	NA	\$32,907	\$2,112	
NEW ENGL AND NEWSPAPERS INC	79	48	\$120,998	\$155,498	37	32	\$55,823	\$33,151	12	NA	\$7,636	\$131	12	NA	\$8,280	\$347	30	NA	\$49,258	\$1,871	
BEST HOME CARE N MORE INC	79	63	\$87,599	\$145,606	43	50	\$54,972	\$57,704	12	13	\$2,254	\$302	19	NA	\$6,922		25	NA	\$23,452		
HELLINIC WOMEN'S BENEVOLENT AS	78	137	\$118,754	\$246,423	48	100	\$84,352	\$125,736	17	33	\$7,275	\$705	20	49	\$3,510	\$453	20	NA	\$23,617	\$775	
TRANSPRO LLC	78	120	\$147,046	\$337,020	54	104	\$108,861	\$185,361	NA	12	\$1,455	\$257	18	17	\$20,679	\$1,554					

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
N.E. HEALTH & MAINTENANCE	76	74	\$67,874	\$122,392	33	62	\$31,660	\$44,312	34	16	\$24,833	\$10,206					16		\$11,381		
LOWELL COMMUNITY HEALTH CENTER	129	139	\$126,934	\$228,360	55	105	\$91,167	\$199,324	NA	14	\$5,243	\$602	13	26	\$3,985	\$538	12	NA	\$26,538	\$762	
MOBILE SOLUTION CORPORATION TH	76	15	\$73,596	\$81,196	33	15	\$29,692	\$27,600	11	14	\$3,892		11		\$12,500		33		\$27,511		
49 THOMAS PATTEN DRIVE OPERATI	76	109	\$105,442	\$206,861	45	100	\$63,909	\$100,588	12	14	\$4,133	\$64	19	16	\$6,618	\$134	24	NA	\$30,782	\$632	
NE HOME FOR LITTLE WANDERERS	75	49	\$93,204	\$159,851	33	40	\$44,369	\$66,557	16	11	\$12,036	\$290	NA	NA	\$4,018		31		\$32,782	89%	
GENESCO INC	75	24	\$83,089	\$131,699	38	24	\$36,388	\$28,610	NA	NA	\$7,456		11	NA	\$17,316		26		\$21,929		
CONNECTICUT PIE INC	75	76	\$79,130	\$177,308	45	65	\$46,033	\$85,069	NA	NA	\$628	\$530	NA	NA	\$834	\$1,188	29	NA	\$31,636	\$11,390	
MCCORMICK & SCHMICK RESTAURANT	75	26	\$151,998	\$312,954	32	20	\$33,853	\$160,559	18	NA	\$39,661	\$36	22	15	\$30,406	\$57	34	NA	\$48,078	\$304	
J S C TRANSPORTATION	74	74	\$204,837	\$343,354	52	62	\$149,785	\$128,492	NA	NA	\$2,741		13	14	\$6,570	\$201	22	NA	\$45,741	\$9,824	
MASS ASSOCIATION FOR THE BLIND	75	86	\$119,355	\$195,019	28	58	\$67,708	\$68,181	25	31	\$10,621	\$2,512	28	31	\$4,443	\$1,196	33	NA	\$36,383	\$3,775	
YOUNGER CORPORATION	75	68	\$106,014	\$205,774	37	50	\$52,904	\$92,703	17	18	\$12,944	\$3,941	28	29	\$10,510	\$743	22	NA	\$29,656	\$2,372	
SC CORP	75	56	\$161,820	\$292,348	38	40	\$81,785	\$112,941	13	NA	\$10,321	\$1,051	18	11	\$34,426	\$12,769	25	NA	\$35,288	\$3,768	
CHIN MANAGEMENT CO	75	39	\$45,808	\$60,226	28	24	\$11,312	\$10,243	17	16	\$5,141	\$579					39	NA	\$29,355	\$3,596	
BROCKTON NEIGHBORHOOD HEALTH	75	117	\$205,659	\$447,871	49	85	\$150,668	\$229,616	12	19	\$5,672	\$946	31	50	\$15,878	\$530	20	NA	\$33,441	\$1,120	
DRIVER MANAGEMENT INC	75	80	\$54,922	\$105,550	46	72	\$28,548	\$47,804	NA	NA	\$709		NA	NA	\$1,816	\$1,696	21	NA	\$23,858	\$1,129	
SAINT LOUIS BREAD CO	75	40	\$162,485	\$231,161	32	31	\$79,189	\$66,158	17	15	\$5,216	\$1,237	24	19	\$37,333	\$709	28	NA	\$40,748	\$582	
STAFFING NETWORK INC	75	66	\$148,491	\$229,610	39	51	\$100,268	\$75,315	NA	NA	\$9,256		14	15	\$3,827	\$2,546	27	NA	\$35,140	\$3,258	
COLONIAL NURSING HOME OF	75	106	\$152,532	\$307,386	43	91	\$90,271	\$145,598	17	25	\$14,024	\$2,478	16	21	\$7,341	\$2,116	25	NA	\$40,896	\$4,663	
ADDER FURNITURE	75	28	\$97,305	\$129,300	34	22	\$39,909	\$29,620	20	NA	\$16,964	\$186	17	NA	\$8,888		35	NA	\$31,544	\$2,189	
ERIO MANAGEMENT GROUP INC	75	35	\$107,201	\$152,332	40	31	\$45,785	\$38,817	20	NA			20	NA	\$10,641	\$5,252	33	NA	\$50,775	\$1,063	
WARD HILL CENTRAL PRODUCTION I	75	75	\$60,886	\$141,057	38	64	\$34,217	\$79,492	12	NA	\$4,948	\$1	NA	NA	\$3,933	\$285	25	NA	\$17,788	\$393	
NETWORK EMPLOYMENT SERVICES IN	75	25	\$80,999	\$108,085	38	22	\$42,204	\$25,543	NA	NA	\$1,778		NA	NA	\$2,377		30	NA	\$34,640	\$1,543	
BRIDGEWATER STATE COLLEGE	74	21	\$93,434	\$115,300	25	15	\$46,475	\$15,565	NA	NA			40	NA	\$9,365		44	NA	\$27,523	\$6,501	
ASSOCIATED DAY CARE SERVICES O	74	106	\$174,224	\$356,355	40	73	\$130,990	\$177,820	20	28	\$7,959	\$1,228	22	27	\$6,821	\$3,083	16	NA	\$28,454		
ADVENT CARE INC	74	93	\$75,625	\$150,386	45	81	\$47,739	\$71,164	18	NA			18	20	\$4,134	\$1,096	21	NA	\$23,752	\$2,501	
LESLEY COLLEGE	74	12	\$123,045	\$123,166	20	11	\$26,567	\$10,160	13	NA	\$3,336	\$94	NA	NA	\$5,285	\$1,152	49	NA	\$75,858	\$714	
KEY PROGRAM INC THE	74	99	\$117,382	\$213,631	49	93	\$63,667	\$141,120	12	NA	\$4,120		12	NA	\$4,126		44	NA	\$44,126	\$2,767	
LIFEWORKS INC	74	28	\$118,832	\$335,465	57	20	\$107,568	\$153,997	12	11	\$5,006	\$328	NA	NA	\$1,907	\$308	NA	NA	\$4,351		
WING MEMORIAL HOSPITAL CORP	74	81	\$111,841	\$206,115	42	73	\$68,119	\$87,135	NA	NA	\$1,399		NA	NA	\$5,152		28	NA	\$37,171	\$7,139	
JESSICA DONUTS INC	74	48	\$85,333	\$127,014	51	44	\$57,655	\$41,712	NA	NA	\$4,683		NA	NA	\$8,158	\$68	19	NA	\$14,738		
HUB PEN CO INC	74	110	\$135,166	\$315,955	29	57	\$53,278	\$106,364	19	31	\$5,020	\$1,884	36		\$7,969		29		\$79,698	\$5,615	
AMERICAN RESIDUALS & TALENT IN	74	17	\$38,683	\$42,842	34	12	\$13,886	\$2,262	NA	NA			13	NA	\$3,231	\$133	40	NA	\$21,565	\$1,264	
LANDO CORPORATION	74	37	\$90,101	\$152,025	54	34	\$64,072	\$60,922	NA	NA	\$2,716	\$1,022	NA	NA	\$1,696		15	NA	\$21,616		
CHRISTOPHER HOUSE INC	74	113	\$116,997	\$246,951	42	88	\$68,698	\$120,273	15	20	\$1,684	\$307	14	16	\$10,153	\$268	43	NA	\$36,462	\$9,105	
VETERANS TRANSPORTATION LLC	74	60	\$48,333	\$83,420	27	40	\$19,840	\$25,604	NA	NA			24	29	\$1,457	\$3,768	21	NA	\$27,236	\$5,716	
LEOP LACHANCE CENTER FOR	74	81	\$121,878	\$219,408	52	75	\$95,837	\$115,365	NA	NA	\$3,662	\$324	NA	NA	\$2,708		22	NA	\$27,971	\$1,035	
WIALING CITY TRANSIT INC	74	52	\$230,833	\$314,939	34	39	\$151,203	\$80,645	NA	NA	\$2,198	\$47	13	NA	\$17,933	\$1,061	32	NA	\$59,499	\$2,354	
ALLIANCE HEALTH OF QUINCY INC	74	98	\$99,749	\$208,071	25	60	\$26,913	\$95,775	23	25	\$14,425	\$1,361	28	40	\$15,273	\$2,629	29	NA	\$43,138	\$8,556	
HUB DONUTS INC	74	56	\$117,193	\$178,557	31	32	\$50,440	\$48,008	17	16	\$5,027	\$251	22	24	\$17,870	\$3,662	24	NA	\$45,857	\$9,444	
EASTERN STATES EXPOSITION	74	34	\$99,160	\$162,412	46	33	\$60,807	\$25,052	NA	NA	\$738		NA	NA	\$595		27		\$37,022		
HOLYOKE CHOCOLPE SPRINGFIELD H	73	116	\$141,867	\$393,183	56	103	\$115,802	\$247,145	NA	11	\$1,752		24	NA	\$1,792	\$4,142	13		\$22,521		
JACS OPS IV INC	73	104	\$81,030	\$179,735	47	78	\$58,055	\$96,129	15	20	\$12,297	\$916	NA	NA	\$1,237	\$86	12	NA	\$8,341	\$1,474	
QUINSIGAMOND COMMUNITY CLGE	73	28	\$249,211	\$275,397	32	21	\$193,403	\$20,177	NA	NA	\$611		NA	NA	\$5,991	\$94	42	NA	\$49,306	\$5,915	
CITY OF GLOUCESTER	73	84	\$376,848	\$648,408	48	76	\$48,007	\$69,432	NA	NA			NA	NA	\$2,079	\$426	22	NA	\$26,762	\$4,077	
2 DONUT COMPANY INC	73	52	\$85,719	\$130,647	41	41	\$42,321	\$43,849	15	11	\$9,328	\$898	18	14	\$4,786	\$73	22	NA	\$29,284	\$1,08	
TOWN OF WEST SPRINGFIELD	73	119	\$93,906	\$169,979	49	111	\$54,015	\$67,592	NA	NA	\$1,999	\$22	NA	11	\$644	\$12	24	NA	\$39,047	\$8,447	
PELLISWAY DONUTS INC	73	67	\$90,696	\$169,413	28	40	\$40,737	\$65,327	19	29	\$12,145	\$4,807	19	24	\$8,541	\$1,699	38	NA	\$29,274	\$6,884	
SOUTHPOINT NURSING HOME INC	73	76	\$131,089	\$228,627	51	91	\$90,530	\$148,352	NA	NA	\$4,868	\$7,756	NA	NA	\$9,326		28	NA	\$26,324	\$1,020	
EMERSON HOSPITAL INC	73	78	\$97,061	\$168,083	43	66	\$58,083	\$70,715	NA	NA	\$3,736	\$55	NA	NA	\$5,727		26	NA	\$33,880	\$1,102	
NOTRE DAME HEALTH CARE CENTER	73	93	\$82,406	\$165,085	43	69	\$52,741	\$79,601	NA	12	\$2,388	\$105	17	21	\$3,841	\$2,545	21	NA	\$23,437	\$428	
ROBERT J MCCARTHY & SON INC	73	70	\$73,871	\$133,693	41	54	\$37,302	\$56,692	NA	11	\$760	\$52	NA	NA	\$8,421	\$1,119	28	NA	\$27,387	\$1,559	
CLEAN TECH SYSTEMS INC	73	60	\$105,616	\$167,491	33	46	\$50,038	\$52,459	15	15	\$2,085	\$281	19	NA	\$7,582	\$586	32	NA	\$45,912	\$8,449	
HOME CARE INC	73	105	\$164,413	\$374,122	50	93	\$115,840	\$209,073	NA	NA	\$3,410	\$13	11	14	\$3,888	\$296	23	NA	\$41,276	\$326	
FSH BOYLSTON, INC	73	93	\$107,165	\$178,894	29	99	\$47,983	\$59,914	16	26	\$6,665	\$4,175	19	37	\$9,527	\$7,062	31	NA	\$42,989	\$9,759	
GOURMET CATERERS INC	73	56	\$125,130	\$202,597	29	39	\$47,182	\$69,553	20	18	\$12,212	\$3,010	16	16	\$14,019	\$1,081	33	NA	\$50,716	\$2,823	
PURITY SERVICES INC	73	74	\$110,975	\$225,033	42	66	\$54,837	\$109,644	15	34	\$4,524	\$434	23	21							

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Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
WINDHAM PROFESSIONAL'S INC	71	43	\$78,296	\$128,407	40	37	\$39,725	\$49,701	NA	NA	\$4,182	\$187	NA	NA	\$16,537	\$224	17	17	\$17,852	\$72	72%
YOUNG WOMENS CHRISTIAN	71	56	\$107,012	\$172,300	54	49	\$75,849	\$69,943	NA	NA	\$72	\$345	NA	NA	\$13,568		17	17	\$17,523		67%
CAPE COD ALCHISM INTRVNTN &	71	56	\$132,244	\$199,299	38	44	\$70,838	\$52,709	NA	NA	\$5,219	\$274	NA	NA	\$9,358	\$33	31	NA	\$46,829	\$5,139	70%
ANNEMARK NURSING HOME INC	71	103	\$94,606	\$232,577	39	79	\$51,438	\$133,648	20	28	\$14,243	\$1,038	19	23	\$7,143	\$2,838	19	NA	\$21,782	\$4,448	0%
MSLS - MAPLEBRIDGE INC	71	82	\$87,970	\$301,376	33	56	\$49,866	\$89,166	16	16	\$4,267	\$1,507	18	27	\$8,781	\$120,905	22	NA	\$25,056	\$1,428	0%
CENDANT CAR RENTAL OPERATIONS	71	59	\$134,265	\$201,639	30	32	\$76,146	\$61,941	11	19	\$5,146	\$361	26	26	\$15,688	\$2,971	28	NA	\$37,283	\$2,002	0%
WORCESTER SKILLED NURSING AND	71	98	\$126,377	\$312,696	46	82	\$102,331	\$184,315	NA	NA	\$664	\$74	14	16	\$3,695		20	NA	\$19,687	\$1,930	71%
NORTHERN ESSEX COMMUNITY COLLE	71	44	\$84,909	\$125,691	45	40	\$59,628	\$39,569	NA	NA	\$386		NA	NA	\$1,881		24	NA	\$23,014	\$1,212	85%
J MORRISSEY & COMPANY INC	71	90	\$87,716	\$171,286	53	89	\$52,246	\$83,570	NA	NA	\$3,189		NA	NA	\$6,848		19	NA	\$25,434		0%
RADIUS SPECIALTY HOSPITAL LLC	71	89	\$98,590	\$192,640	42	63	\$58,018	\$94,552	NA	NA	\$9,831	\$1,645	14	20	\$10,854	\$558	16	NA	\$19,688	\$2,721	0%
199 ANDOVER STREET OPERATING C	71	91	\$105,692	\$174,455	40	71	\$54,749	\$68,001	NA	NA	\$2,860	\$465	14	18	\$17,859	\$266	19	NA	\$30,224		0%
COMMUNITY ENTERPRISES INC	71	39	\$281,788	\$335,262	59	35	\$272,505	\$52,173	NA	NA	\$453	\$285	NA	NA	\$1,477		NA	NA	\$7,353	\$1,016	75%
WEST SIDE DONUTS INC	71	40	\$92,919	\$159,198	49	38	\$55,832	\$66,103	NA	NA	\$10,371		NA	NA	\$1,248	\$175	20	NA	\$25,468		0%
PIZZA HUT OF AMERICA INC	71	38	\$50,999	\$81,837	35	29	\$32,843	\$28,487	25	13	\$4,887	\$7,021	24	24	\$2,844		17	NA	\$11,004	\$330	0%
HALL MARK MARKETING CORP	70	54	\$109,920	\$171,721	32	40	\$50,159	\$45,760	NA	NA	\$1,842		NA	NA	\$4,434	\$465	36	NA	\$53,485	\$15,576	0%
TOWN OF RANDOLPH	70	69	\$107,388	\$236,279	43	59	\$64,131	\$127,744	NA	NA	\$532	\$6	NA	NA	\$9,715	\$131	26	NA	\$33,010	\$5,960	78%
WILLWOOD OF WILLIAMSTOWN INC	74	74	\$170,645	\$303,514	50	64	\$102,356	\$129,599	NA	NA	\$29,463	\$610	NA	NA	\$19,075	\$638	15	NA	\$19,750	\$2,021	73%
NORTHERN HERKSHIRE COMMUNITY	74	84	\$115,858	\$207,396	43	68	\$81,827	\$89,558	NA	NA	\$501	\$42	NA	NA	\$12,821	\$237	18	NA	\$20,710	\$1,700	65%
KENNEY ENTERPRISES LLC	70	63	\$70,405	\$97,294	38	57	\$45,735	\$26,878	11	NA	\$1,038	\$9	NA	NA	\$1,726	\$1	24	NA	\$21,906		0%
QUEST DIAGNOSTICS INC	70	80	\$80,293	\$171,613	37	62	\$44,991	\$86,894	11	12	\$3,614	\$393	NA	NA	\$4,125	\$1,025	21	NA	\$27,562	\$3,008	0%
MASONIC HOME INC	70	98	\$113,714	\$288,857	49	85	\$90,765	\$170,765	NA	NA	\$1,036	\$51	NA	NA	\$2,851	\$748	15	NA	\$19,062	\$3,759	55%
PARLEX USA INC	70	86	\$121,636	\$227,774	41	73	\$75,808	\$131,370	NA	NA	\$2,195	\$453	14	13	\$5,512	\$2,293	21	NA	\$38,122	\$2,021	92%
MY CONTRACT TRANSPORTATION INC	70	72	\$69,634	\$147,541	40	66	\$37,726	\$77,198	18	13	\$5,356	\$188	11	NA	\$7,232	\$134	17	NA	\$19,340	\$387	0%
COURTNEYS DONUTS LLC	70	46	\$61,977	\$88,482	41	39	\$38,950	\$26,505	NA	NA	\$1,501		NA	NA	\$4,931		22	NA	\$16,595		0%
WINGATE OF BRIGHTON INC	70	65	\$90,993	\$148,998	38	51	\$44,656	\$55,183	18	18	\$8,080	\$168	18	15	\$5,184	\$596	21	NA	\$33,072	\$2,658	63%
ACTIVE DAY INC	73	73	\$85,430	\$156,116	44	67	\$57,557	\$69,372	NA	NA			NA	NA	\$3,704	\$501	22	NA	\$24,169	\$813	0%
EARTLY LERNER	74	61	\$99,729	\$173,527	45	61	\$89,542	\$135,527	NA	NA	\$788	\$375	NA	NA	\$1,758	\$192	16	NA	\$16,151	\$208	0%
BERKSHIRE COMMUNITY COLLEGE	70	30	\$196,028	\$231,478	39	25	\$163,496	\$34,163	NA	NA	\$226	\$30	NA	NA	\$577	\$30	29	NA	\$31,729	\$1,287	0%
WINN PAVOLLI CORP	70	97	\$89,363	\$184,945	43	71	\$64,356	\$89,042	11	13	\$1,237	\$1,251	19	28	\$13,325	\$1,847	11	NA	\$10,445	\$2,993	75%
FIVISIL LINE INC	70	20	\$76,672	\$96,786	32	20	\$36,782	\$19,705	13	NA	\$4,087	\$1	NA	NA	\$3,839	\$0	32	NA	\$31,653		0%
CARIBBEAN FOUNDATION OF B	70	58	\$114,846	\$251,466	33	45	\$71,465	\$108,528	23	14	\$7,264	\$1,012	24	22	\$14,300	\$2,141	33	NA	\$51,812	\$1,330	0%
FRUTO LAY INC	70	114	\$99,539	\$249,621	38	82	\$62,675	\$141,451	18	28	\$2,875	\$1,707	24	42	\$6,851	\$1,173	21	NA	\$27,138	\$5,751	0%
DESIGNS INC	69	66	\$89,040	\$162,359	33	47	\$35,573	\$64,074	12	NA	\$3,360	\$307	19	16	\$11,103		22	NA	\$39,004	\$8,938	64%
DALTON DONUTS LLC	69	27	\$67,359	\$94,579	33	20	\$26,231	\$23,454	12	NA	\$9,609	\$267	NA	NA	\$7,876	\$394	27	NA	\$23,644	\$3,104	0%
GENTLE E COMMUNICATIONS LLC	69	58	\$98,580	\$174,515	38	50	\$61,402	\$72,865	11	NA	\$2,775	\$75	11	NA	\$3,678	\$1,070	22	NA	\$30,725	\$1,926	0%
HAMPSHIRE HOUSE CORP	69	36	\$98,585	\$139,771	32	28	\$39,677	\$30,586	14	NA	\$13,033		22	11	\$4,722	\$1,601	27	NA	\$41,103		0%
ACCEPT COLLABORATIVE	69	83	\$196,317	\$343,343	54	77	\$144,117	\$146,505	NA	NA	\$1,365	\$131	11	NA	\$28,534	\$390	17	NA	\$22,301		60%
NEW ENGLAND ART PUBLISHERS INC	69	52	\$131,713	\$206,637	40	49	\$79,274	\$71,803	NA	NA	\$2,237	\$137	11	NA	\$6,956		30	NA	\$43,246	\$2,984	29%
TERRIS LITTLE PUMPKINS INC	69	79	\$147,091	\$289,599	46	66	\$119,574	\$127,842	NA	NA	\$6,212		16	17	\$6,126	\$14,666	NA	NA	\$15,179		0%
NEW BOSTON GARDEN CORP	69	22	\$60,899	\$71,388	28	18	\$21,043	\$9,555	NA	NA	\$1,488		11	NA	\$7,462	\$1,134	35	NA	\$30,906		0%
CITY OF PEABODY TREES OFFICE	69	77	\$133,289	\$195,275	33	30	\$78,799	\$56,979	NA	NA	\$1,498	\$87	NA	NA	\$12,815		34	NA	\$40,177	\$4,919	91%
ALI PRO TEMPS LLC	69	16	\$100,711	\$131,260	36	11	\$39,066	\$29,697	11	NA	\$9,351	\$36	16	NA	\$23,530	\$117	22	NA	\$28,764	\$700	0%
QUINCY MEDICAL CENTER INC	69	88	\$78,885	\$131,427	40	61	\$48,928	\$46,228	17	27	\$5,114	\$4,099	20	21	\$3,173	\$662	21	NA	\$21,470	\$1,753	80%
ETEM INC	69	48	\$61,312	\$122,229	26	38	\$26,281	\$58,209	12	11	\$4,417	\$100	13	NA	\$3,875	\$483	31	NA	\$26,728	\$2,125	0%
MINGS SUPERMARKET INC	69	75	\$148,882	\$257,033	16	32	\$26,579	\$26,860	16	17	\$1,945	\$748	11	12	\$2,841	\$6,504	53	38	\$117,517	\$74,038	0%
USAIR INC	69	41	\$103,972	\$128,023	30	28	\$41,936	\$21,752	NA	NA			NA	NA	\$12,842	\$401	36	NA	\$49,194	\$1,899	81%
MANAGEMENT & TRAINING CORP	69	53	\$111,555	\$177,698	52	48	\$77,556	\$65,806	NA	NA	\$46	\$337	NA	NA	\$17,884		11	NA	\$11,669		73%
B.L.L. FOUNDATION INC	69	33	\$57,378	\$75,455	31	32	\$24,119	\$21,754	NA	NA	\$4,441	\$833	29	NA	\$2,661	\$90	26	NA	\$26,157		0%
SRC WEST SPRINGFIELD INC	69	88	\$104,179	\$253,321	55	81	\$90,067	\$148,377	NA	NA	\$409		NA	NA	\$1,157		13	NA	\$12,546	\$815	0%
TRANSCOMM INC	69	56	\$113,329	\$184,430	39	48	\$57,081	\$61,739	14	16	\$2,199	\$1,764	12	NA	\$9,587	\$456	24	NA	\$44,462	\$7,142	65%
D C S SERVICE INC	69	64	\$92,904	\$162,829	32	37	\$29,923	\$63,335	20	20	\$15,960	\$685	20	15	\$13,787	\$841	27	NA	\$33,234	\$5,067	0%
E & K STAFFING SERVICES INC	69	61	\$82,749	\$169,043	42	38	\$49,526	\$83,808	NA	NA	\$1,041	\$277	NA	NA	\$5,923	\$54	24	NA	\$26,289	\$2,155	0%
INTERPARKING	69	50	\$69,426	\$102,377	27	34	\$31,757	\$21,808	19	19	\$6,488	\$4,734	NA	NA	\$830	\$3,637	30	NA	\$30,351	\$2,772	60%
WENTWORTH INSTITUTE OF TECHNOL	69	18	\$81,646	\$95,533	21	14	\$24,881	\$12,788	NA	NA	\$1,190	\$47	NA	NA	\$3,854	\$47	38				

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SFY 2008
See notes at end.

Notes at end.	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)
Employer (1)	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
SWANSEA LOUNGE INC	67	36	\$57,623	\$86,513	22	30	\$22,237	\$26,714	13	NA	\$3,518	\$65	NA	NA	\$525		38	NA	\$31,343	\$2,111	U
MALONEY PROPERTIES INC	67	56	\$92,745	\$152,848	35	39	\$55,044	\$54,173	NA	NA	\$3,621	\$1,577	18	18	\$3,495	\$1,326	23	NA	\$30,585	\$3,078	72%
WASH DEPOT HOLDINGS INC	67	34	\$93,189	\$131,324	35	22	\$32,703	\$31,381	18	NA	\$16,847	\$1,128	23	11	\$8,169	\$685	28	NA	\$35,470	\$4,941	0%
ROCA INC	67	25	\$126,851	\$175,657	50	24	\$84,269	\$47,842	NA	NA	\$4,188	\$96	NA	NA	\$2,616		20	NA	\$35,778	\$868	U
ADP INVESTOR COMMUNICATIONS SV	67	78	\$98,918	\$193,553	24	51	\$28,977	\$56,986	15	15	\$6,033	\$393	28	30	\$11,884	\$12,248	29	12	\$52,025	\$25,008	U
SPRINGFIELD PARK VIEW HOSPITAL	67	77	\$155,286	\$226,906	47	70	\$113,909	\$120,991	NA	NA	\$7,486	\$230	NA	NA	\$13,083		18	NA	\$20,808		U
FAIRLAWN MEDICAL INVESTOR, LLC	66	70	\$78,550	\$137,701	42	57	\$41,218	\$53,126	NA	NA	\$1,517	\$146	12	12	\$8,486	\$753	19	NA	\$27,328	\$127	72%
GEM GROUP INC	66	99	\$124,576	\$341,641	38	81	\$85,123	\$212,609	NA	NA	\$2,006	\$204	13	20	\$2,498	\$840	22	NA	\$34,949	\$3,352	60%
FAIRMONT COPLEY OPERATING CO	66	59	\$73,310	\$152,847	34	48	\$46,029	\$72,178	11	NA	\$3,694	\$2,367	13	NA	\$3,863	\$1,262	20	NA	\$19,723	\$3,731	U
CROSBYS MARKET INC	66	29	\$155,943	\$182,848	45	27	\$114,007	\$26,648	NA	NA	\$6,172	\$168	NA	NA	\$10,502	\$89	13	NA	\$25,262		70%
CLEANING MGMT SYSTEMS INC	66	72	\$122,591	\$216,294	41	66	\$77,287	\$93,033	NA	NA	\$1,786	\$76	NA	NA	\$2,114	\$72	23	NA	\$41,404	\$522	0%
HIGHLANDER NURSING, LLC	66	77	\$114,236	\$219,668	39	71	\$75,890	\$103,425	NA	NA	\$2,055	\$2,007	NA	14	\$2,083		20	NA	\$34,208		U
UNITED RETAIL INC	66	58	\$93,385	\$173,073	39	50	\$56,336	\$71,662	NA	NA	\$1,903	\$180	NA	NA	\$3,895	\$878	26	NA	\$31,251	\$6,967	U
AL SIABRA SUPERMARKETS VII INC	66	36	\$136,720	\$190,416	26	27	\$52,057	\$52,353	NA	NA	\$7,607		NA	NA	\$4,209	\$200	30	NA	\$72,847	\$1,142	U
ADPL COMPUTER INC	66	27	\$89,262	\$107,645	18	16	\$22,215	\$17,135	NA	NA	\$2,100		NA	NA	\$3,106	\$533	46	NA	\$56,841	\$715	U
ATTENTIVE HOME CARE, INC	66	67	\$81,668	\$157,380	33	60	\$35,849	\$65,541	NA	NA	\$1,538		NA	NA	\$4,414	\$295	26	NA	\$39,867	\$10,076	U
CHARTER COMMUNICATIONS HOLDING	66	60	\$69,221	\$132,793	39	57	\$44,428	\$63,157	NA	NA	\$3,340	\$260	NA	NA	\$1,381	\$31	17	NA	\$20,071	\$124	82%
NORTHEAST RELIABLE SERVICES IN	66	68	\$140,717	\$238,884	28	41	\$56,575	\$77,553	23	31	\$12,788		28	32	\$20,639	\$14,283	27	NA	\$50,715	\$4,497	U
D & WHITE COMPUTER SERVICES INC	66	12	\$60,440	\$60,073	32	NA	\$28,434	\$8,631	16	NA	\$12,139		NA	NA	\$6,181		20	NA	\$13,685		U
MORRISON CROTHALL SUPPORT SVCS	66	56	\$110,946	\$188,081	20	33	\$44,896	\$61,075	18	19	\$12,797	\$5,500	23	20	\$9,397	\$2,589	27	NA	\$43,856	\$7,971	U
ROYAL HEALTH GROUP LLC	66	95	\$92,559	\$233,245	48	86	\$71,059	\$134,170	NA	NA	\$1,069	\$3,328	NA	17	\$1,170	\$856	14	NA	\$19,260	\$2,332	90%
WHIDDEN MEMORIAL HOSPITAL INC	66	57	\$105,995	\$215,555	35	46	\$65,656	\$96,614	NA	11	\$1,680	\$12,498	18	13	\$5,587	\$387	21	NA	\$33,071	\$62	87%
UNI SELECT USA, INC	66	30	\$84,497	\$80,495	28	32	\$18,868	\$26,513	NA	NA	\$2,188		NA	NA	\$3,745	\$323	20	NA	\$28,824	\$1,063	0%
LOG CABIN BANQUET THE	66	42	\$57,744	\$91,097	29	37	\$34,623	\$33,141	NA	11	\$6,526	\$212	NA	NA	\$1,804		17	NA	\$14,792		0%
CONTROL SECURITY SERVICES INC	65	20	\$120,579	\$156,290	22	15	\$33,121	\$35,088	16	NA	\$41,091		18	NA	\$7,259		30	NA	\$39,108	\$623	55%
MOORE TEMPORARIES INC	65	38	\$62,554	\$88,762	32	33	\$19,357	\$26,189	NA	NA	\$85	\$19	NA	NA	\$13,440		33	NA	\$29,673		0%
MR EMPLOYMENT SERVICE	65	40	\$118,620	\$118,837	22	39	\$30,332	\$24,886	14	13	\$7,437		28	19	\$5,429	\$487	26	NA	\$31,592		U
KENNISON AND ASSOCIATES INC	65	8	\$78,665	\$87,808	15	NA	\$29,726	\$9,025	NA	NA	\$1,914		47	NA	\$2,787		47	NA	\$44,238	\$118	U
CITY OF WALTHAM	65	60	\$157,143	\$226,853	38	52	\$125,468	\$66,915	NA	NA	\$57	\$162	NA	NA	\$1,162	\$132	27	NA	\$30,457	\$2,502	90%
US LABORATORY CORP	65	78	\$145,798	\$224,586	42	67	\$78,515	\$107,602	NA	NA	\$942		14	20	\$8,550	\$22	17	NA	\$28,792	\$164	0%
SAAB ENTERPRISES INC	65	63	\$97,881	\$146,886	23	41	\$16,900	\$28,736	NA	NA	\$1,405	\$101	20	18	\$42,897	\$1,641	20	NA	\$36,681	\$9,207	U
MASS COLLEGE OF LIBERAL ARTS	65	62	\$107,407	\$252,312	27	21	\$37,698	\$19,817	17	NA	\$2,070		NA	17	\$695		37	NA	\$66,943	\$988	U
CP STAFFING, LLC	65	62	\$92,802	\$194,328	36	59	\$46,395	\$98,836	NA	NA	\$2,650	\$172	NA	NA	\$1,542	\$356	27	NA	\$42,215	\$2,161	U
PIKE COMMUNICATIONS INC	65	48	\$75,477	\$128,811	27	47	\$48,992	\$53,062	NA	NA	\$2,392		NA	NA	\$1,633	\$272	15	NA	\$22,460		0%
BUFFALO LODGING ASSOCIATES LLC	65	58	\$82,407	\$138,378	43	54	\$49,506	\$98,234	NA	NA	\$2,755		NA	NA	\$4,909	\$619	18	NA	\$25,246	\$6,417	U
HAYES HEALTH CENTER OF CHELSEA	65	65	\$117,980	\$243,623	33	51	\$43,022	\$67,723	19	16	\$6,845	\$22	18	18	\$36,624	\$1,410	24	NA	\$33,498	\$3,185	U
EXPERT CARE NURSING SERVICES	65	85	\$101,991	\$174,206	56	84	\$91,449	\$72,152	NA	NA	\$63		NA	NA	\$291		12	NA	\$10,251		U
CANTON DISTRIBUTORS CPL INC	65	69	\$117,884	\$190,488	26	44	\$35,255	\$62,475	19	24	\$7,729	\$587	31	35	\$15,420	\$5,309	32	NA	\$59,480	\$4,233	U
BAY STATE SELECT LLC	65	52	\$62,846	\$90,917	38	42	\$37,905	\$27,680	13	NA	\$13,263	\$147	NA	NA	\$2,047	\$243	15	NA	\$9,631		U
CITY OF HANVERBELL	65	65	\$97,633	\$135,653	40	55	\$71,584	\$111,482	NA	NA	\$1,482		NA	NA	\$914	\$5	21	NA	\$24,912	\$5,933	90%
CP GLEN RIDGE LLC	65	85	\$85,315	\$168,807	34	59	\$42,000	\$70,702	15	18	\$6,257	\$1,301	11	13	\$2,199	\$895	25	NA	\$34,859	\$10,594	U
STELLAR RESTAURANT GROUP	65	31	\$79,572	\$101,507	31	24	\$34,292	\$21,706	13	NA	\$5,359	\$114	17	NA	\$20,067	\$17	23	NA	\$19,854	\$98	U
MILSTONE LANCASTER MANAGEMENT	65	39	\$96,608	\$167,117	40	56	\$53,578	\$70,165	NA	NA	\$3,721	\$157	NA	NA	\$3,472	\$63	21	NA	\$35,938	\$123	U
SUPERIOR TECHNICAL RESOURCES INC	64	49	\$87,866	\$211,415	27	30	\$35,075	\$25,513	14	NA	\$1,642		14	14	\$10,495	\$411	14	NA	\$30,200	\$1,418	U
YOUTH OPPORTUNITIES UPHOLD INC	64	59	\$111,112	\$225,858	34	51	\$76,221	\$110,650	NA	NA	\$508	\$275	NA	NA	\$1,778	\$429	24	NA	\$32,604	\$3,393	62%
FULFILLMENT PLUS INC	64	31	\$124,567	\$178,756	24	21	\$65,208	\$52,056	12	NA	\$2,811	\$408	17	13	\$5,424	\$829	34	NA	\$51,123	\$896	U
S & S DONUTS INC	64	39	\$63,908	\$90,276	29	27	\$29,127	\$23,540	NA	NA	\$196		13	11	\$2,505	\$83	31	NA	\$32,080	\$2,695	U
EMERSON COLLEGE	64	16	\$70,029	\$81,948	15	23	\$21,053	\$29,052	NA	NA	\$576	\$37	NA	NA	\$46,744	\$24	16	NA	\$46,744	\$2,036	U
LYNN ECONOMIC OPPORTUNITY INC	64	94	\$156,694	\$367,406	45	87	\$109,764	\$207,234	11	21	\$7,526	\$1,033	11	NA	\$9,984		31	NA	\$29,420	\$2,484	64%
MASS PARK INC	64	23	\$82,464	\$91,876	24	21	\$15,635	\$9,107	NA	NA	\$1,712		11	NA	\$20,876		31	NA	\$44,242	\$304	U
CROSSMARK INC	64	39	\$129,184	\$187,121	30	34	\$67,789	\$53,245	11	NA	\$4,040	\$190	11	NA	\$6,283	\$290	32	NA	\$51,072	\$4,211	U
SILVER LEAF RESORTS INC	64	41	\$76,716	\$113,246	42	35	\$52,482	\$30,432	NA	NA	\$6,264		NA	NA	\$5,102		16	NA	\$12,868	\$1,077	U
BOSTON HOME INC	64	91	\$111,729	\$245,552	35	66	\$37,824	\$120,459	24	45	\$9,630	\$8,396	21	34	\$9,526	\$2,502	22	NA	\$54,749	\$437	53%
CITY OF MEDFORD	64	65	\$92,953	\$195,072	34	55	\$54,773	\$99,745	NA	NA	\$1,939		NA	NA	\$4,640	\$359	23	NA	\$31,602	\$2,015	80%
TRADESMEN INTERNATIONAL INC	64	50	\$61,41																		

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Division of Health Care Finance and Policy
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DOR Wage Reporting Data
SFY 2008
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Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
DEMAKIS ENTERPRISES INC	62	47	\$119,891	\$235,756	20	40	\$42,817	\$109,209	17	12	\$10,116	\$188	23	12	\$11,943	\$1,227	29	NA	\$55,014	\$6,469	0%
SIMMONS AIRLINE INC	62	85	\$145,051	\$307,246	31	65	\$92,994	\$154,603	22	18	\$12,895	\$2,451	19	17	\$22,600	\$1,227	11	NA	\$16,561	\$3,914	0%
66 HOLYOKE LLC	62	52	\$81,337	\$124,446	37	41	\$49,698	\$39,230	NA	NA	\$1,562	\$912	NA	NA	\$1,461	\$440	18	NA	\$28,617	\$2,227	U
HARDROCK CAFE INTERNATIONAL IN	62	12	\$115,938	\$163,366	33	NA	\$82,293	\$47,201	NA	NA	\$6,909	\$55	NA	NA	\$3,104	\$172	25	NA	\$23,633	\$172	U
ROCKYS HARDWARE INC	62	37	\$88,808	\$125,211	31	28	\$43,916	\$35,144	NA	NA	\$3,606	\$82	NA	NA	\$2,499	\$217	22	NA	\$38,787	\$1,040	U
BEECHWOOD INN INC	62	42	\$116,544	\$194,168	31	38	\$64,055	\$75,257	12	NA	\$4,176	\$455	NA	NA	\$3,212	\$341	31	NA	\$45,101	\$1,092	U
BALANCE STAFFING/MA/INH-EXTRNL	62	48	\$35,577	\$56,799	39	47	\$20,310	\$20,315	NA	NA	\$2,945	\$807	NA	NA	\$2,945	\$807	18	NA	\$12,325	\$897	U
PENTA G CORP	62	15	\$95,480	\$111,658	33	14	\$53,577	\$14,747	NA	NA	\$16,728	\$310	NA	NA	\$1,511	\$11	25	NA	\$23,665	\$1,120	U
PROPOS ASSOCIATES INC	62	34	\$35,722	\$52,722	41	29	\$23,257	\$17,001	NA	NA	\$1,443	\$285	NA	NA	\$2,900	\$5	20	NA	\$10,732	\$10	U
TOWN OF WEYMOUTH	62	74	\$145,538	\$245,232	35	63	\$121,132	\$96,480	NA	NA	\$2,288	\$285	NA	NA	\$3,078	\$5	24	NA	\$21,099	\$2,045	70%
MASS REGIONAL COMM COLLEGE	62	24	\$111,626	\$142,193	34	20	\$68,570	\$27,922	NA	NA	\$6,615	\$46	NA	NA	\$2,551	\$454	33	NA	\$39,892	\$2,145	U
MASS SOCIETY FOR THE PREVENTIO	62	86	\$88,613	\$255,207	39	66	\$67,285	\$165,324	11	16	\$2,215	\$232	11	14	\$1,936	\$648	11	NA	\$17,177	\$390	80%
GEORGE W. PRESCOTT PUBLISHING	62	45	\$66,270	\$89,242	16	25	\$20,841	\$16,721	21	15	\$8,880	\$441	13	NA	\$1,140	\$612	32	NA	\$35,409	\$5,198	U
MITCHELL S. FORMAL WEAR INC	62	43	\$124,022	\$124,022	21	32	\$34,594	\$40,699	18	13	\$5,734	\$3,052	13	11	\$7,211	\$1,810	28	NA	\$27,257	\$3,646	0%
AIRWAY CLEANERS LLC	62	52	\$85,560	\$177,191	23	41	\$24,586	\$85,295	15	15	\$2,709	\$834	16	18	\$4,886	\$1,579	32	NA	\$53,129	\$3,922	U
BRING CARE HOME INC	62	49	\$109,597	\$154,422	29	40	\$73,084	\$44,769	NA	NA	\$1,900	\$10	15	NA	\$10,348	\$56	26	NA	\$24,265	\$56	U
OVERCHECK ASSOCIATES LLC	62	28	\$72,734	\$86,392	20	23	\$24,061	\$11,043	NA	NA	\$2,100	\$301	18	NA	\$23,040	\$443	27	NA	\$23,533	\$1,872	U
NYPRO INC	62	98	\$103,502	\$224,344	32	68	\$50,896	\$109,016	16	22	\$11,353	\$278	18	20	\$7,536	\$3,979	NA	NA	\$33,717	\$5,469	70%
PEABODY MANAGEMENT SYSTEMS INC	62	75	\$95,202	\$177,708	38	68	\$60,860	\$80,164	NA	NA	\$4,093	\$707	NA	NA	\$2,414	\$437	20	NA	\$27,835	\$1,197	0%
COLONIAL HEALTH GROUP WESTRIDGE	61	66	\$71,144	\$165,147	37	63	\$51,883	\$93,775	NA	NA	\$534	\$145	19	NA	\$783	\$145	19	NA	\$17,944	\$82	0%
TIRE KINGDOM INC	61	14	\$83,899	\$103,804	21	12	\$15,016	\$19,885	NA	NA	\$15,892	\$20	NA	NA	\$19,053	\$35	35	NA	\$33,938	\$35	U
70 NORTH COAST SEAFOODS CORP	61	70	\$119,716	\$188,994	21	31	\$28,716	\$54,209	27	42	\$13,768	\$8,324	30	38	\$38,655	\$5,496	18	NA	\$38,405	\$1,420	U
GOMEZ ENTERPRISES II LLC	61	41	\$99,522	\$190,631	29	38	\$70,859	\$90,541	11	NA	\$1,241	\$184	NA	NA	\$2,733	\$385	16	NA	\$24,688	\$385	U
NATIONAL ENVELOPE CORP	61	125	\$67,832	\$248,028	35	98	\$43,060	\$176,331	NA	21	\$182	\$1,983	NA	21	\$1,630	\$560	21	NA	\$22,960	\$1,322	U
PARKWELL HEALTHCARE, LLC	61	73	\$58,956	\$100,297	29	53	\$27,294	\$38,731	NA	12	\$6,236	\$169	17	13	\$4,205	\$300	19	NA	\$21,221	\$2,141	0%
FUJI RESTAURANT CORP	61	54	\$103,391	\$184,784	19	31	\$14,707	\$39,648	13	12	\$3,376	\$340	14	18	\$6,699	\$3,098	41	20	\$78,609	\$38,207	U
HEARTLAND AUTOMOTIVE SERVICES	61	41	\$80,420	\$111,338	31	24	\$41,927	\$29,803	NA	NA	\$9,097	\$1	NA	NA	\$4,324	\$1,314	15	NA	\$24,371	\$1,314	U
MASS JOB TRAINING INC	61	51	\$94,105	\$194,686	41	50	\$61,229	\$99,621	NA	NA	\$1,510	\$1	NA	NA	\$3,958	\$1	18	NA	\$27,407	\$959	64%
ACTIVE.MA INC	61	79	\$70,513	\$152,573	30	40	\$47,310	\$81,373	12	19	\$4,105	\$522	NA	NA	\$1,152	\$1	15	NA	\$17,947	\$164	0%
PETER PAN BUS LINES INC	61	80	\$96,473	\$219,117	28	53	\$49,935	\$81,457	18	21	\$6,868	\$1,821	16	24	\$14,195	\$32,886	19	NA	\$26,472	\$6,479	60%
TOWN OF MASHPEE	61	69	\$86,336	\$286,336	35	58	\$49,044	\$174,985	NA	NA	\$3,085	\$1,290	NA	13	\$3,421	\$14,200	27	NA	\$33,421	\$5,041	75%
LIBERTY SECURITY SERVICE INC	61	25	\$126,461	\$171,307	30	23	\$60,286	\$41,356	NA	NA	\$18,706	\$1	NA	NA	\$1,112	\$1	30	NA	\$46,357	\$3,490	U
BEVERLY PUBLIC SCHOOLS	61	54	\$163,034	\$252,389	34	46	\$121,891	\$87,777	NA	NA	\$343	\$21	NA	NA	\$1,497	\$57	28	NA	\$39,303	\$2,000	0%
MASSACHUSETTS CAREER DEVELOPME	61	21	\$79,635	\$129,427	48	21	\$55,423	\$49,792	NA	NA	\$7,934	\$1	13	NA	\$948	\$1	23	NA	\$17,330	\$1	U
P. CHANGS CINA VISTRO INC	61	20	\$60,111	\$72,939	22	14	\$26,078	\$14,438	NA	NA	\$7,112	\$1	18	NA	\$6,095	\$62	23	NA	\$20,916	\$3,327	U
YANKEE ENVIRONMENTAL SERVICES	61	43	\$48,133	\$85,684	24	29	\$15,017	\$31,195	NA	NA	\$1,56	\$177	25	19	\$7,344	\$1,786	25	NA	\$25,617	\$2,392	U
TSG INC	60	18	\$61,802	\$75,232	31	18	\$39,592	\$13,431	NA	NA	\$470	\$1	NA	NA	\$3,091	\$1	20	NA	\$18,649	\$1	U
SPENCER GIFTS LLC	60	19	\$71,755	\$78,793	26	18	\$29,565	\$7,039	NA	NA	\$7,493	\$1	NA	NA	\$5,470	\$1	27	NA	\$29,227	\$1	U
HORIZONS EDGE CASINO CRUISES L	60	20	\$71,442	\$120,935	42	26	\$36,706	\$48,855	NA	NA	\$1,093	\$31	NA	NA	\$882	\$1	26	NA	\$35,251	\$607	U
CATHOLIC MEMORIAL HOME INC	60	68	\$134,501	\$231,597	43	65	\$96,648	\$175,861	NA	NA	\$911	\$1	NA	NA	\$7,224	\$136	15	NA	\$29,217	\$136	60%
265 ESSEX STREET OPERATING COM	60	84	\$60,109	\$147,825	27	77	\$43,711	\$85,535	NA	15	\$1,974	\$1,385	NA	13	\$4,126	\$795	11	NA	\$10,298	\$795	U
COMMUNITY ACTION PROGRAMS INTE	60	85	\$157,567	\$380,021	38	68	\$102,401	\$221,282	NA	14	\$2,290	\$63	NA	12	\$22,258	\$721	19	NA	\$30,617	\$388	81%
COMPANION REFERRAL SERV INC	60	47	\$92,137	\$156,405	21	38	\$28,955	\$52,278	11	NA	\$4,518	\$1,211	17	12	\$2,613	\$1,748	33	NA	\$56,051	\$8,951	U
AMERICAN DRYER CORP	60	46	\$173,626	\$216,619	19	40	\$26,518	\$26,653	12	NA	\$2,344	\$761	14	19	\$3,308	\$1,715	28	NA	\$41,456	\$13,960	85%
BOSTON FINANCIAL DATA SERV	60	88	\$56,025	\$125,099	36	52	\$39,510	\$63,379	NA	21	\$675	\$337	14	30	\$1,281	\$807	15	NA	\$14,558	\$4,550	80%
DOCKSIDE HOTEL GROUP INC	60	39	\$76,153	\$103,183	35	27	\$46,550	\$25,862	NA	NA	\$1,348	\$540	NA	NA	\$1,256	\$196	18	NA	\$26,999	\$432	U
CAFE MANAGEMENT ASSOCIATES LLC	60	40	\$62,014	\$81,663	35	31	\$31,741	\$19,385	NA	NA	\$6,618	\$1	22	NA	\$5,542	\$242	22	NA	\$18,113	\$23	U
HILTZING COMPANY LP	60	51	\$99,517	\$191,975	29	52	\$38,371	\$110,985	12	13	\$5,754	\$352	21	23	\$7,604	\$1,121	20	NA	\$47,788	\$1,121	85%
LIBERTY BAKERY KITCHEN INC	60	59	\$129,086	\$198,375	23	38	\$56,616	\$57,924	22	30	\$6,523	\$3,181	33	36	\$11,225	\$1,233	29	NA	\$54,722	\$6,951	U
YERIC ENTERPRISES INC	60	27	\$99,220	\$133,229	30	18	\$60,150	\$32,728	NA	NA	\$4,853	\$277	11	NA	\$9,140	\$1,453	21	NA	\$24,878	\$1	U
MPG CORPORATION	60	33	\$60,706	\$95,362	34	30	\$39,358	\$31,816	NA	NA	\$3,423	\$2,691	NA	NA	\$3,416	\$1	17	NA	\$14,509	\$149	60%
TLCS SCHOOL TRANSPORTATION CORP	60	56	\$225,097	\$352,401	43	52	\$199,990	\$128,206	NA	NA	\$1,390	\$8	NA	NA	\$3,703	\$1	16	NA	\$22,012	\$1	U
PUBLIC HOUSE SERVICE CORP 1	60	55	\$93,029	\$160,551	44	53	\$74,612	\$67,118	NA	NA	\$5,339	\$1	NA	NA	\$1,600	\$360	17	NA	\$12,918	\$44	0%
MENS WEARHOUSE THE	60	29	\$81,178	\$115,690	27	20															

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Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
MASS AUDUBON SOCIETY INC	58	13	\$65,653	\$79,113	16	NA	\$27,556	\$11,422	NA	NA	\$820		NA	NA	\$965		41	NA	\$36,312	\$2,038	U
DELTA AIR LINES INC	58	79	\$98,551	\$180,117	34	52	\$60,478	\$76,066	NA	20	\$1,540	\$1,423	13	16	\$19,870	\$404	14	NA	\$16,664	\$3,693	0%
NYT RESOURCES CORPORATION	58	61	\$93,927	\$206,686	31	53	\$58,767	\$111,838	16	16	\$3,528	\$73	19	21	\$6,069	\$849	15	NA	\$25,563		U
I & L FOOD SERVICE INC	58	24	\$74,205	\$93,058	28	23	\$33,743	\$18,808	NA	NA	\$4,082		NA	NA	\$10,325		17	NA	\$26,056	\$45	U
BEAR HILL NURSING CENTER INC	58	96	\$91,557	\$242,701	33	64	\$50,585	\$124,746	17	34	\$3,871	\$10,912	14	37	\$8,462	\$9,606	19	NA	\$28,639	\$5,681	75%
NEW ENGLAND DEACONESS ASSN	58	63	\$102,654	\$166,099	31	52	\$63,369	\$99,898	NA	NA	\$1,412	\$2,79	12	NA	\$4,983	\$284	19	NA	\$22,871	\$4,963	75%
RICHARD J BOUDREAU & ASSOC	58	49	\$56,545	\$100,826	34	39	\$28,973	\$43,550	NA	NA	\$2,050	\$731	NA	NA	\$12,616		25	NA	\$12,906		U
OXFORD HEALTH SYSTEMS INC	58	81	\$78,315	\$186,054	39	77	\$49,849	\$105,803	NA	NA	\$1,517	\$291	NA	NA	\$1,166	\$20	16	NA	\$25,783	\$1,625	75%
WGBH EDUCATIONAL FOUNDATION	58	21	\$47,926	\$51,223	17	13	\$15,045	\$3,192	NA	NA	\$3,767	\$10	NA	NA	\$1,417		34	NA	\$27,697	\$96	U
HAMPSHIRE EDUCATIONAL	58	41	\$67,414	\$95,389	27	34	\$43,888	\$27,890	NA	NA	\$90	\$85	NA	NA	\$91		30	NA	\$24,345		87%
PROSPERA LLC	58	46	\$70,416	\$120,890	28	34	\$32,831	\$45,540	NA	NA	\$5,392	\$459	13	16	\$3,859	\$862	27	NA	\$28,334	\$5,613	U
SORT LLC	58	55	\$35,566	\$62,411	26	43	\$12,746	\$25,835	NA	NA			23	22	\$5,998	\$24	21	NA	\$16,822	\$986	U
PAPER STORE INC THE	58	69	\$110,548	\$217,080	38	62	\$78,491	\$92,187	NA	NA	\$215	\$349	NA	NA	\$3,228	\$12,977	18	NA	\$28,614	\$1,019	0%
JOHN SCOTT HOUSE INC	58	60	\$84,064	\$134,491	30	50	\$42,007	\$67,685	NA	12	\$1,022	\$195	13	12	\$5,157	\$295	22	NA	\$35,878	\$2,252	U
JOB FINDERS	58	1	\$88,438	\$88,577	38	NA	\$63,234	\$1,339	NA	NA	\$644		NA	NA	\$13,224		18	NA	\$11,336		U
DEB SHOPS, INC	58	31	\$74,580	\$101,532	35	27	\$42,697	\$26,877	NA	NA	\$502	\$75	NA	NA	\$3,457		19	NA	\$27,925		U
TRUSTEES OF RESERVATIONS THE	58	27	\$68,063	\$84,884	17	23	\$20,059	\$13,022	NA	NA	\$940		NA	NA	\$951		38	NA	\$46,113	\$3,799	U
CAPE VERDIAN TEMP AGENCY	58	34	\$49,529	\$73,744	30	29	\$14,537	\$24,761	11	NA	\$4,796		16	15	\$10,804	\$1,454	19	NA	\$19,392		U
EPOCH SV VIII INC	58	78	\$29,576	\$122,174	31	56	\$27,375	\$51,172	19	28	\$17,403	\$940	15	18	\$19,738	\$155	17	NA	\$15,061	\$330	U
SECOND GENERATION DONUTS LLC	58	32	\$42,158	\$55,968	33	30	\$19,642	\$13,204	NA	NA			NA	NA	\$7,436	\$515	22	NA	\$15,079		U
CUMING CORPORATION	58	93	\$52,553	\$167,915	24	60	\$16,404	\$98,693	15	39	\$1,357	\$2,140	26	61	\$4,694	\$11,842	24	NA	\$30,098	\$2,688	U
ANTHONY'S PIER 4 INC	58	46	\$89,948	\$159,827	21	31	\$34,157	\$57,110	14	NA	\$15,253	\$1,508	12	NA	\$5,368	\$1,828	32	NA	\$35,171	\$9,433	U
TEMPORAL INC	57	27	\$59,845	\$130,574	15	19	\$14,493	\$10,204	12	NA	\$2,454	\$236	NA	NA	\$3,593	\$98	36	NA	\$39,305	\$1,006	U
BOSTON BASEMENT SYSTEMS INC	57	30	\$71,647	\$94,835	26	21	\$28,444	\$18,788	12	NA	\$20,796	\$393	NA	NA	\$5,414		17	NA	\$16,993	\$4,007	0%
FAMILY SERVICE ASSOCIATION OF	57	62	\$141,707	\$216,768	33	50	\$82,652	\$70,601	NA	NA	\$562	\$1,966	13	13	\$16,810	\$11	19	NA	\$41,683	\$2,483	70%
DST LOUISVRE INC	57	57	\$68,227	\$144,162	30	43	\$46,172	\$75,688	11	14	\$2,134	\$266	14	12	\$5,367	\$1,742	11	NA	\$14,554	\$2,38	89%
RED ROCK PANS INC	57	54	\$86,936	\$141,119	28	47	\$38,265	\$72,897	NA	NA	\$7,444	\$28,117	22	NA	\$28,370		22	NA	\$30,370	\$4,611	0%
CURRY COLLEGE	57	19	\$70,169	\$78,505	29	17	\$30,910	\$7,642	NA	NA	\$3,037		NA	NA	\$2,029	\$23	31	NA	\$36,922	\$671	U
DOUBLE N INC	57	24	\$64,155	\$83,450	22	22	\$22,847	\$18,406	NA	NA	\$7,051		19	NA	\$15,751	\$44	18	NA	\$18,506	\$844	U
NEW GENERATION DONUTS LLC	57	34	\$45,305	\$59,825	22	29	\$29,345	\$12,549	NA	NA			NA	NA	\$2,045	\$265	18	NA	\$13,915	\$1,706	U
KENTUCKY FRIED CHICKEN	57	33	\$115,025	\$163,657	27	26	\$80,845	\$44,383	NA	NA	\$731	\$222	13	NA	\$4,851	\$969	17	NA	\$29,042	\$3,059	0%
TROMBLY MOTOR COACH SERV INC	57	59	\$162,151	\$306,956	27	50	\$80,941	\$139,702	NA	NA	\$3,321		NA	NA	\$18,363		29	NA	\$59,525	\$5,103	U
SI BURLINGTON FOOD INC	57	66	\$106,730	\$185,255	23	42	\$43,861	\$52,400	14	17	\$1,245	\$43	NA	15	\$481	\$2,448	36	17	\$61,143	\$23,256	U
IRON MOUNTAIN RECORDS MANAGEM	57	58	\$59,098	\$128,800	23	40	\$33,074	\$66,514	15	14	\$1,677	\$663	12	14	\$2,359	\$1,337	20	NA	\$21,987	\$1,188	U
ST VINCENTS HOME	57	44	\$67,430	\$120,426	24	35	\$28,181	\$58,216	11	NA	\$3,448	\$535	12	NA	\$8,838	\$528	17	NA	\$26,963	\$2,717	70%
PEOPLE ACTING IN COMMUNITY	57	48	\$70,558	\$141,216	37	40	\$45,941	\$67,782	NA	NA	\$1,331		NA	NA	\$2,464	\$1,124	14	NA	\$20,823	\$1,751	67%
CHARTER COMMUNICATIONS INC	57	62	\$53,563	\$118,576	34	57	\$26,339	\$60,413	NA	NA			NA	NA	\$4,986	\$4	19	NA	\$22,237	\$996	U
WILLOWOOD OF NORTH ADAMS INC	57	56	\$110,471	\$185,697	30	48	\$77,499	\$74,910	NA	NA	\$9,010		11	NA	\$4,054		12	NA	\$19,908	\$316	70%
NORTHAMPTON HEALTHCARE ASSOCIA	57	65	\$69,887	\$161,196	40	56	\$49,165	\$90,044	NA	NA	\$2,213	\$582	NA	NA	\$8,866	\$210	NA	NA	\$9,443	\$674	0%
NEVILLE COMMUNITIES HOME INC	57	71	\$62,405	\$130,838	34	53	\$39,145	\$52,848	15	33	\$3,660	\$9,307	15	17	\$8,518	\$1,189	14	NA	\$11,082	\$2,243	0%
FRANCIS HARVEY & SONS INC	57	114	\$41,238	\$174,617	28	99	\$18,572	\$125,002	NA	NA	\$2,438	\$789	NA	NA	\$639	\$10	19	NA	\$19,589	\$7,578	U
RIVERSIDE COMMUNITY MENTAL	57	46	\$100,290	\$166,607	36	40	\$78,718	\$62,665	NA	NA	\$1,916	\$1,450	NA	NA	\$5,961	\$1,410	15	NA	\$13,695	\$793	74%
PRECISION CAMERA & VIDEO REPAI	57	40	\$126,873	\$210,653	31	31	\$58,797	\$99,172	NA	NA	\$16,054	\$408	NA	NA	\$1,418	\$1,770	23	NA	\$50,604	\$5,030	67%
MEDICAL TRANSPORTATION INC	57	54	\$86,936	\$154,119	28	40	\$44,986	\$61,127	15	20	\$5,049	\$1,177	14	13	\$3,753	\$1,375	21	NA	\$33,109	\$3,544	50%
OMNICARE ESC LLC	56	69	\$83,917	\$191,124	35	62	\$57,389	\$103,059	NA	NA	\$1,070	\$1,047	NA	NA	\$1,366	\$648	18	NA	\$24,092	\$2,454	70%
TOWN OF SOUTHBRIDGE	56	70	\$110,042	\$203,789	40	65	\$83,875	\$88,026	NA	NA	\$527	\$5	NA	NA	\$601	\$1,181	18	NA	\$25,039	\$4,535	50%
ADVANCED DELIVERY SYSTEMS INC	56	31	\$39,585	\$59,995	26	16	\$21,684	\$9,639	NA	NA	\$1,177		NA	NA	\$1,313	\$796	17	NA	\$15,394	\$973	U
NORTHEASTERN FAMILY INSTITUTE	56	58	\$75,932	\$150,734	30	54	\$31,613	\$42,788	NA	NA	\$1,785		NA	NA	\$2,146	\$20	20	NA	\$27,385	\$3,533	0%
HAEMONETICS CORPORATION	56	115	\$70,553	\$196,103	31	90	\$43,176	\$117,243	13	24	\$8,268	\$1,512	14	33	\$3,039	\$3,764	NA	NA	\$16,071	\$3,033	99%
EAGLE TRIBE PUBLISHING COMPA	56	28	\$70,482	\$115,870	25	20	\$37,241	\$39,833	NA	NA	\$938		NA	NA	\$3,068	\$513	24	NA	\$29,235	\$5,042	72%
BRIAR GROUP	56	9	\$114,638	\$130,811	11	NA	\$25,662	\$16,158	13	NA	\$34,051		13	NA	\$18,394	\$15	30	NA	\$6,530		U
RAYNHAM MEDICAL INVESTORS LTD	56	80	\$75,641	\$166,693	41	68	\$59,274	\$81,523	NA	16	\$2,466	\$1,216	NA	11	\$289	\$6,231	12	NA	\$13,612	\$2,082	75%
BOSTON PIE INC	56	32	\$91,980	\$158,888	31	22	\$62,688	\$30,787	NA	NA	\$2,117	\$89	NA	NA	\$1,440	\$2,469	23	NA	\$25,735	\$3,563	U
DEREK DONUTS INC	56	30	\$55,498	\$91,275	38	24	\$40,142	\$35,767	NA	NA	\$856		NA	NA	\$2,556	\$10	13	NA	\$11,945		U
HOT TOPIC INC	56	12	\$64,750	\$75,288	23	NA	\$20,921</														

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Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)	
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs		
LOMBARDOS OF RANDOLPH INC	55	37	\$101,415	\$130,040	28	32	\$57,617	\$28,547	NA	NA	\$4,137	\$351	13	13	NA	\$10,564	\$78	24	NA	\$29,097	U	
ELECTRIC DONUTS INC	55	57	\$75,831	\$133,557	32	45	\$47,281	\$55,717	NA	11	\$1,252	\$351	NA	16	16	\$5,744	\$660	18	NA	\$21,553	\$999	U
FALLON COMMUNITY HEALTH	55	73	\$67,514	\$159,867	36	68	\$39,868	\$90,803	NA	NA	\$91	\$73	NA	12	12	\$650	\$826	19	NA	\$26,905	\$651	72%
CARL R LEPP	55	43	\$67,205	\$101,460	29	32	\$29,400	\$31,330	NA	NA	\$5,089	\$286	11	NA	NA	\$1,734	\$1,324	25	NA	\$30,981	\$1,323	U
FACILITY MANAGEMENT CORPORATIO	55	40	\$76,399	\$127,031	25	34	\$40,285	\$49,275	NA	NA	\$4,685	NA	NA	11	NA	\$11,441	\$52	23	NA	\$31,389	\$1,236	U
SMITHGALL ENTERPRISES INC	55	58	\$90,198	\$182,225	33	39	\$69,059	\$90,851	12	12	\$10,487	\$891	NA	11	11	\$1,076	\$202	NA	NA	\$9,576	\$184	U
COURTYARD NURSING CARE CENTER	55	76	\$64,597	\$160,459	27	54	\$35,088	\$78,976	14	25	\$3,924	\$11,898	19	24	24	\$5,480	\$4,987	12	NA	\$20,105	\$776	77%
CHURCH STREET CREOLE CAFE INC	55	25	\$59,676	\$78,567	18	20	\$22,814	\$17,633	NA	NA	\$7,699	NA	11	NA	NA	\$3,011	\$25	24	NA	\$26,153	\$1,233	U
DUFOUR ESCORTED TOURS INC	55	56	\$137,938	\$255,730	31	43	\$85,348	\$70,333	NA	NA	\$1,023	\$612	NA	NA	NA	\$3,310	\$37,547	21	NA	\$48,258	\$9,300	50%
STANLEY STREET TREATMENT AND	55	55	\$67,182	\$111,855	28	37	\$39,302	\$41,796	13	17	\$6,014	\$442	NA	NA	NA	\$944	\$308	21	NA	\$20,922	\$2,127	85%
TOWN OF SANDWICH	55	37	\$58,164	\$85,719	20	28	\$22,558	\$24,992	NA	NA	\$2,024	\$580	NA	NA	NA	\$825	\$62	31	NA	\$32,756	\$1,931	75%
FAMILY SERVICE ORGANIZATION OF	55	58	\$140,226	\$251,870	31	46	\$74,433	\$108,969	NA	NA	\$6,793	\$133	11	14	14	\$2,359	\$437	26	NA	\$56,640	\$2,104	U
GORDON-CONWELL THEOLOGICAL	55	93	\$55,146	\$225,930	43	87	\$34,578	\$164,399	NA	NA	\$2,038	\$51	NA	NA	NA	\$4,201	\$317	13	NA	\$14,329	\$6,107	U
URBAN FOOD PROJECT INC	55	33	\$80,532	\$106,380	22	21	\$26,439	\$19,499	14	12	\$13,716	\$79	19	19	NA	\$12,173	\$335	17	NA	\$28,204	\$6,025	U
CITY SPORTS INC	55	3	\$77,457	\$85,339	19	NA	\$25,605	\$7,382	NA	NA	\$2,186	NA	12	12	12	\$5,372	NA	28	NA	\$44,295	0%	
CRUCENT HOSPITALITY CORPORATI	55	51	\$120,248	\$190,310	33	44	\$60,605	\$69,815	NA	NA	\$4,967	NA	NA	NA	NA	\$19,312	\$247	16	NA	\$35,364	U	
SOUTHLAND CORP THE	55	29	\$57,456	\$96,429	27	23	\$19,121	\$27,922	13	NA	\$7,168	\$1,402	NA	NA	NA	\$3,329	\$5,892	21	NA	\$27,837	\$3,757	U
DESIGNERS CHOICE LLC	55	58	\$93,323	\$168,979	20	38	\$34,645	\$71,232	22	28	\$8,479	\$637	30	30	30	\$26,423	\$2,445	21	NA	\$23,876	\$1,452	U
BERKSHIRE HOME CARE	55	49	\$59,559	\$115,553	29	38	\$36,518	\$45,031	NA	NA	\$308	\$40	NA	NA	NA	\$1,221	\$8,866	22	NA	\$21,512	\$1,857	U
NTH DEGREE INC	55	22	\$29,183	\$38,852	32	20	\$20,922	\$9,517	NA	NA	\$736	NA	NA	NA	NA	\$705	NA	17	NA	\$6,819	\$152	U
PEABODY PROPERTIES INC	55	81	\$121,938	\$265,286	31	69	\$96,342	\$141,822	NA	15	\$3,221	\$361	NA	12	12	\$1,880	\$1,165	15	NA	\$20,495	80%	
KEYSTONE SENIOR MANAGEMENT SER	55	61	\$76,076	\$155,810	40	60	\$54,224	\$79,734	NA	NA	\$1,502	NA	NA	12	12	\$2,206	NA	14	NA	\$18,145	U	
A-1 PRIME ENERGY CONSULTANTS I	55	56	\$167,654	\$272,550	18	38	\$22,411	\$72,288	NA	NA	\$2,340	\$4,531	13	11	11	\$9,855	\$923	27	NA	\$23,048	\$16,147	U
T MARZETTI CO	54	47	\$82,442	\$157,386	19	23	\$35,716	\$56,740	16	11	\$3,015	\$5,116	24	25	25	\$7,390	\$1,290	20	NA	\$36,322	\$11,797	U
NASHOBA HILL CORP	54	11	\$28,382	\$35,530	26	NA	\$14,549	\$7,044	NA	NA	\$104	NA	12	12	12	\$1,989	NA	18	NA	\$11,741	\$104	U
MICHAEL J CONNOLLY & SONS INC	54	59	\$120,070	\$219,474	20	45	\$45,777	\$91,044	NA	NA	\$2,200	\$1,376	NA	NA	NA	\$9,368	NA	31	NA	\$66,725	\$6,884	U
GREATER NEW BEDFORD	54	48	\$98,461	\$172,487	27	48	\$46,895	\$87,247	11	15	\$2,616	\$134	30	30	30	\$4,723	\$1,548	31	NA	\$34,723	\$1,115	73%
ARAMARK SERVICES INC	54	31	\$74,915	\$105,374	27	24	\$27,262	\$28,049	NA	NA	\$4,794	NA	11	11	11	\$14,971	\$43	23	NA	\$32,683	\$2,367	0%
VICTORY PROGRAMS INC	54	36	\$87,621	\$135,454	33	30	\$66,315	\$46,802	NA	NA	\$4,585	\$12	NA	NA	NA	\$1,081	NA	23	NA	\$15,640	\$1,019	90%
JP LICKS MGMT ASSOC INC	54	8	\$47,862	\$68,727	24	NA	\$18,843	\$20,865	NA	NA	\$2,063	NA	NA	NA	NA	\$4,085	NA	23	NA	\$22,871	U	
NEW BALANCE ATHLETIC SHOE INC	54	82	\$153,570	\$115,874	15	34	\$15,718	\$40,599	16	30	\$1,730	\$2,444	42	42	42	\$12,361	\$5,839	14	NA	\$20,981	\$512	83%
MERCURY TEMPORARY SERVICES INC	54	21	\$46,381	\$77,842	15	21	\$35,729	\$31,461	NA	NA	NA	NA	NA	NA	NA	\$3,332	NA	13	NA	\$7,270	U	
R & L PERSONNEL INC	54	46	\$52,548	\$74,032	22	26	\$25,345	\$14,980	12	NA	\$2,024	\$1,782	14	21	21	\$2,380	\$1,309	19	NA	\$22,799	\$3,414	U
MASS TEMPORARY EMPLOYMENT	54	46	\$54,275	\$104,832	32	35	\$30,945	\$38,661	NA	NA	\$82	NA	NA	NA	NA	\$1,415	NA	17	NA	\$21,833	\$11,896	U
QUEEN ANNE NURSING HOME INC	54	82	\$76,038	\$171,729	35	73	\$38,541	\$92,294	NA	16	\$11,521	\$209	15	28	28	\$4,532	\$2,239	14	NA	\$21,443	63%	
QUAKER FABRIC CORP OF	54	69	\$15,982	\$27,557	18	40	\$2,072	\$9,673	20	28	\$4,784	\$1,006	26	NA	NA	NA	NA	20	NA	\$9,126	\$896	55%
DELKEN COMPANIES INC	54	39	\$105,275	\$160,853	32	33	\$71,338	\$49,057	NA	NA	\$450	\$385	NA	NA	NA	\$3,085	\$86	16	NA	\$30,403	\$6,049	U
LANDRYS SEAFOOD HOUSE ARLINGTO	54	30	\$63,955	\$92,238	18	25	\$23,752	\$26,006	NA	NA	NA	NA	15	NA	NA	\$21,204	\$407	20	NA	\$18,998	\$1,781	U
CONVERTIBLE CASTLE INC THE	54	47	\$87,562	\$130,925	24	34	\$46,531	\$40,002	NA	12	\$2,837	\$454	18	17	17	\$6,686	\$2,013	21	NA	\$31,509	\$894	50%
TURNING POINT INC	54	58	\$182,390	\$272,550	28	45	\$51,586	\$82,470	NA	NA	\$4,316	\$2,071	21	26	26	\$4,767	\$3,253	14	NA	\$11,639	\$2,238	75%
ALL CHECKS CASHED INC	54	43	\$133,568	\$236,439	35	39	\$90,879	\$102,256	11	12	\$15,726	\$273	23	NA	NA	\$2,428	NA	15	NA	\$24,534	\$342	0%
ATA EMPLOYMENT AGENCY INC	54	30	\$56,869	\$72,735	34	24	\$34,430	\$15,853	NA	NA	NA	\$473	14	NA	NA	\$15,064	\$13	12	NA	\$7,375	U	
CHARWELL HEALTHCARE, LLC	54	73	\$83,446	\$169,431	33	63	\$42,752	\$78,343	NA	16	\$1,846	\$218	11	15	15	\$17,028	\$5	15	NA	\$21,819	\$7,219	U
VOICESTREAM WIRELESS HOLDING	54	29	\$62,675	\$82,675	23	15	\$20,980	\$3,488	NA	NA	\$3,602	\$40	19	14	14	\$4,320	\$413	19	NA	\$23,773	\$896	U
L S STARRETT COMPANY THE	54	52	\$45,464	\$77,828	22	43	\$19,269	\$31,129	NA	NA	NA	NA	11	NA	NA	\$8,707	\$343	22	NA	\$17,488	\$893	85%
WAKEFIELD ENGINEERING INC	54	53	\$90,973	\$182,037	25	45	\$48,532	\$87,098	NA	NA	\$4,406	\$78	12	NA	NA	\$4,306	\$1,860	22	NA	\$33,728	\$2,028	0%
INSTITUTE OF PROFESSIONAL	54	69	\$96,210	\$200,080	38	66	\$69,449	\$112,234	NA	NA	\$2,990	\$212	NA	16	16	\$3,493	\$475	13	NA	\$20,077	\$90%	
MC L INC	54	47	\$40,471	\$77,181	17	17	\$15,331	\$9,312	17	16	\$15,615	\$629	12	17	17	\$18,363	\$203	16	NA	\$18,161	\$2,577	U
BURTONS GRILL LLC	54	43	\$106,041	\$170,807	19	29	\$64,312	\$59,076	NA	15	\$224	\$891	12	14	14	\$6,753	\$760	31	NA	\$34,752	\$4,039	U
DUTY FREE AMERICAS INC	54	28	\$76,964	\$131,916	12	14	\$27,152	\$49,282	NA	NA	\$1,433	\$1,280	13	NA	NA	\$3,637	\$522	31	NA	\$44,742	\$3,868	0%
MAXIM HEALTHCARE SERVICES INC	54	63	\$34,712	\$59,764	31	53	\$19,206	\$22,156	NA	NA	\$2	\$81	NA	NA	NA	\$2,129	NA	15	NA	\$13,375	\$2,815	0%
QUARRY HILLS LP	54	26	\$75,885	\$97,787	23	15	\$33,812	\$18,561	NA	NA	\$483	\$37	NA	NA	NA	\$7,035	\$2,260	28	NA	\$34,556	\$1,043	U
EASTERN ORTHODOX MANAGEMENT CO	54	62																				

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Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)	
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs		
MET CAP MGMT LLC	53	23	\$101,475	\$133,065	29	21	\$73,047	\$26,257	NA	NA	\$4,911		NA	NA	\$2,837		19	NA	\$20,680	\$5,333	U	
AMERICAN INTERNATIONAL	53	21	\$56,074	\$81,499	23	20	\$19,646	\$27,766	NA		\$223		NA		\$472		33	NA	\$35,734	\$2,569	0%	
FARRIN CARE CENTER INC	53	53	\$73,683	\$151,860	31	43	\$47,137	\$77,739	NA	11	\$1,143	\$68	NA	NA	\$2,463	\$729	16	NA	\$22,940		0%	
BABE INC	53	11	\$67,321	\$77,103	25	NA	\$31,570	\$9,782	NA	NA	\$1,229		NA	NA	\$16,067		23	NA	\$18,456		U	
SHERE CORP	53	40	\$47,945	\$74,950	28	26	\$20,476	\$19,847	NA	NA	\$9,093	\$1,255	13	13	NA	\$4,039	\$176	14	NA	\$14,336	\$5,727	U
TRUSTEES OF NOBLE HOSPITAL INC	53	39	\$92,402	\$177,781	27	29	\$52,563	\$57,736	NA	NA	\$1,287		NA	NA	\$3,523		24	NA	\$35,030	\$7,642	85%	
SHOEBUY COM INC	53	28	\$79,795	\$121,120	24	22	\$45,613	\$33,854	NA	NA	\$420	\$138	NA	NA	\$2,737	\$120	20	NA	\$31,024	\$7,214	80%	
COMPREHENSIVE MENTAL HEALTH	53	58	\$89,399	\$165,487	30	53	\$45,462	\$75,493	NA	NA	\$3,034	\$269	NA	NA	\$380	\$326	22	NA	\$40,522		75%	
CITYVIEW INC	53	7	\$207,653	\$216,866	33	NA	\$159,118	\$8,965	NA	NA	\$18,753		NA	NA	\$3,292		18	NA	\$26,491	\$248	U	
CEREBRAL PALSY OF S SHORE	53	54	\$111,266	\$159,840	32	50	\$100,064	\$47,927	NA	NA	\$782	\$19	NA	NA	\$1,508		18	NA	\$8,923	\$608	70%	
BRAEMORE NURSING HOME INC	53	70	\$108,252	\$237,937	36	63	\$77,384	\$128,496	NA	11	\$4,221	\$441	NA	NA	\$2,938	\$295	16	NA	\$23,709	\$453	61%	
OTTERBEE TECHNICAL SERVICES	53	22	\$53,228	\$92,570	NA	NA	\$4,637	\$27,442	14	NA	\$4,589	\$1,860	17	15	\$6,766	\$4,809	36	NA	\$37,236	\$5,230	U	
TBD PIZZA INC	52	50	\$54,172	\$82,780	28	34	\$17,676	\$16,200	NA	NA	\$5,642	\$122	13	11	\$17,017	\$8,318	18	NA	\$13,837	\$3,878	U	
BOBBS DISCOUNT FURNITURE	52	63	\$119,977	\$226,435	30	50	\$92,897	\$92,241	NA	11	\$1,410	\$8,177	NA	NA	\$2,186	\$1,430	15	NA	\$24,574	\$4,610	59%	
WATERFORD HOTEL GROUP INC	52	63	\$81,960	\$148,567	25	46	\$54,789	\$59,733	18	18	\$5,776	\$2,169	20	25	\$10,712	\$2,882	18	NA	\$10,683	\$7,824	U	
HARBOR SWEETS INC	52	47	\$86,554	\$115,338	30	46	\$37,471	\$28,784	NA	NA	\$808		NA	NA	\$342		22	NA	\$47,933		U	
WINCHESTER NURSING HOME	52	79	\$70,332	\$154,953	35	63	\$37,809	\$82,044	14	19	\$4,931	\$395	14	26	\$9,148	\$952	13	NA	\$18,444	\$1,230	94%	
SUPPORTIVE CARE INC	52	71	\$110,917	\$236,087	36	65	\$81,198	\$124,641	NA	NA	\$1,271		NA	NA	\$2,463		15	NA	\$25,985	\$446	0%	
PYRAMID ADVISORS LLC	52	76	\$26,543	\$38,163									52	76	\$26,543	\$11,620					50%	
J.B HUNT TRANSPORT INC	52	81	\$40,687	\$56,186	25	47	\$21,989	\$12,992	NA	17	\$129	\$789	14	22	\$10,035	\$172	12	NA	\$8,535	\$1,546	0%	
SAGE DINING SERVICES INC	52	51	\$147,935	\$273,661	27	37	\$85,653	\$114,852	NA	NA	\$14,438	\$1,275	12	NA	\$5,305	\$279	22	NA	\$42,539	\$9,321	50%	
ASHMONT HILL LLC	52	66	\$88,127	\$176,242	30	58	\$38,452	\$87,711	12	11	\$8,634	\$221	13	20	\$11,010	\$183	19	NA	\$20,031			
PATRIOT CONSTRUCTION SERVICES	52	44	\$25,502	\$68,418	28	33	\$13,941	\$41,462	NA	NA			14	NA	\$4,261	\$146	15	NA	\$7,299	\$1,308	U	
MERRIMACK EDUCATION CENTER INC	52	30	\$110,858	\$169,979	41	28	\$90,638	\$59,111	NA	NA	\$266	\$10	NA	NA	\$591		NA	NA	\$19,362		79%	
NANTUCKET FAST FOODS INC	52	45	\$46,745	\$87,644	29	32	\$23,187	\$38,580	NA	NA	\$1,079	\$985	14	12	\$7,483	\$26	13	NA	\$14,997	\$1,309	U	
ACTION INC	52	37	\$121,049	\$158,472	32	36	\$79,562	\$37,423	NA	NA	\$461		NA	NA	\$2,392		19	NA	\$38,634			
CHICKASAS INC	52	38	\$48,741	\$124,122	24	29	\$14,370	\$19,347	NA	NA	\$3,571	\$462	NA	NA	\$2,704	\$3,185	21	NA	\$66,967	\$2,386	71%	
JENALYN INCORPORATED	52	10	\$85,396	\$97,752	31	NA	\$42,284	\$37,356	NA	NA	\$5,126		NA	NA	\$4,408		19	NA	\$33,578		U	
N	52	73	\$72,913	\$164,252	36	63	\$61,476	\$91,043	NA	NA	\$418	\$126	NA	NA	\$1,533	\$34	12	NA	\$9,485	\$315	U	
STEPHEN RIMA	52	21	\$65,567	\$90,404	31	19	\$43,048	\$24,837	NA	NA	\$1,442		12	NA	\$10,104		NA	NA	\$10,974			
YOUNG MEN'S CHRISTIAN ASSOCIATI	52	35	\$57,225	\$85,154	25	52	\$31,994	\$27,110	NA	NA	\$2,342	\$4	NA	NA	\$506		23	NA	\$40,384	\$815	U	
CHAIR 5 RESTAURANTS LLC	52	20	\$40,930	\$55,058	24	15	\$20,483	\$13,796	NA	NA	\$2,103	\$255	13	NA	\$2,803		19	NA	\$15,541	\$77	0%	
SHERESBURY NURSING&REHAB CNTR	52	46	\$85,111	\$162,299	28	39	\$53,311	\$69,416	NA	NA	\$627	\$1,522	NA	NA	\$2,823	\$212	21	NA	\$28,349	\$6,038	0%	
BARKAN MANAGEMENT COMPANY INC	52	47	\$83,757	\$115,100	22	32	\$43,410	\$23,308	NA	11	\$1,724	\$2,157	NA	15	\$2,844	\$3,777	25	NA	\$35,778	\$3,561	68%	
MIDDELBORO SKILLED NURSING AND	52	52	\$81,677	\$118,113	34	50	\$61,127	\$36,167	NA	NA	\$202	\$51	NA	NA	\$969	\$219	15	NA	\$19,379		74%	
HIGHLAND DONUT CORP	52	42	\$79,360	\$136,356	40	42	\$54,933	\$56,996	NA	NA	\$3,321		NA	NA	\$1,292		20	NA	\$19,814			
KAYEM FOODS INC	52	51	\$68,061	\$121,958	19	28	\$20,959	\$46,505					23	27	\$6,727	\$4,247	20	NA	\$40,375	\$3,145	83%	
SOUTH COVE COMMUNITY HEALTH	52	60	\$73,363	\$126,642	16	31	\$16,804	\$42,264	14	22	\$1,525	\$1,265	18	26	\$4,856	\$1,460	22	NA	\$50,179	\$8,290	81%	
RADIUS SOUTHBIDGE OPERA	52	60	\$68,265	\$137,863	35	48	\$50,980	\$67,096	NA	NA	\$372		NA	NA	\$1,977	\$57	15	NA	\$16,716	\$2,445	60%	
CDM BRUCKLEY NORTH LLC	52	44	\$84,720	\$199,898	38	43	\$61,734	\$103,600	NA	NA	\$575		NA	NA	\$3,458		16	NA	\$18,954	\$4,578	0%	
ADP TOTAL SOURCE III INC	51	32	\$90,334	\$139,365	26	29	\$52,511	\$46,827	NA	NA	\$2,987	\$259	NA	NA	\$5,374		18	NA	\$29,463	\$1,945	U	
CHRISTYS OF CAPE COD LLC	51	33	\$83,643	\$148,431	24	25	\$61,128	\$61,212	NA	NA	\$2,812	\$500	NA	NA	\$2,947	\$29	15	NA	\$16,757	\$3,046	U	
GOODWILL INDUSTRIES OF	51	23	\$92,791	\$117,556	36	19	\$55,642	\$22,578	NA	NA	\$1,414	\$11	NA	NA	\$8,685		16	NA	\$27,150	\$1,177	U	
NEW NORTH CITIZENS COUNCIL INC	51	62	\$101,630	\$209,328	38	59	\$78,903	\$106,773	NA	NA	\$723	\$104	NA	NA	\$2,004		12	NA	\$22,004	\$821	58%	
BECKER COLLEGE	51	26	\$43,549	\$67,790	24	20	\$20,733	\$23,779	NA	NA	\$1,025	\$1	NA	NA	\$696		23	NA	\$21,095	\$379	0%	
KENDALL COMPANY I.P.THE	51	57	\$89,504	\$202,921	36	56	\$68,867	\$112,890	NA	NA	\$2,999	\$303	NA	NA	\$542	\$224	12	NA	\$17,096		81%	
BWP DISTRIBUTORS INC	51	39	\$73,022	\$136,210	21	33	\$29,223	\$56,061	NA	NA	\$1,948		NA	NA	\$4,562	\$3,526	27	NA	\$37,290	\$3,601	U	
ROBBY COFFEE INC	51	36	\$82,504	\$139,619	31	36	\$53,511	\$115,116	NA	NA	\$280		NA	NA	\$1,816		17	NA	\$28,816			
AFFORDABLE INTERIOR SYSTEMS IN	51	60	\$63,886	\$149,468	20	39	\$24,866	\$79,967	NA	14	\$3,011	\$1,737	20	23	\$17,231	\$2,017	16	NA	\$18,777	\$1,861	64%	
LIKARR BUILDING SERVICES INC	51	40	\$37,257	\$87,595	15	32	\$13,139	\$45,804	NA	NA	\$1,318	\$1,346	20	NA	\$6,408	\$62	20	NA	\$16,393	\$3,126	0%	
KEYSTONE NURSING HOME INC	51	73	\$52,315	\$116,791	31	57	\$36,020	\$63,536	12	21	\$1,140	\$465	NA	NA	\$3,612	\$277	11	NA	\$11,543	\$1,197	0%	
FIND SVR INC	51	8	\$80,232	\$98,715	16	NA	\$49,590	\$18,354	NA	NA	\$1,176	\$129	14	NA	\$4,793		24	NA	\$24,673			
ROUND ROBIN OF MILLBURY LLC	51	24	\$92,493	\$104,921	24	19	\$22,914	\$12,188	NA	NA	\$11,372	\$53	NA	NA	\$17,755		22	NA	\$40,452	\$1,86	U	
ALLIANCE HEALTH OF SOUTHEASTER	51	64	\$60,468	\$124,145	31	52	\$44,674	\$60,657		14	18	\$2,223	\$211	15	NA	\$13,572	\$2,808	U				
COSTA DONUTS TWO INC	51	39	\$44,790	\$89,155	27	32	\$24,991	\$43,115	NA	NA	\$4,866	\$23	NA	NA	\$1,183	\$1	17	NA	\$13,750	\$1,225	U	
CONVIN HEALTH CARE REGISTRY I	51	29	\$48,296	\$68,137	14	20	\$13,824	\$19,155														

Appendix 2
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2008
See notes at end.

Employer (1)	All Programs				MassHealth (3)				Free Care/UCP (4)				Free Care/HSN (5)				Commonwealth Care (6)				Estimated Employer % Contribution (7)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost For Employees and Dependents	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	Employees	Dependents	Employee Costs	Dependents Costs	
IRVING OIL CORPORATION	50	19	\$54,355	\$68,097	24	16	\$28,541	\$12,394	NA	NA	\$952	\$1,348	NA	NA	\$11,645		15		\$15,217		U
CONTRACT DECOR INTERNATIONAL I	50	48	\$102,868	\$200,425	23	41	\$38,954	\$93,392	13	NA	\$5,261	\$386	21	20	\$12,081	\$250	22	NA	\$45,573	\$5,529	U
JOYCE M SIMARD ASSOCS INC	50	54	\$72,419	\$126,689	33	53	\$50,112	\$52,905	NA	NA	\$724	\$396	NA	NA	\$8,344		14	NA	\$13,240	\$969	U
WORCESTER POLYTECHNIC INST	50	20	\$75,065	\$143,269	26	15	\$44,759	\$66,077					12	NA	\$4,512	\$640	20	NA	\$25,793	\$1,487	0%
ATTLEBORO ENTERPRISES INC	50	9	\$237,473	\$255,467	48	NA	\$235,090	\$17,995					NA	NA	\$28		NA		\$2,354		U
TFCC ACQUISITION CORP	50	82	\$53,750	\$177,831	33	73	\$42,338	\$123,246	NA	NA	\$263		NA	NA	\$1,796	\$196	13	NA	\$9,353	\$639	80%
NEW ENGLAND LONG-TERM CARE INC	50	79	\$70,901	\$189,940	40	72	\$63,631	\$118,640	NA	NA	\$839	\$186	NA	NA	\$137	\$213	NA		\$6,295		52%
ARAMARK SPORTS FACILITIES, LLC	50	25	\$58,652	\$92,943	19	18	\$25,257	\$29,723					13	NA	\$7,174	\$20	26	NA	\$26,221	\$4,548	U
ADAMS AND ASSOC NEVADA	50	72	\$67,225	\$328,516	28	50	\$52,614	\$255,505	NA	NA	\$1,898	\$722	11	27	\$1,464	\$1,352	12	NA	\$11,249	\$3,712	71%
GARDNER ATHOL AREA MENTAL	50	7	\$185,880	\$190,224	42	NA	\$177,578	\$3,927	NA	NA	\$591		NA	NA	\$3,243	\$417			\$4,469		U
TELEFUND INC	50	5	\$57,825	\$63,543	21	NA	\$26,819	\$5,719	12		\$11,710		11	NA	\$5,908		21		\$13,388		U
JHDS ASSOC LLC	50	32	\$73,076	\$115,757	21	20	\$29,941	\$40,898					15	12	\$3,876	\$1,102	25	NA	\$39,259	\$681	U
COYNE MANAGEMENT LLC	50	60	\$105,433	\$221,268	31	55	\$65,309	\$114,273	NA	NA	\$13,031	\$222	NA	NA	\$1,581	\$575	19	NA	\$25,513	\$816	U
BERKSHIRE COUNTY HEAD START	50	89	\$82,539	\$198,632	37	81	\$59,684	\$114,365	NA	NA	\$11	\$5	NA	NA	\$1,613	\$105	14	NA	\$21,232	\$1,617	74%
FITCHBURG STATE COLLEGE	50	16	\$69,271	\$87,748	31	16	\$39,657	\$18,477	NA	NA	\$488		NA	NA	\$2,411		19		\$26,714		U
M.C. LLC	50	17	\$46,565	\$74,760	26	17	\$35,740	\$28,195	NA		\$3,524		NA		\$1,509		16		\$5,792		U
COMPLETE CLEANING CO INC	50	59	\$89,440	\$165,255	25	44	\$29,952	\$64,086	15	19	\$5,185	\$1,588	25	28	\$19,054	\$3,483	18	NA	\$35,249	\$6,658	U
WEST SIDE CORP	50	44	\$102,154	\$163,023	28	42	\$72,489	\$57,526	NA	NA	\$1,281		11	NA	\$3,268	\$312	20	NA	\$25,118	\$3,032	67%
178 LOWELL STREET OPERATING CO	50	68	\$74,296	\$157,830	29	51	\$32,142	\$75,720	13	14	\$8,386	\$454	15	19	\$12,745	\$5,676	13	NA	\$20,024	\$1,690	0%
JACS OPS III INC	50	62	\$37,784	\$70,169	31	48	\$24,097	\$32,012	12	NA	\$5,104	\$151	NA	11	\$2,434		NA	NA	\$6,149	\$222	65%
HOLDEN HOMECARE SERVICES INC	50	73	\$42,490	\$84,345	38	66	\$29,936	\$41,785	NA	NA	\$7,803	\$70					NA		\$4,752		U
SYSTEMS COORDINATED SERVICES I	50	83	\$144,487	\$263,839	42	81	\$131,286	\$118,831	NA	NA	\$4,450		NA	NA	\$1,678		NA	NA	\$7,073	\$520	80%
LIBERTY MUTUAL INSURANCE	50	34	\$100,828	\$124,560	23	26	\$69,867	\$19,124	NA	NA	\$966	\$430			\$2,674	\$3,819	23	NA	\$27,321	\$359	79%
Totals for 50 Plus ONLY	270,100	205,828	\$410,379,194	\$669,201,007	143,987	166,428	\$233,644,206	\$241,795,045	37,155	29,965	\$20,770,962	\$3,153,266	49,418	36,990	\$30,840,025	\$4,489,271	96,540	8,578	\$125,124,000	\$9,384,232	

NOTES:
NA: Number too small to report
1. Employers aggregated on Federal Employer Identification Number (FEIN) as reported to the MA Department of Revenue on required quarterly wage reports.
2. Total Employees represents a unique or unduplicated count of workers reported by an employer. The sum of MassHealth, CommCare and UCP/Free Care Employees will not sum to Total Employees. Employees with dependents or non-working spouses who received care, but who did not personally receive care themselves, are counted towards the number of employees with an employee cost of zero.
3. MassHealth Costs includes all service claims and capitation payments for services provided to employee or dependents. Costs exclude state agency services for which federal reimbursement is sought; managed care contract adjudication payments; and hospital supplemental payments.
4. UCP/Free Care costs reflect the hospital charges adjusted by the projected HFY2007 hospital specific cost to charge ratio. Excludes medical hardship, Emergency Department Bad Debt and Partial Free Care.
5. Free Care/HSN costs reflect the payments to adjudicated claims submitted to the Health Safety Net Office with a date of service during state FY08.
6. Commonwealth Care costs reflect the net state cost of capitation payments after deducting the member share of the premium.
7. Estimated employer percent contribution is based on MassHealth Premium assistance program data; U = Unable to determine percent contribution



Appendix 3

**Employers with Fifty or More Employees Who Used Publicly Subsidized Health Care, State FY08
Self-Reported Employment**

Appendix 3
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
Self Reported Employment
SFY 2008
See notes at end.

Employer (1)	All Programs				MassHealth				Free Care/HSN				FreeCare/UCP		Commonwealth Care				Estimated Employer % Contribution (6)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost for Employees and Dependents	Employees	Dependents	Employee Costs(4)	Dependent Costs	Employees	Dependents	Employee Costs(4)	Dependent Costs	Employees	Costs (3)	Employees	Dependents	Employee Costs(4)	Dependent Costs	
DUNKIN DONUTS	1,950	1,722	\$4,477,543	\$7,760,700	826	1151	\$3,250,883	\$3,136,119	814	864	\$628,076	\$125,400	377	\$218,821	177	15	\$379,763	\$21,637	91%
MCDONALDS RESTAURANT	1,775	1,481	\$3,547,552	\$6,600,292	715	993	\$2,377,953	\$2,931,305	784	958	\$618,101	\$90,852	455	\$234,244	140	14	\$317,254	\$30,584	U
SBS CREDIT CO	1,326	714	\$4,731,250	\$6,114,141	649	418	\$3,936,786	\$1,299,516	466	351	\$304,753	\$52,656	168	\$98,935	165	14	\$390,776	\$30,719	86%
WAL-MART ASSOCIATES INC	921	737	\$2,864,334	\$4,143,207	409	450	\$2,321,349	\$1,230,436	363	322	\$188,492	\$27,570	104	\$59,742	129	NA	\$294,750	\$9,867	87%
BURGER KING CORP	771	583	\$1,871,314	\$2,951,705	288	329	\$1,258,278	\$1,018,585	381	400	\$396,529	\$51,738	159	\$66,827	61	NA	\$149,680	\$10,069	85%
UNICO SERVICE CO INC	730	653	\$1,190,892	\$2,275,704	188	278	\$505,420	\$959,416	409	520	\$382,231	\$114,074	190	\$164,561	58	NA	\$138,680	\$11,322	88%
DEMOULAS SUPERMARKETS INC	675	428	\$1,858,833	\$2,775,701	265	254	\$1,300,403	\$853,785	309	254	\$302,507	\$54,770	108	\$47,872	86	NA	\$208,051	\$8,133	85%
MAY DEPARTMENT STORES	623	473	\$1,452,269	\$2,326,540	245	284	\$1,004,963	\$835,423	255	220	\$149,200	\$38,609	76	\$37,988	103	NA	\$260,118	\$10,239	75%
SHAW'S SUPERMARKETS, INC	589	366	\$1,758,892	\$2,386,375	289	236	\$1,386,309	\$593,382	177	146	\$101,043	\$23,082	78	\$66,273	82	NA	\$205,266	\$11,019	100%
WENDY'S OLD FASHIONED HAMBURGERS	562	472	\$1,138,249	\$1,901,331	214	260	\$760,537	\$719,127	277	319	\$180,981	\$34,677	110	\$80,854	49	NA	\$115,877	\$9,278	U
MASSACHUSETTS CVS PHARMACY, LL	455	327	\$1,618,751	\$2,460,727	253	261	\$1,326,908	\$830,953	122	82	\$70,578	\$5,099	44	\$35,924	72	NA	\$185,342	\$5,423	70%
PAPA GINO'S INC	452	328	\$1,288,057	\$1,805,817	187	183	\$914,014	\$465,574	194	188	\$153,159	\$44,586	60	\$63,137	59	NA	\$157,747	\$7,604	80%
GENERAL HOSPITAL CORP THE	417	294	\$760,508	\$1,268,702	145	197	\$436,143	\$483,475	141	139	\$87,563	\$12,315	101	\$37,492	89	NA	\$199,310	\$12,405	U
UMASS	416	268	\$997,169	\$1,466,374	147	210	\$487,472	\$451,443	99	76	\$75,338	\$9,108	47	\$29,468	161	NA	\$404,891	\$8,654	85%
FRIENDLY ICE CREAM CORP	375	286	\$991,485	\$1,596,546	196	216	\$707,968	\$592,472	124	99	\$123,056	\$7,320	45	\$44,781	53	NA	\$115,680	\$5,268	85%
99 WEST INC	372	256	\$764,284	\$1,230,532	164	191	\$437,882	\$428,423	108	87	\$67,739	\$24,565	65	\$68,793	77	NA	\$189,870	\$13,260	U
CITY OF BOSTON	349	194	\$875,853	\$1,158,561	119	93	\$588,419	\$265,993	166	111	\$125,225	\$16,714	68	\$79,860	34	NA	\$82,350	\$4,623	91%
TARGET CORPORATION	343	214	\$847,307	\$1,420,710	117	134	\$629,349	\$564,904	133	81	\$70,355	\$7,634	47	\$15,797	74	NA	\$131,806	\$1,865	U
ARAMARK INC	341	198	\$659,596	\$960,973	101	103	\$354,574	\$278,004	147	127	\$180,434	\$22,832	86	\$52,746	45	NA	\$71,842	\$5,441	78%
AMERICAN CLEANING CO INC	336	276	\$483,483	\$918,754	74	129	\$176,704	\$387,132	229	242	\$243,095	\$45,534	78	\$36,263	12	NA	\$27,420	\$2,605	74%
TX COMPANIES INC	308	267	\$674,977	\$1,047,500	125	123	\$454,846	\$354,573	135	157	\$84,538	\$13,127	34	\$49,263	35	NA	\$86,329	\$4,824	83%
HOME DEPOT USA INC	297	202	\$858,531	\$1,167,098	119	96	\$637,159	\$283,251	110	108	\$63,336	\$8,731	42	\$33,365	60	NA	\$124,671	\$16,885	0%
JANITRONICS INC	292	288	\$730,819	\$1,218,217	112	150	\$497,516	\$460,110	135	152	\$60,402	\$17,126	37	\$41,620	54	NA	\$131,282	\$10,162	78%
US POSTAL SERVICE	283	202	\$586,661	\$891,257	108	132	\$289,641	\$282,191	69	69	\$63,995	\$7,890	48	\$16,154	97	NA	\$216,871	\$14,515	90%
EDA SELECT TEMPORARIES, INC	272	205	\$666,153	\$1,226,005	83	113	\$325,510	\$505,388	189	168	\$265,496	\$53,282	47	\$38,630	17	NA	\$36,517	\$1,182	U
ABP ACQUISITION HOLDINGS CORP	271	240	\$462,214	\$964,009	74	119	\$254,146	\$438,496	146	181	\$99,085	\$58,881	61	\$40,345	29	NA	\$68,637	\$4,419	U
BERLUCCHI RESTAURANT CORP	249	190	\$443,435	\$791,802	80	101	\$216,681	\$281,777	139	138	\$105,017	\$61,199	41	\$74,367	20	NA	\$47,371	\$5,391	0%
ONE SOURCE FACILITY SERVICES, INC	242	202	\$455,427	\$745,641	57	64	\$237,483	\$256,975	152	166	\$144,321	\$33,299	46	\$24,038	25	NA	\$49,585	\$3,745	94%
HEALTHCARE SERVICES GROUP INC	239	153	\$343,449	\$839,367	62	91	\$129,795	\$470,439	146	97	\$136,478	\$21,734	45	\$31,767	20	NA	\$45,409	\$3,133	74%
K MART CORPORATION	234	231	\$577,189	\$979,762	121	147	\$442,786	\$385,187	85	106	\$33,895	\$14,253	22	\$16,090	35	NA	\$84,418	\$3,133	74%
WHOLE FOODS MARKET GROUP INC	234	163	\$533,749	\$890,570	86	97	\$305,988	\$332,857	97	106	\$120,393	\$12,718	48	\$20,855	46	NA	\$86,513	\$11,246	U
LABOR READY NORTHEAST INC	227	38	\$1,133,642	\$1,191,526	108	26	\$904,127	\$56,130	75	16	\$87,019	\$1,754	27	\$46,321	41	NA	\$96,175	\$7,991	79%
WALGREEN EASTERN CO INC	225	166	\$876,663	\$1,235,861	113	122	\$713,369	\$352,348	71	51	\$68,065	\$2,424	27	\$27,786	29	NA	\$67,443	\$4,426	63%
KENTUCKY FRIED CHICKEN	224	157	\$530,311	\$753,891	79	83	\$384,776	\$215,250	117	101	\$75,207	\$8,330	30	\$13,246	24	NA	\$57,082	\$7,082	0%
MARSHALLS OF MA INC	222	163	\$484,599	\$783,943	96	88	\$344,813	\$287,556	76	81	\$36,903	\$6,481	27	\$17,514	37	NA	\$85,368	\$7,307	80%
BIG Y FOODS INC	219	103	\$935,409	\$1,118,510	126	73	\$804,175	\$178,276	48	32	\$13,533	\$4,825	NA	\$6,331	56	NA	\$111,370	\$11,370	92%
SALVATION ARMY OF MASS THE	216	109	\$746,010	\$964,166	113	66	\$525,330	\$208,884	69	52	\$136,159	\$3,054	25	\$16,726	26	NA	\$67,795	\$6,219	90%
STARWOOD LODGING CORPORATION	215	189	\$414,181	\$676,664	67	85	\$281,972	\$253,302	95	121	\$63,486	\$7,226	50	\$30,208	20	NA	\$38,514	\$1,955	96%
BRIGHTAM & WOMENS HOSPITAL INC	209	190	\$476,758	\$909,912	87	128	\$299,398	\$424,048	74	79	\$30,133	\$8,073	35	\$23,784	49	NA	\$123,442	\$1,033	U
SEARS ROEBUCK & CO	204	157	\$534,186	\$915,018	95	113	\$400,694	\$374,899	77	55	\$45,481	\$4,873	19	\$16,950	32	NA	\$17,061	\$1,059	85%
MARRIOTT HOTEL	204	216	\$388,926	\$744,835	76	115	\$291,137	\$334,680	85	109	\$30,227	\$19,805	32	\$13,997	28	NA	\$53,565	\$1,424	83%
CUMBERLAND FARMS INC	201	168	\$736,612	\$1,046,968	116	118	\$606,673	\$294,304	59	52	\$43,800	\$11,513	13	\$4,706	34	NA	\$81,433	\$4,538	83%
STAVROS CENTER FOR INDEPENDENT LIVING	200	117	\$913,302	\$1,160,105	111	95	\$797,436	\$244,200	57	29	\$31,475	\$2,242	15	\$3,584	33	NA	\$80,808	\$3,611	U
DOMINOS PIZZA	191	192	\$379,001	\$608,930	60	87	\$239,144	\$205,367	108	134	\$80,154	\$19,125	23	\$8,990	26	NA	\$50,713	\$5,437	U
HOLIDAY INN	190	181	\$419,353	\$735,005	69	99	\$311,314	\$302,497	84	107	\$37,054	\$13,155	34	\$20,406	22	NA	\$50,580	\$5,080	U
BACK BAY RESTAURANT GROUP INC	189	103	\$299,892	\$468,210	46	66	\$99,956	\$131,358	125	74	\$147,403	\$34,606	34	\$29,161	11	NA	\$23,372	\$2,354	0%
TEDESCO FOOD SHOPS INC	183	159	\$558,984	\$887,180	81	95	\$452,728	\$315,501	83	83	\$46,897	\$12,334	16	\$7,886	26	NA	\$50,473	\$3,611	U
DIAMOND STAFFING INC	180	127	\$319,453	\$495,769	44	58	\$138,047	\$168,251	117	95	\$130,903	\$6,048	25	\$12,441	18	NA	\$38,062	\$2,318	0%
BROOKS PHARMACY INC	178	100	\$683,280	\$937,542	77	82	\$488,974	\$251,839	41	33	\$33,015	\$990	27	\$15,510	53	NA	\$145,782	\$1,433	U
UNO RESTAURANTS INC	174	149	\$280,554	\$629,669	62	73	\$140,007	\$334,935	96	103	\$81,070	\$14,179	26	\$31,857	12	NA	\$27,620	\$2,198	62%
PRICE CHOPPER OPERATING CO	172	114	\$515,694	\$734,600	77	60	\$394,939	\$203,564	56	63	\$29,686	\$12,112	22	\$14,608	33	NA	\$76,461	\$3,230	80%
ADECCO CS INC	166	120	\$448,805	\$644,497	66	67	\$361,538	\$184,749	62	59	\$14,617	\$4,221	22	\$5,883	26	NA	\$66,766	\$6,722	U
AMERICAN RESOURCE STAFFING	165	129																	

Appendix 3
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
Self Reported Employment
SFY 2008
See notes at end.

Employer (1)	All Programs				MassHealth				Free Care/HSN				FreeCare/UCP		Commonwealth Care				Estimated Employer % Contribution (6)	
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost for Employees and Dependents	Employees	Dependents	Employee Costs(4)	Dependent Costs	Employees	Dependents	Employee Costs(4)	Dependent Costs	Employees	Costs (3)	Employees	Dependents	Employee Costs(4)	Dependent Costs		
CHEESECAKE FACTORY	113	82	\$160,717	\$296,561	32	52	\$68,969	\$125,377	61	54	\$62,252	\$8,632	33	\$14,935	NA	NA	\$14,562	\$1,834	85%	
APPLI BEEBS NORTHEAST INC	111	81	\$306,275	\$447,156	41	55	\$228,200	\$126,460	51	43	\$22,052	\$12,814	13	\$11,084	20	NA	\$44,039	\$1,607	75%	
TRUSTEES OF BOSTON UNIVERSITY	110	62	\$322,060	\$395,914	35	21	\$223,260	\$45,615	49	40	\$25,041	\$7,543	NA	\$14,635	24	NA	\$59,124	\$695	0%	
US GOVERNMENT	110	78	\$374,343	\$568,689	45	53	\$262,051	\$183,951	25	25	\$18,286	\$8,000	18	\$4,942	31	NA	\$89,064	\$2,395	U	
ANDOVER SERVICES INC	109	74	\$260,151	\$327,672	24	24	\$143,609	\$64,352	74	56	\$71,635	\$3,169	NA	\$4,332	NA	NA	\$40,574	NA	U	
MARION MANOR NURSING HOME	109	87	\$384,528	\$570,664	36	51	\$215,883	\$176,233	38	50	\$43,366	\$5,644	28	\$57,694	21	NA	\$67,585	\$4,259	U	
KOHL'S DEPARTMENT STORES INC	107	86	\$234,144	\$356,330	50	68	\$177,028	\$119,946	40	18	\$16,852	\$2,090	NA	\$572	23	NA	\$39,692	\$1,449	88%	
ALLIED BARTON SECURITY SVCS LL	107	61	\$227,896	\$278,919	22	14	\$160,332	\$40,566	64	46	\$20,807	\$6,526	12	\$11,412	17	NA	\$35,345	\$3,931	83%	
BOSTON MEDICAL CENTER CORP	107	74	\$359,515	\$504,981	42	43	\$278,925	\$134,755	36	33	\$22,091	\$8,352	26	\$19,205	17	NA	\$39,295	\$2,358	94%	
STAPLES THE OFFICE SUPERSTORE	104	60	\$356,795	\$487,451	43	40	\$278,452	\$124,652	39	23	\$20,166	\$6,003	NA	\$4,098	23	NA	\$54,080	NA	U	
GMRI INC	104	54	\$152,690	\$228,534	25	28	\$83,826	\$49,806	61	32	\$43,357	\$26,038	19	\$3,739	NA	NA	\$21,768	NA	96%	
PRESIDENT AND FELLOWS OF HARVARD	102	78	\$194,109	\$428,030	34	34	\$105,454	\$225,361	42	46	\$33,188	\$8,561	17	\$7,971	18	NA	\$47,496	\$676	86%	
C & S WHOLESALE GROCERS, INC	102	57	\$150,459	\$238,224	32	27	\$80,803	\$84,738	28	31	\$12,448	\$3,027	35	\$18,303	19	NA	\$38,095	NA	65%	
CONTINENTAL LABOR TEAM	100	67	\$143,980	\$319,465	32	50	\$96,701	\$171,074	58	56	\$38,964	\$4,412	36	\$7,976	NA	NA	\$338	NA	U	
CATHOLIC CHARITIES	98	84	\$258,396	\$424,721	51	51	\$184,306	\$153,920	32	33	\$19,847	\$3,418	NA	\$2,372	21	NA	\$51,871	\$8,987	85%	
GAP INC	98	86	\$224,502	\$391,690	47	59	\$171,965	\$164,405	31	30	\$19,300	\$2,783	12	\$5,801	11	NA	\$27,436	NA	88%	
CHADWICK'S OF BOSTON	97	115	\$379,302	\$531,665	45	56	\$322,363	\$138,754	37	61	\$6,723	\$6,313	NA	\$6,616	16	NA	\$43,600	\$7,298	88%	
INTERNAL REVENUE SERVICE	97	87	\$392,484	\$602,227	51	71	\$271,515	\$209,315	17	18	\$22,290	\$428	NA	\$9,572	31	NA	\$89,107	NA	U	
DEMAKES ENTERPRISES, INC	97	77	\$97,679	\$247,834	34	58	\$49,178	\$143,672	61	67	\$31,335	\$6,483	26	\$10,171	NA	NA	\$6,995	NA	0%	
BETH ISRAEL DEACONESS MEDICAL	96	85	\$414,299	\$551,350	45	43	\$379,035	\$131,702	45	44	\$17,124	\$4,286	NA	\$1,139	NA	NA	\$17,001	\$1,063	87%	
ACTION FOR BOSTON COMMUNITY DEVELOPMENT	96	90	\$269,666	\$484,467	45	52	\$181,316	\$209,746	35	44	\$29,220	\$2,795	NA	\$4,105	18	NA	\$55,026	\$2,259	95%	
CITY OF SPRINGFIELD	96	60	\$309,372	\$407,441	56	44	\$222,313	\$92,907	17	14	\$4,798	\$0	13	\$5,067	15	NA	\$27,194	\$4,061	90%	
CEREBRAL PALSY OF MA	95	54	\$309,236	\$531,057	46	36	\$210,660	\$220,664	34	18	\$35,711	\$1,157	NA	\$1,588	25	NA	\$61,277	NA	70%	
BEST WESTERN HOTEL	95	85	\$133,602	\$276,398	28	51	\$93,407	\$130,065	54	50	\$20,076	\$12,731	18	\$4,200	NA	NA	\$15,918	NA	U	
WATERMARK DONUT COMPANY	93	89	\$88,571	\$229,366	16	31	\$44,239	\$128,056	61	62	\$18,108	\$10,361	NA	\$8,160	11	NA	\$18,064	\$2,379	0%	
LEGAL SEA FOODS INC	93	78	\$143,792	\$236,105	27	37	\$66,415	\$85,004	47	44	\$37,816	\$7,309	11	\$7,672	13	NA	\$31,890	NA	74%	
HILTON HOTEL	91	84	\$136,201	\$213,797	28	38	\$75,073	\$63,300	43	58	\$20,402	\$13,214	20	\$3,513	11	NA	\$37,192	\$1,082	0%	
AMERADA HESS CORP	91	63	\$424,077	\$379,791	38	48	\$138,276	\$150,734	36	26	\$34,495	\$2,654	12	\$4,445	17	NA	\$46,861	\$2,325	0%	
J.C. PENNEY COMPANY	90	68	\$190,108	\$406,755	39	47	\$134,540	\$211,569	35	24	\$13,041	\$2,212	NA	\$6,15	16	NA	\$41,912	\$2,866	72%	
CITY OF WORCESTER	89	68	\$243,214	\$338,035	38	40	\$195,528	\$88,249	35	34	\$15,494	\$7,041	13	\$4,049	11	NA	\$28,143	NA	90%	
CENTRAL PARKING	88	81	\$142,831	\$248,212	22	41	\$79,114	\$100,382	48	45	\$26,430	\$4,999	14	\$5,081	11	NA	\$32,206	NA	U	
MICRO TECH CONSULTANTS INC	88	86	\$189,626	\$370,283	27	26	\$150,557	\$74,431	44	64	\$14,879	\$5,209	15	\$6,380	NA	NA	\$17,810	\$1,017	U	
NEW ENGLAND CLEANING SERVICES	86	80	\$72,862	\$190,026	25	46	\$17,546	\$92,277	55	66	\$40,733	\$22,806	21	\$7,169	NA	NA	\$7,414	\$2,081	80%	
AM PM CLEANING CORP	85	108	\$124,912	\$231,584	27	60	\$82,091	\$80,816	54	90	\$18,568	\$8,658	NA	\$2,779	NA	NA	\$20,474	\$1,195	0%	
EXXON MOBIL	85	87	\$168,915	\$320,382	33	51	\$109,554	\$133,724	38	45	\$25,973	\$14,378	15	NA	\$2,697	15	NA	\$30,691	\$3,365	U
RANDSTAD US LP	85	43	\$232,824	\$331,969	32	30	\$142,513	\$94,900	31	16	\$41,679	\$1,426	NA	\$2,677	25	NA	\$45,955	\$2,819	U	
FEDEX GROUND	84	45	\$137,139	\$183,959	24	25	\$68,792	\$44,232	28	23	\$7,990	\$1,697	18	\$5,162	23	NA	\$55,194	\$892	U	
AMERICAN BUILDING MAINTENANCE	84	60	\$136,085	\$241,392	23	34	\$57,560	\$97,229	57	48	\$59,422	\$7,878	18	\$10,783	NA	NA	\$8,320	\$1,199	81%	
CITY OF HOLYOKE	83	65	\$281,303	\$423,343	44	52	\$198,667	\$138,310	18	14	\$13,599	\$7,16	14	\$26,337	19	NA	\$42,700	\$3,014	U	
STERLINGWEAR OF BOSTON	83	61	\$173,301	\$293,301	15	23	\$54,339	\$108,686	54	35	\$80,607	\$6,606	20	\$27,109	NA	NA	\$1,101	\$1,388	U	
T G FRIDAYS INC	81	62	\$234,663	\$341,203	43	43	\$161,536	\$99,381	43	34	\$43,939	\$7,158	14	\$7,109	NA	NA	\$22,080	NA	0%	
CHRISTMAS TREE SHOPS INC	80	58	\$159,071	\$287,896	43	46	\$131,087	\$126,616	22	15	\$7,368	\$364	NA	\$3,260	12	NA	\$17,356	\$1,845	90%	
SUBURBAN CONTRACT CLEANING	80	55	\$93,243	\$171,607	23	28	\$36,846	\$66,212	47	41	\$26,152	\$8,475	14	\$5,225	11	NA	\$25,020	\$3,677	U	
RITE AID	78	31	\$196,516	\$261,592	39	28	\$126,663	\$64,937	14	NA	\$4,938	\$139	NA	\$551	27	NA	\$64,364	NA	76%	
ANDOVER COATED PRODUCTS INC	78	105	\$85,524	\$277,106	34	76	\$57,774	\$186,573	47	91	\$22,086	\$5,010	25	\$5,663	NA	NA	\$16,320	\$4,259	90%	
MORGAN MEMORIAL GOODWILL	77	30	\$486,187	\$555,160	50	20	\$457,168	\$63,548	22	14	\$10,802	\$1,166	NA	\$1,897	NA	NA	\$27,205	\$5,724	84%	
HURLEY OF AMERICA	77	83	\$154,588	\$234,602	18	28	\$40,334	\$49,836	48	59	\$84,835	\$24,444	NA	\$2,214	14	NA	\$27,205	\$5,724	84%	
CHILDS	76	42	\$332,559	\$428,855	21	28	\$289,180	\$90,235	34	21	\$20,440	\$4,429	19	\$7,528	NA	NA	\$15,411	\$1,631	U	
NEW ENGLAND CONFECTIONERY CO	75	67	\$121,218	\$218,401	20	18	\$72,332	\$87,823	44	58	\$28,511	\$9,360	NA	\$3,521	NA	NA	\$16,853	NA	72%	
MASTORAN RESTAURANTS INC	75	44	\$186,448	\$336,023	28	31	\$114,291	\$139,213	43	33	\$57,957	\$10,361	18	\$6,197	NA	NA	\$8,003	NA	U	
MANPOWER INTERNATIONAL INC	74	44	\$233,898	\$348,622	47	32	\$187,262	\$105,526	22	11	\$14,234	\$1,753	NA	\$0	15	NA	\$32,401	\$7,445	U	
BEL AIR SERVICES INC	74	39	\$197,589	\$297,800	19	22	\$117,652	\$100,056	48	29	\$45,917	\$1,555	17	\$29,925	NA	NA	\$4,095	NA	U	
AMES ENVELOPE	72	93	\$198,759	\$335,295	48	56	\$183,043	\$130,572	22	40	\$4,218	\$3,882	NA	\$337	NA	NA	\$1,161	\$2,082	U	
CHILD CARE CIRCUIT	72	44	\$216,623	\$310,444	42	33	\$149,379	\$89,877	22	12	\$7,676	\$2,904	NA	\$3,474	20	NA	\$56,094	\$1,040	84%	
OCEAN STATE JOB LOT	71	49	\$226,929	\$294,109	37	29	\$195,568	\$64,246	21	20	\$12,443	\$1,346	NA	\$2,741	NA	NA	\$16,177	\$1,589	54%	
OS RESTAURANT SERVICES INC	71	59	\$38,821	\$99,884	16	33	\$7,622	\$51,165	48	41	\$21,546	\$9,898	12	\$4,342	NA	NA	\$5,312	NA	U	
COLLEY MCCOY MA CO	71	44	\$97,640	\$176,676	22	23	\$40,140	\$75,171	47	36	\$34,525	\$3,866	13	\$4,366	NA	NA	\$18,609	NA	87%	
EASTERN BUILDING SERVICES	71	58	\$96,442	\$147,641	16	18	\$33,759	\$49,217	48	47	\$16,337	\$1,982	14	\$7,050	12	NA	\$39,296	NA	66%	
LAWRENCE TEMP AGENCY	71	55	\$82,389	\$130,430	16	27	\$20,011	\$46,940	42	39	\$40,755	\$4,100	17	\$6,796	NA	NA	\$14,828	NA	U	
VISITING NURSE ASSOCIATION	69	30	\$172,471	\$224,595	25	14	\$109,501	\$43,315	25	15	\$30,134	\$4,081	16	\$13,102	NA	NA	\$19,734	\$4,728	U	
BURLINGTON COAT FACTORY	68	51	\$146,472	\$213,678	26	20	\$108,248	\$63,232	27	33	\$7,428	\$2,091	11	\$5,935	12	NA	\$24,861	\$1,883	71%	
HELPING HANDS COMPANY INC	68	46	\$120,826	\$159,090	18	16	\$87,482	\$31,069	35	31	\$14,938	\$2,959	14	\$9,571	NA	NA	\$8,834	\$4,236	50%	
BAYSTATE MEDICAL CENTER INC	67	69	\$230,303	\$375,822	41	57	\$198,099	\$145,519	15	14	\$3,608	\$0	NA	\$102	15	NA	\$28,944	NA	91%	
SNELLING PERSONNEL SERVICES	67	26	\$189,601	\$235,737	19	17	\$90,753	\$41,989	40	21	\$66,428	\$2,154	NA	\$591	17	NA	\$31,828	\$1,993	U	
SUNOCO	67	36	\$159,460	\$181,536	24	NA	\$92,942	\$19,083	26	27	\$35,801	\$3,053	NA	\$3,456	NA	NA	\$26,901	NA	U	
ROAD TO RESPONSIBILITY	66	7	\$232,320	\$453,927	68	NA	\$505,516	\$11,607	NA											

Appendix 3
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
Self Reported Employment
SFY 2008
See notes at end.

Employer (1)	All Programs				MassHealth				Free Care/HSN				FreeCare/UCP		Commonwealth Care				Estimated Employer % Contribution (6)
	Total Employees (2)	Total Dependents	Total Employee Costs	Total Cost for Employees and Dependents	Employees	Dependents	Employee Costs(4)	Dependent Costs	Employees	Dependents	Employee Costs(4)	Dependent Costs	Employees	Costs (3)	Employees	Dependents	Employee Costs(4)	Dependent Costs	
PINE STREET INN	58	14	\$281,342	\$300,061	34	NA	\$249,139	\$16,546	16	NA	\$6,350	\$2,174	NA	\$231	NA		\$25,621		70%
SUPER 88 MARKET	58	62	\$55,027	\$96,025	NA	NA	\$12,255	\$20,103	41	55	\$7,580	\$4,392	NA	\$1,039	13	NA	\$34,153	\$16,504	U
MEDICAL RESOURCES HOME HEALTH	58	47	\$114,490	\$166,873	26	22	\$69,573	\$50,476	29	26	\$28,854	\$1,571	NA	\$2,491	NA	NA	\$13,572	\$336	80%
YMCA OF GREATER BOSTON	58	43	\$127,785	\$206,978	21	22	\$96,469	\$76,709	29	21	\$12,891	\$2,484	NA	\$475	NA	NA	\$17,951		81%
LORD AND TAYLOR	58	35	\$85,662	\$131,363	20	23	\$34,420	\$43,572	23	11	\$18,253	\$196	NA	\$5,425	12	NA	\$27,564	\$1,932	U
WINGATE	55	63	\$134,772	\$204,578	21	22	\$92,848	\$59,156	29	47	\$19,937	\$9,544	NA	\$346	NA	NA	\$21,641	\$1,106	63%
UMASS MEMORIAL MEDICAL CENTER	54	55	\$105,669	\$172,418	19	25	\$67,071	\$59,169	29	30	\$16,093	\$5,612	NA	\$0	NA	NA	\$22,505	\$1,969	85%
CITY OF LAWRENCE	53	74	\$140,952	\$307,654	37	59	\$107,889	\$166,702	12	20	\$5,434	\$0	NA	\$411	NA	NA	\$27,218		U
SUNRISE ASSISTED LIVING MGMT I	52	40	\$92,069	\$104,882	14	NA	\$63,206	\$9,416	34	34	\$20,665	\$3,396	NA	\$115	NA	NA	\$8,083		74%
NORTH SHORE MEDICAL CENTER	51	58	\$107,919	\$216,768	31	42	\$71,652	\$103,948	15	26	\$2,367	\$2,366	NA	\$0	16	NA	\$33,900	\$2,534	U
Totals for 50 Plus ONLY	32,037	24,190	\$80,329,272	\$124,508,150	12,692	14,200	\$56,105,121	\$41,581,570	13,748	13,402	\$10,463,909	\$2,023,686	5,077	\$3,448,550	4,418	327	\$10,311,692	\$573,622	

NOTES:

NA: Number too small to report

1. Self reported employer names reflect a variety of spellings. Self reported employer names do not consistently specify the specific franchisee that operates the site at which the individual is employed. Employer names have been aggregated against a standard list, showing the corporate or commonly known name.

2. Total Number of Employees is the sum of Self Reported Employment by MassHealth enrollees, Commonwealth Care enrollees, Free Care/UCP users and Free Care HSN users. These records do not contain a unique identifier per individual. Therefore, this report cannot provide an unduplicated or unique count of individuals by employer.

3. Uncompensated Care Pool/Free Care Costs reflect the charges submitted by each hospital adjusted by the facility specific estimated cost-to-charge ratio for Pool Fiscal Year 2007. Excludes medical hardship, Emergency Department Bad Debt and Partial Free Care.

4. MassHealth costs include all claims paid on behalf of MassHealth members, including hospital, medical, pharmacy, and behavioral health care provided to the member. MassHealth costs exclude costs of services provided by other state agencies for which federal reimbursement is obtained and the costs of premium assistance programs.

5. Commonwealth Care costs include the net cost of capitation after the member's share of the premium.

6. Estimated employer percent contribution is based on MassHealth Premium assistance program data; U = Unable to determine percent contribution